



CEZ GROUP



THE LEADER IN POWER MARKETS OF CENTRAL AND SOUTHEASTERN EUROPE

Equity story, June 2008



DISCLAIMER

Certain statements in the following presentation regarding CEZ's business operations may constitute "forward looking statements." Such forward-looking statements include, but are not limited to, those related to future earnings, growth and financial and operating performance. Forward-looking statements are not intended to be a guarantee of future results, but instead constitute CEZ's current expectations based on reasonable assumptions. Forecasted financial information is based on certain material assumptions. These assumptions include, but are not limited to continued normal levels of operating performance and electricity demand at our distribution companies and operational performance at our generation businesses consistent with historical levels, as well as achievements of planned productivity improvements and incremental growth from investments at investment levels and rates of return consistent with prior experience. Actual results could differ materially from those projected in our forward-looking statements due to risks, uncertainties and other factors. CEZ undertakes no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. In preparation of this document we used certain publicly available data. While the sources we used are generally regarded as reliable we did not verify their content. CEZ does not accept any responsibility for using any such information.



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CEZ GROUP STANDS APART FROM OTHER UTILITIES IN EUROPE

- The vision of CEZ is to be the leader in power markets in Central and Southeastern Europe
- The largest Czech corporation and the largest corporation among 10 new EU member states
- The best performing European utility stock with growth of 227% over the last 36 months, with wide international shareholder base
- Vertically integrated in the Czech Republic – from mining (49% market share) through generation (74%) to distribution (62%) and supply (45%)
- Distribution and supply in Bulgaria (42% market share) and Romania (17%)
- Generation in Poland – Power Plants Elcho (238MW) and Skawina (592MW) and in Bulgaria – Power Plant Varna (1,260MW)

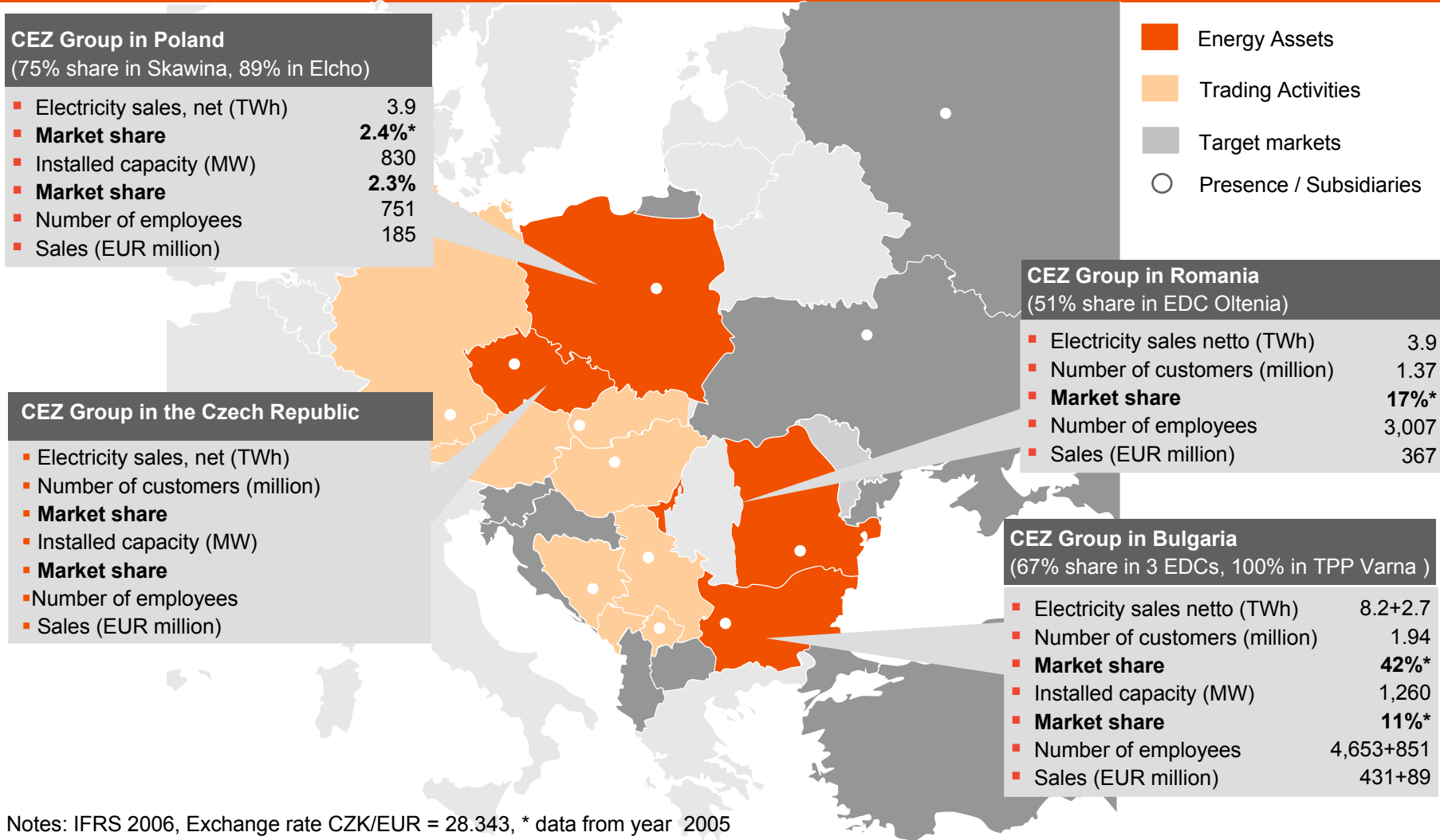


CEZ GROUP OFFERS SOME EXCEPTIONAL FEATURES TO EQUITY INVESTORS

Key features	Rationale
<ul style="list-style-type: none">Strong financial performance	<ul style="list-style-type: none">EBITDA margin above 40% (generation mix, growth potential)
<ul style="list-style-type: none">Dynamic profit growth expected to continue	<ul style="list-style-type: none">Growing power prices and consumption, efficiency improvements and synergies
<ul style="list-style-type: none">Vertically integrated	<ul style="list-style-type: none">Stable performance once prices converge
<ul style="list-style-type: none">Robust balance sheet	<ul style="list-style-type: none">Strong cash flow and very low level of debt
<ul style="list-style-type: none">Management fully focused on financial performance	<ul style="list-style-type: none">Group restructuring, aggressive performance targets
<ul style="list-style-type: none">Dividend policy targets 50-60 % payout	<ul style="list-style-type: none">50% pay out ratio in 2007
<ul style="list-style-type: none">International corporate governance practices	<ul style="list-style-type: none">Under scrutiny of equity brokers, institutional investors, financial advisors and rating agencies (S&P, Moody's)
<ul style="list-style-type: none">Increasing exposure to attractive regions of 1st and 2nd EU convergence zone	<ul style="list-style-type: none">Central and Southeastern Europe



CEZ GROUP IS AN INTERNATIONAL UTILITY WITH A STABLE POSITION IN DOMESTIC MARKET AND A GROWING PORTFOLIO IN CEE



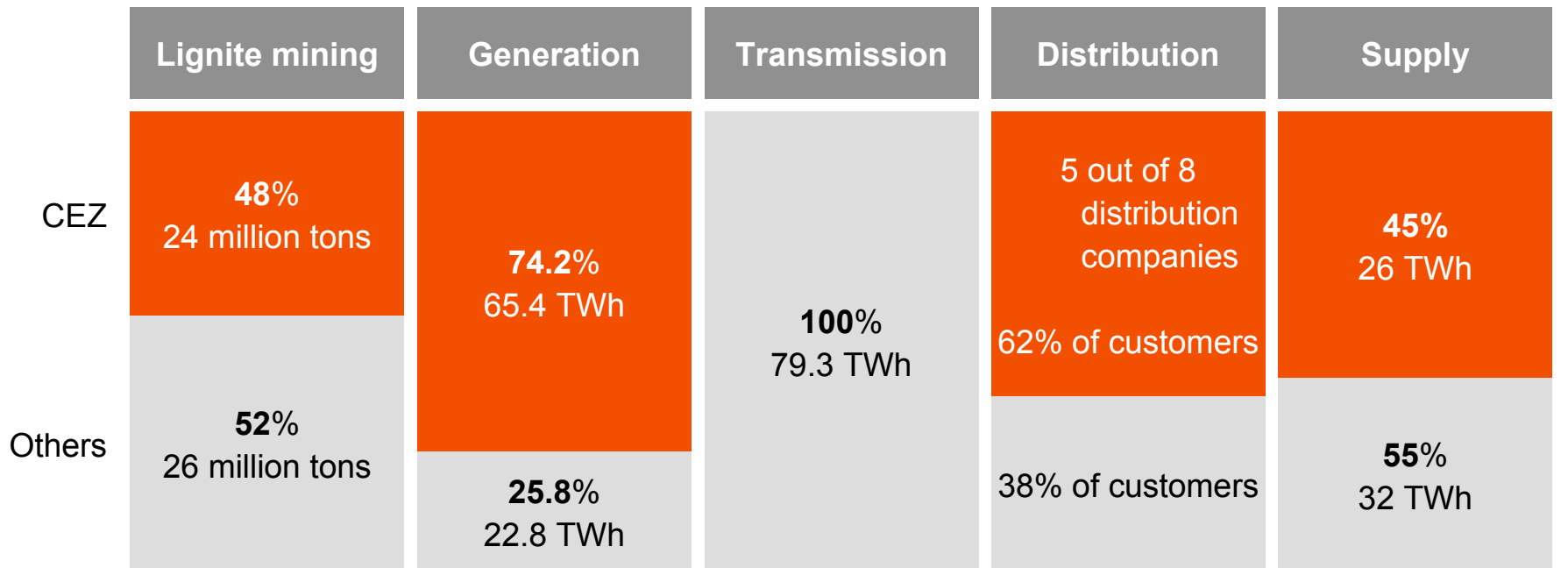


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CEZ IS A STRONG AND VERTICALLY INTEGRATED PLAYER ON THE CZECH ELECTRICITY MARKET



- CEZ fully owns the largest Czech mining company (SD) covering 60% of CEZ's lignite needs
- Remaining 2 coal mining companies are privately owned

- Other competitors – individual IPPs

- The Czech transmission grid is owned and operated by CEPS, 100% owned by the Czech state



- Other competitors – E.ON, RWE/EnBW



VISION OF THE CEZ GROUP IS TO BE THE LEADER IN POWER MARKETS IN CENTRAL AND SOUTHEASTERN EUROPE

Our vision
The leader
in power
markets in
the Central
and South-
Eastern Europe

Business focus

- Integrated utility focused on power generation, distribution and supply
- Present in related businesses where relevant (coal mining, heat generation)

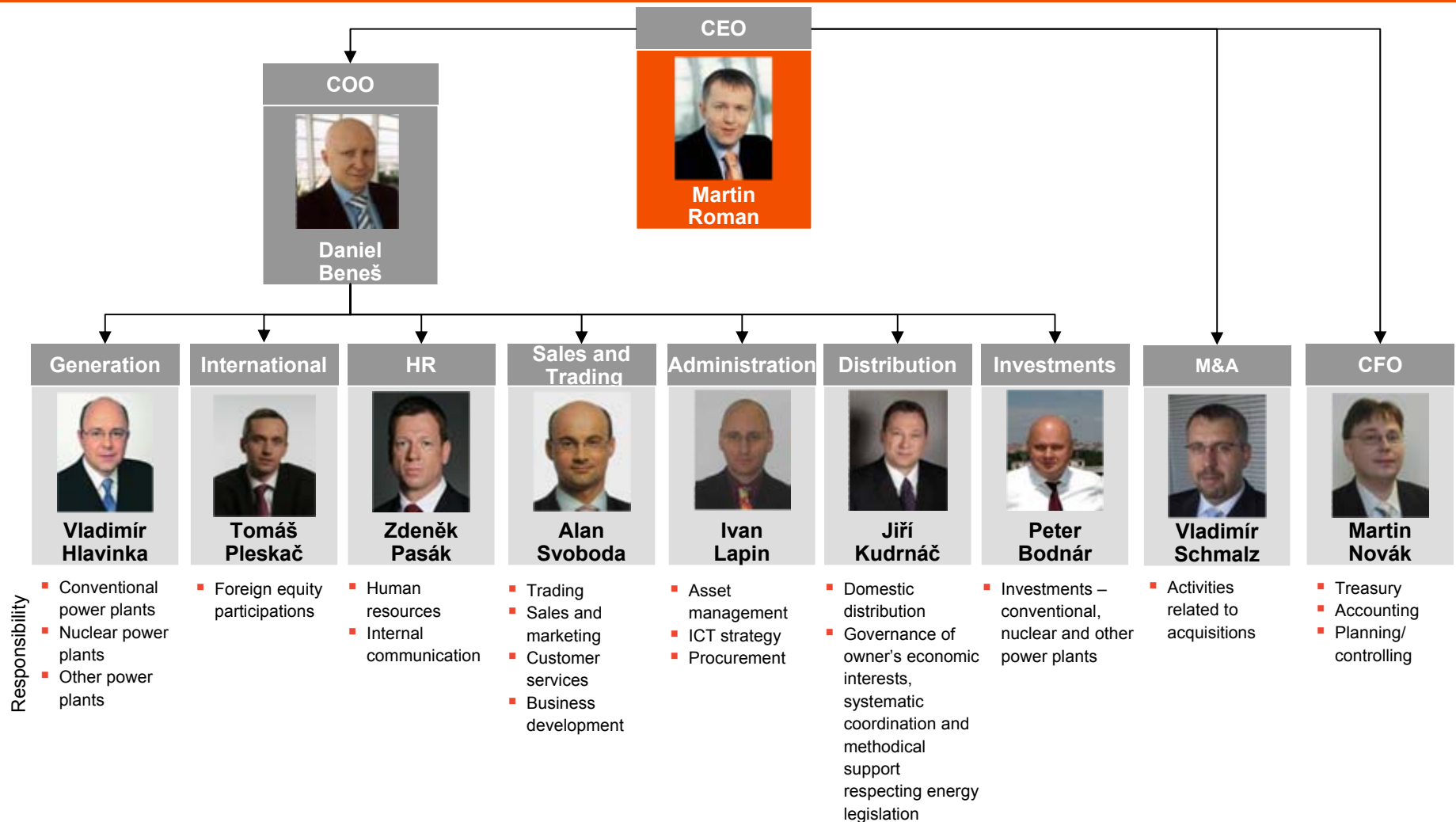
Priority initiatives

- **Czech Republic**
 - maintain strong hedged position
 - achieve operational excellence to be replicated across the group
 - renewal of plant portfolio
- **Central and South Eastern Europe**
 - build strong hedged position through acquisitions
 - integrate into the Group
- Czech champion on the international energy markets

Brand equity

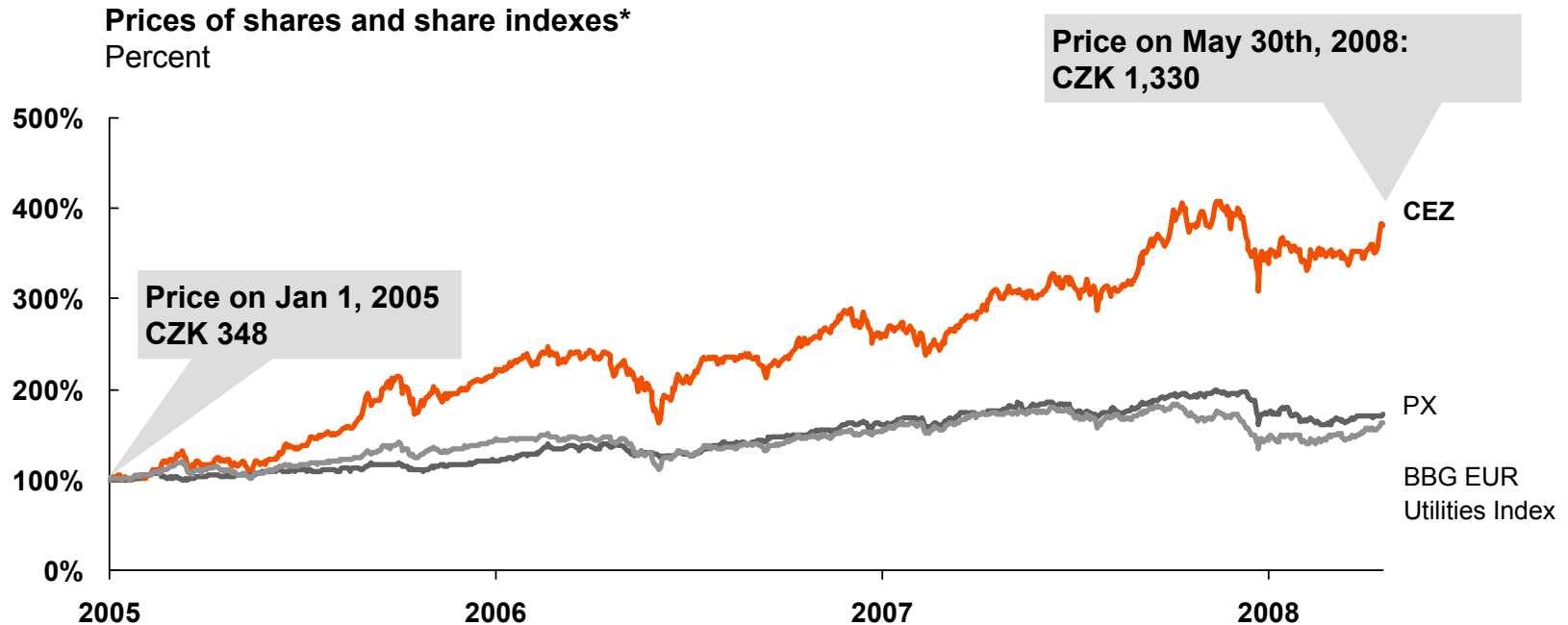


MANAGEMENT TEAM IS DETERMINED TO FULFILL THE MISSION





CEZ STOCK HAS SIGNIFICANTLY OUT-PERFORMED THE CZECH MARKET AS WELL AS EUROPEAN UTILITIES



CEZ shares are among the most liquid on the Prague Stock Exchange

- **Average daily volume in Q1 2008**
 - CZK 1.6 billion (USD 96 million)
 - 1.3 million pieces
 - 0.7% of the free float

Listed on WSE since October 25, 2006

CEZ shares are part of the following main indices

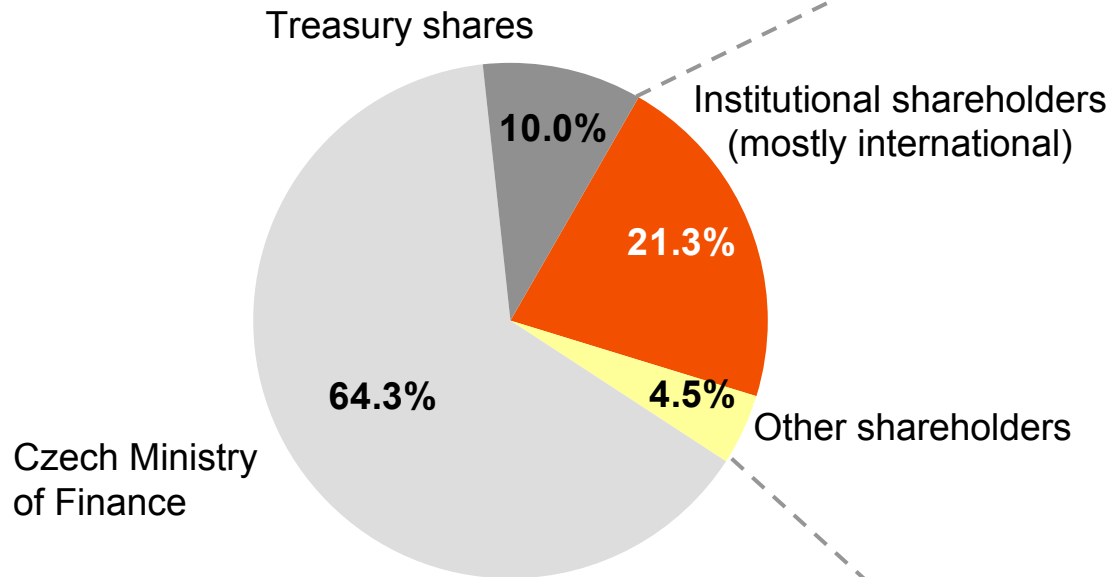
- PX – Prague Stock Exchange
- CTX – Wiener Borse
- CETOP 20 – Budapest Exchange
- STOXX EU Enlarged – Dow Jones
- WIG20 – Warsaw Stock Exchange

* Indexed to Jan 1, 2005



CEZ GROUP ATTRACTS MANY INTERNATIONAL SHAREHOLDERS

Shareholders of CEZ, a. s.
As of May 15, 2008



Types of funds investing in CEZ shares

- Utilities
 - Emerging markets
 - Hedge
- Increasing share

Examples of large foreign investors

Blackrock
Credit Suisse AM
Fidelity
ING International Advisory
Massachusetts Financial Services
Parvest
Prudential Financial
Raiffeisen
US Global Investors
Vanquard
West LB



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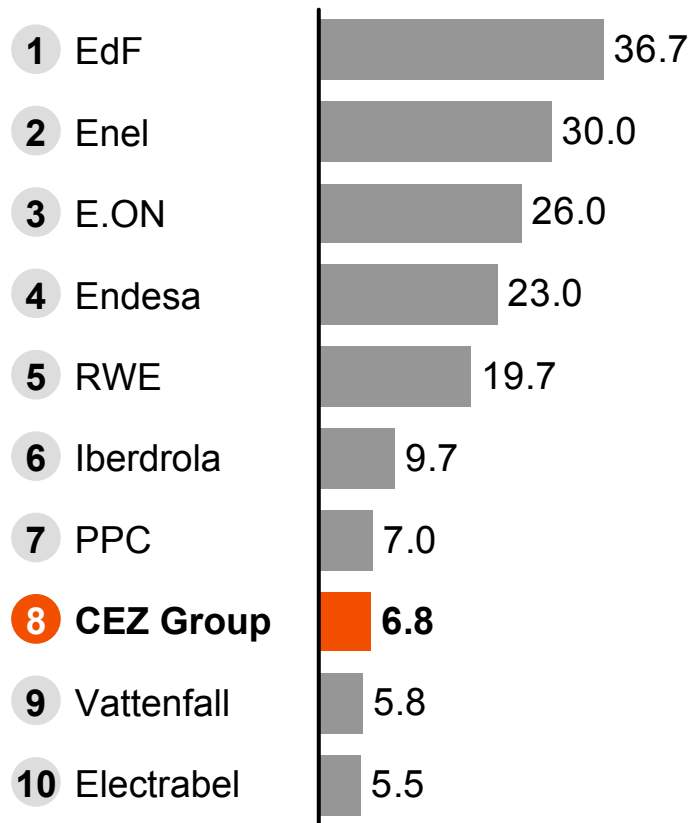
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CEZ IS AMONG TOP 10 EUROPEAN POWER UTILITIES

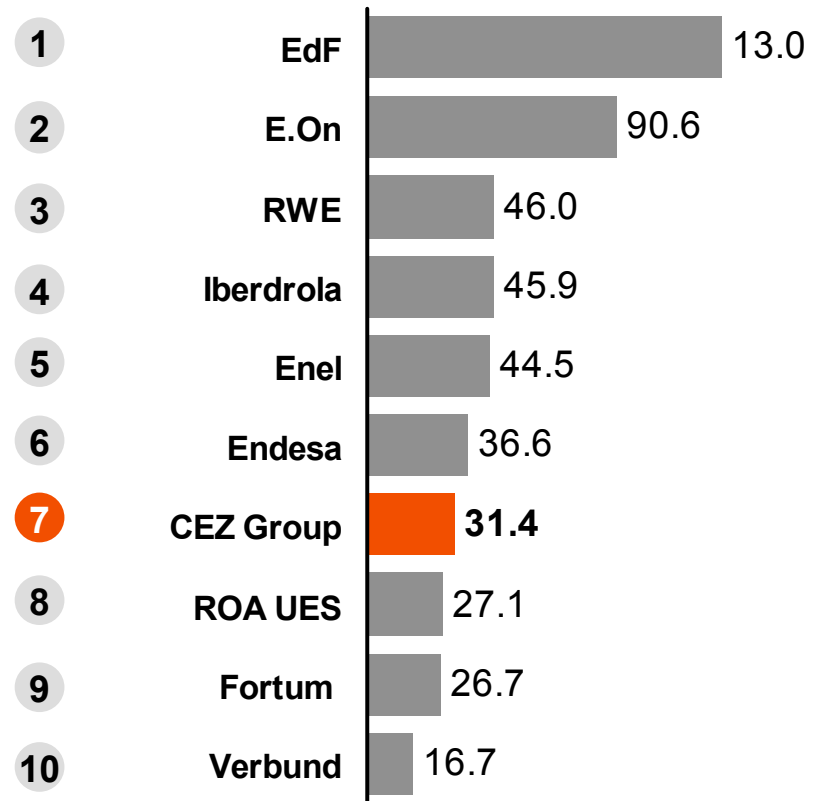
Top 10 European power utilities

Number of customers in Europe, million



Top 10 European power utilities

Market capitalization, EUR bn, as of May 31, 2008

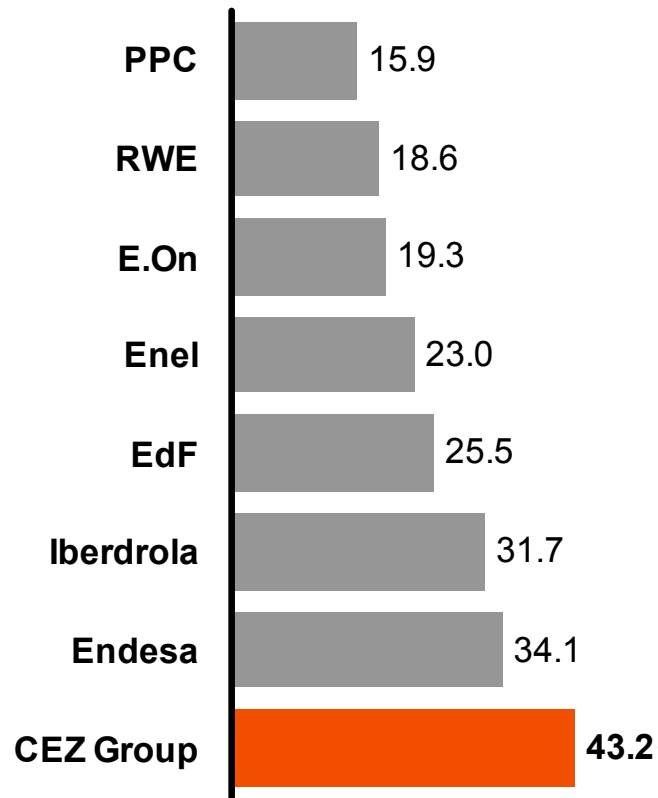




... AND IS THE MOST PROFITABLE UTILITY IN EUROPE MEASURED BY EBITDA MARGIN

EBITDA margin, 2007

Percent



Past performance:

2005: 40.1%

2006: 40.3%

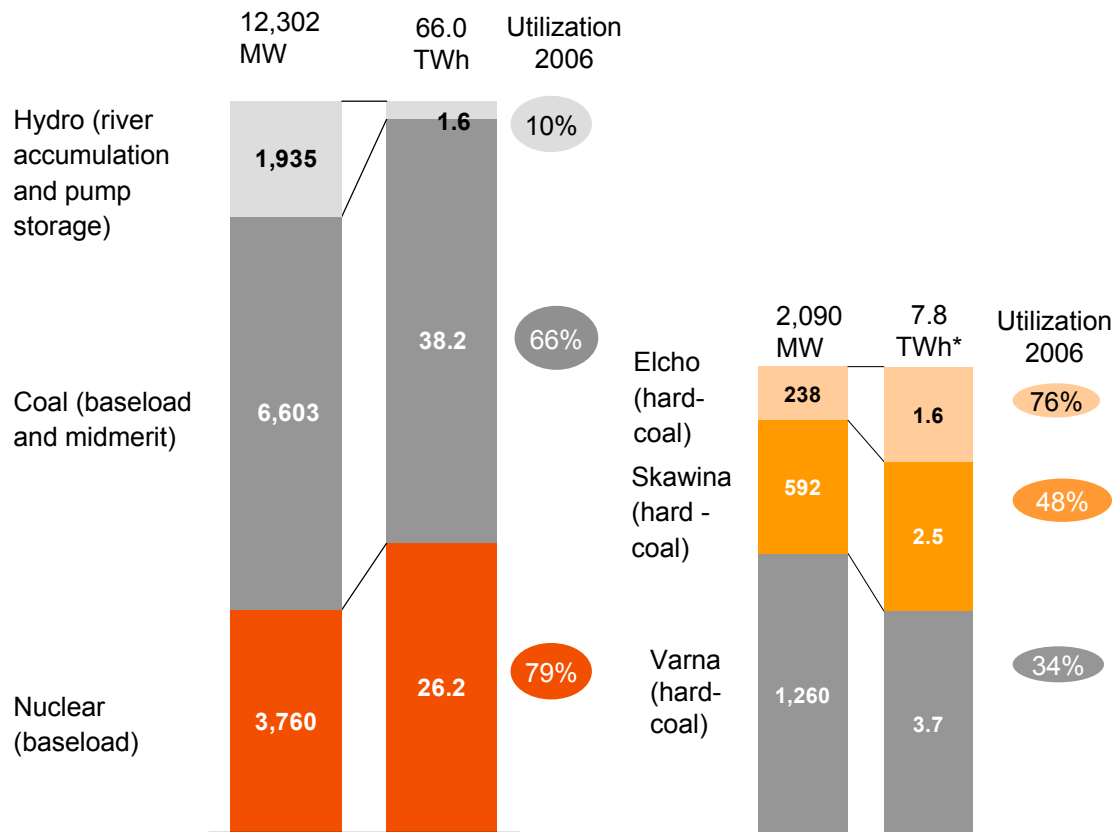


THE MAIN COMPETITIVE ADVANTAGE OF CEZ GROUP IS DOMESTIC LOW COST GENERATION FLEET

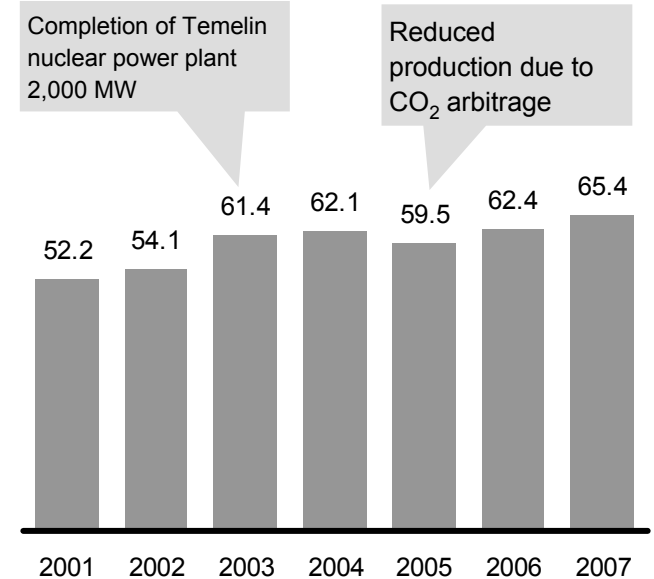
CEZ Group generation (2007)

In CR

Abroad



Annual production of CEZ Group in CR TWh



Share in power production in the Czech Republic





CEZ GROUP WILL MAINTAIN LONG-TERM COMPETITIVE ADVANTAGE IN GENERATION COSTS

Sources of long-term competitive advantage:

Low and relatively stable generation costs

■ **Conventional generation**

- Long term framework agreement for lignite deliveries until 2050 for >90% of consumption; firm contracts till 2015
- Lignite prices change only as a fraction of electricity price and inflation changes
- Large share of supplies from own mines (~ 60% of lignite)
- Increased efficiency after plant portfolio renewal and maintenance cost reduction

■ **Nuclear generation**

- Projected lifetime till 2027 (Dukovany) and 2042 (Temelin)
- Further extension technically feasible and likely to be granted
- Increased capacity of Dukovany (~10% or 165 MW) after turbine upgrades and increase of the reactor's thermal output
- Increased capacity of Temelin (~4% or 80 MW) after turbine rotor upgrades



CEZ GROUP MAINTAINS VERY STRONG DYNAMICS IN PROFIT GROWTH

EBITDA and NET INCOME of CEZ Group CZK bn

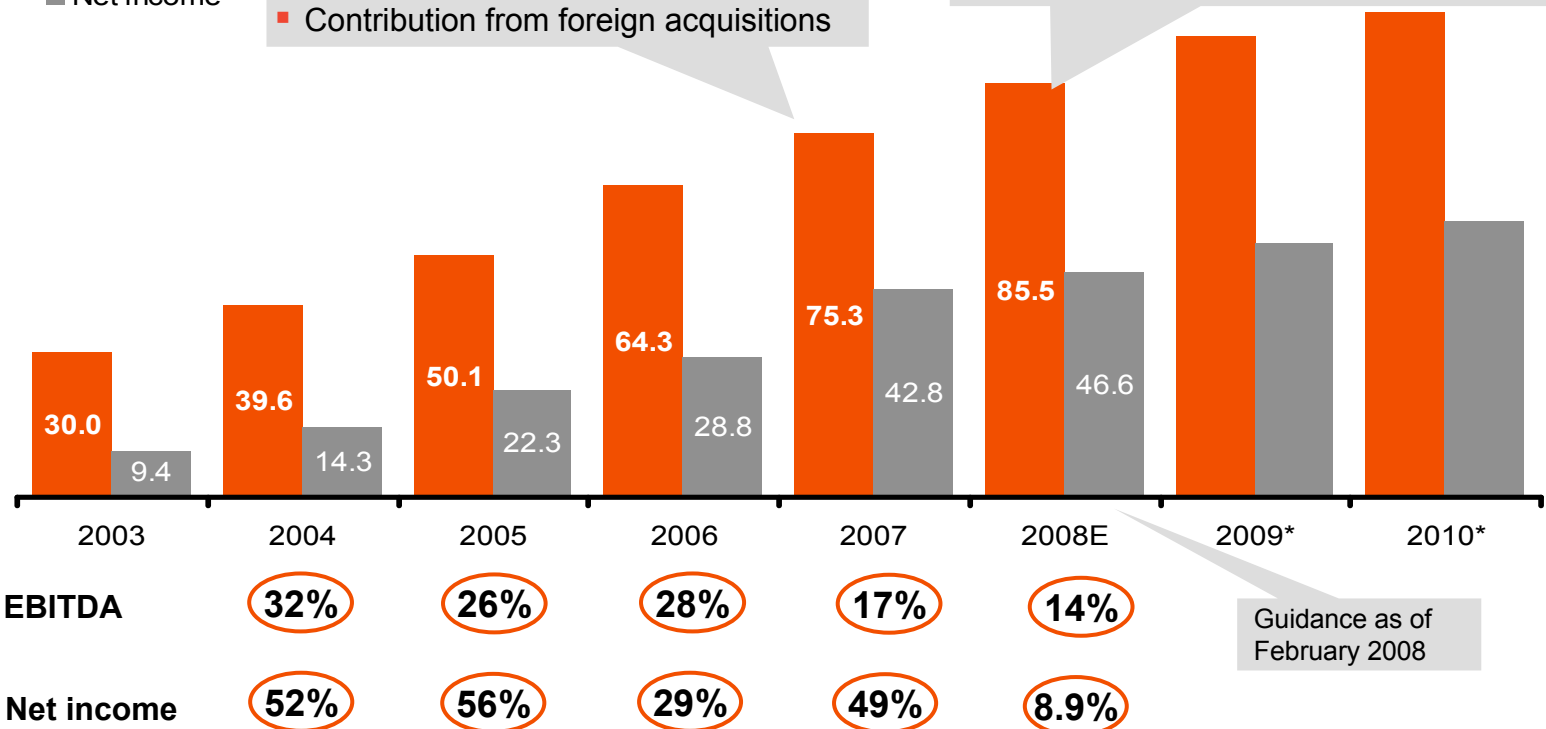
■ EBITDA
■ Net income

Growth drivers in 2007

- Wholesale price increase
- Higher generation volumes
- Savings from restructuring (VIZE 2008)
- Contribution from foreign acquisitions

Growth drivers in 2008 and beyond

- Regional wholesale price convergence (2008)
- Increased nuclear capacity
- Operational excellence program
- Contribution from foreign acquisitions



* Illustrative

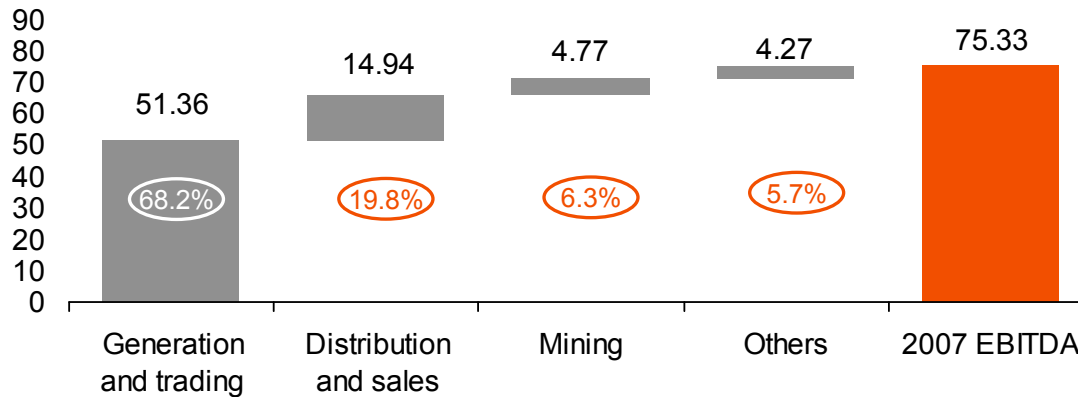
Source: CEZ



CEZ GROUP PROFITABILITY IS DRIVEN BY GENERATION AND TRADING

EBITDA in 2007 versus 2006

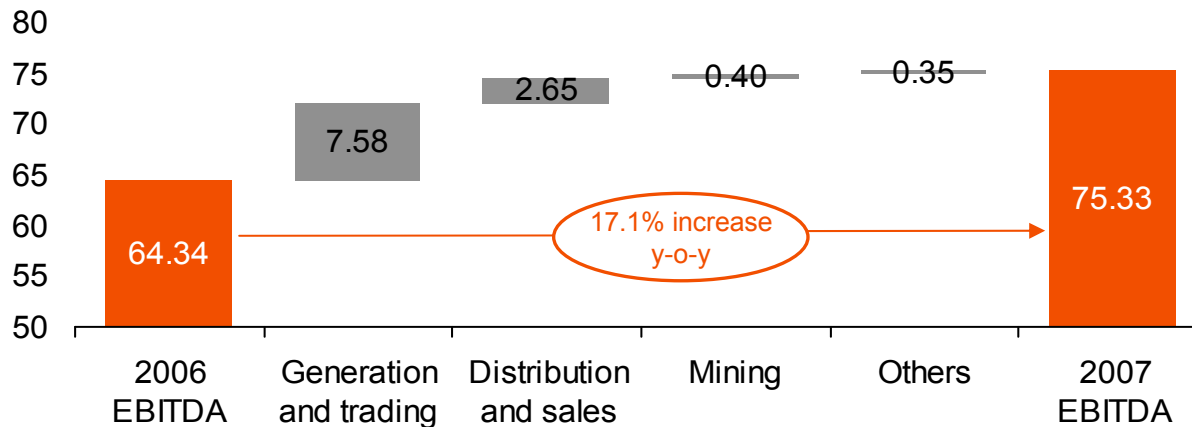
CZK bn



- Generation and trading contribute more than 2/3 to overall group EBIT

Segment contributions to EBITDA in 2007

CZK bn

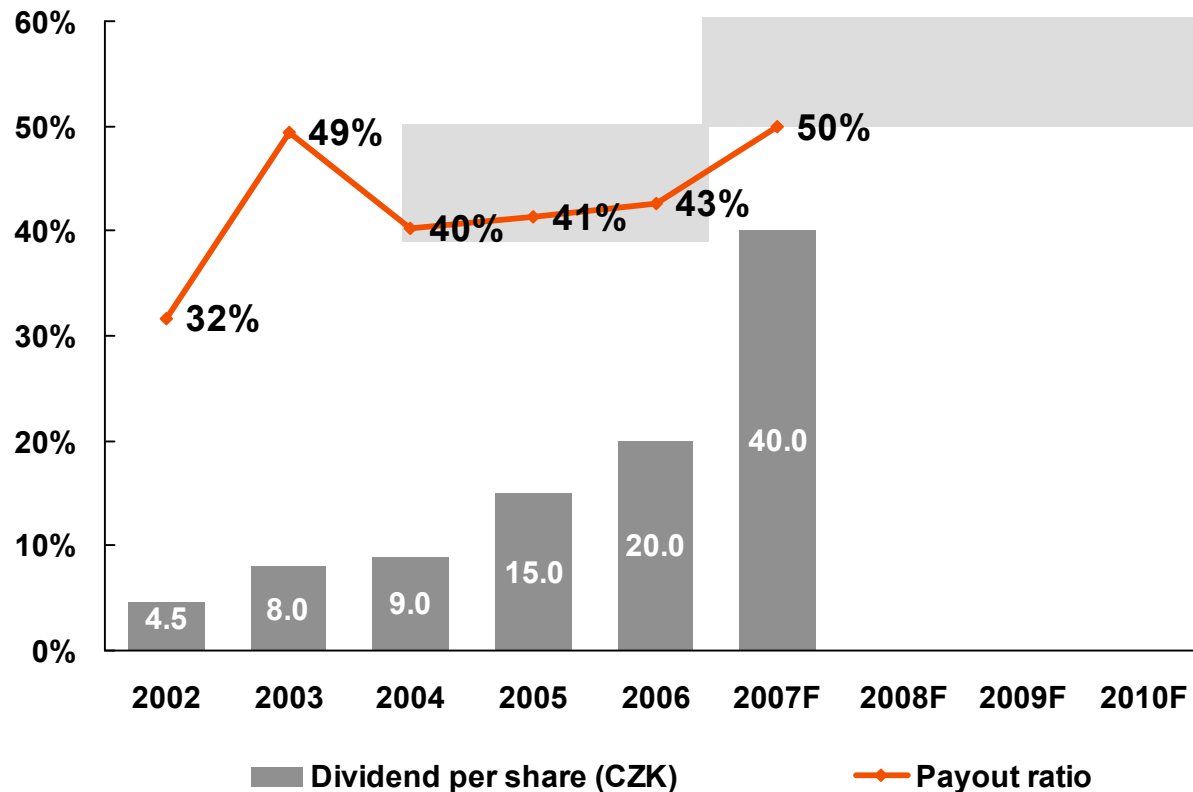


- Generation and trading explains 70% of annual increase in EBITDA



CEZ HAS SIGNIFICANTLY INCREASED ITS DIVIDENDS IN THE LAST YEARS

Payout ratio (%)



Dividend policy targets payout ratio in the range of 50% to 60% of the consolidated profit adjusted for extraordinary items

Dividend from 2007 profit approved at CZK 40 per share.



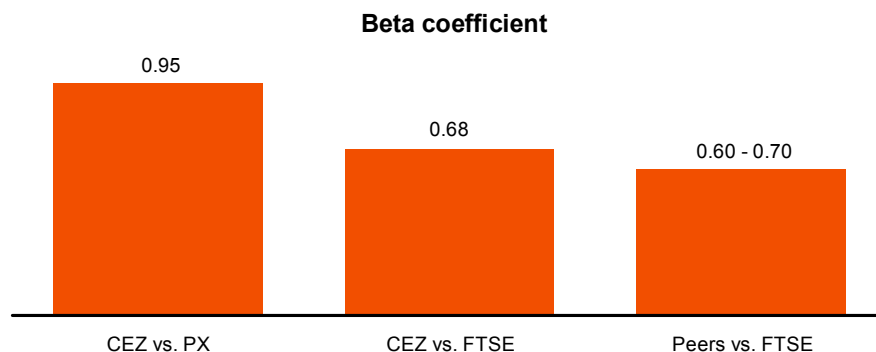
SHARE BUYBACK HAS CONTRIBUTED TO REDUCTION OF COSTS OF CAPITAL

- During completed share buyback program CEZ purchased 58.13 m of shares.
- Cash used for share buyback reached CZK 67.3 bn.
- Average purchase price was CZK 1,158.2, which is 2.0 % lower than volume weighted average price for the same period*.
- Shareholders meeting approved cancelation of 54,221,084 shares. Actual cancellation will happen after completion of required legal steps.
- Management has a mandate to buy additional 53.8m shares

Increased indebtedness combined with use of Beta coefficient against world index (FTSE) would lead to significant reduction of average costs of capital (WACC) to **7.1%**.

	Current situation	Target situation
Beta (unlevered)	0.95	0.68
Beta (levered)	1.09	1.05
Tax rate	24%	19%
D/(D+E)	16%	40%
WACC	8.5%	7.1%

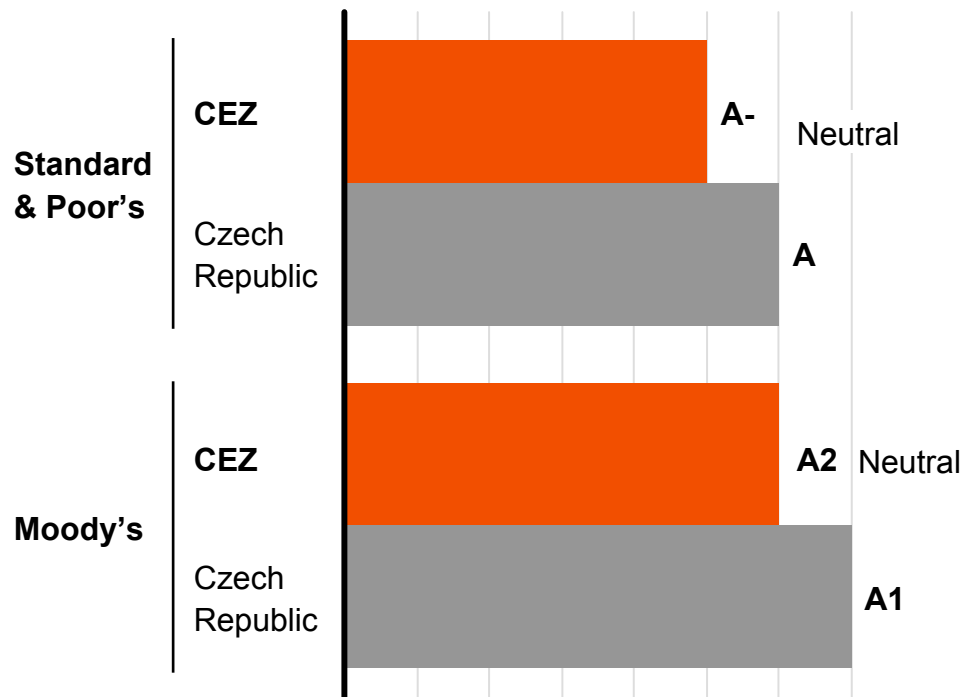
Other WACC calculation assumptions: risk free rate 4.5 %; market risk premium 4.5 %; cost of debt 4.85 %.





CEZ MAINTAINS VERY STRONG CREDIT RATING

Credit rating of CEZ and Czech Republic

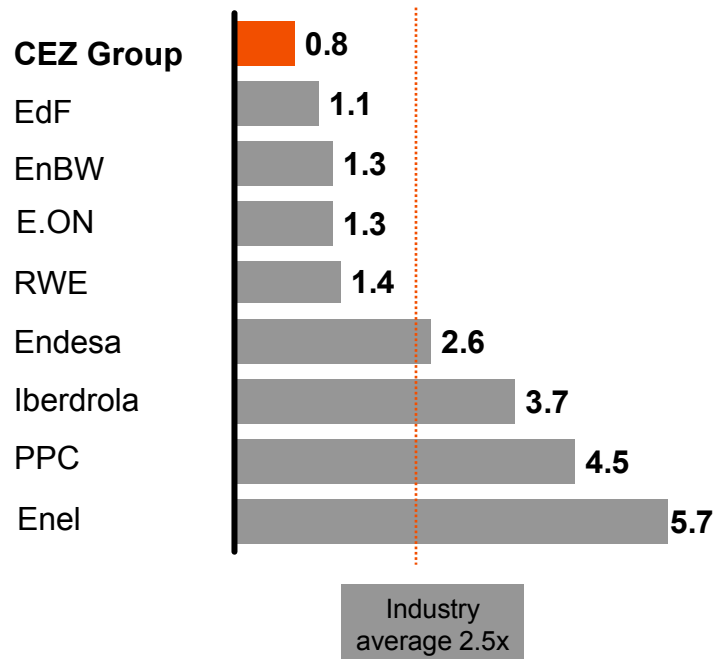


- CEZ has high credit rating just below the country risk
- CEZ has been first rated company in former Eastern Europe (1994)
- CEZ has been first and one of the largest corporate bond issuers in CEE
- CEZ is committed to maintaining its strong credit rating



CEZ GROUP IS THE LEAST INDEBTED UTILITY IN EUROPE WITH STRONG ADDITIONAL BORROWING CAPACITY

Net debt/ EBITDA Multiples, 2007



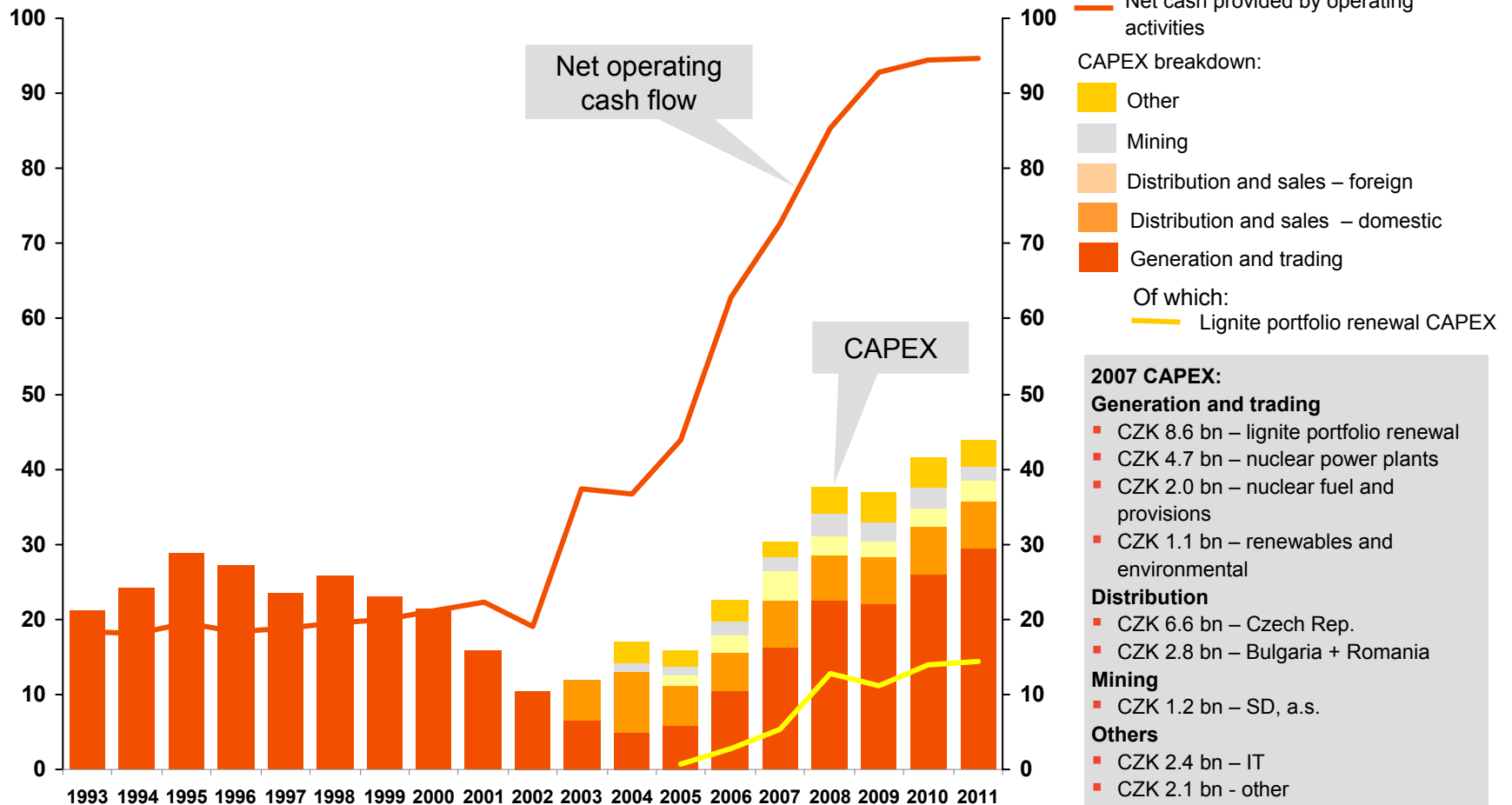
Additional borrowing
capacity:
~ 4bn EUR

- Additional borrowing capacity may be used to finance acquisitions
- CEZ management committed to reach optimal capital structure
- The commitment evidenced with dividend policy modification in 2007 as well by share buy back program



CEZ GROUP GENERATES LARGE OPERATING CASH-FLOW IN EXCESS OF INVESTMENT NEEDS

CZK billion



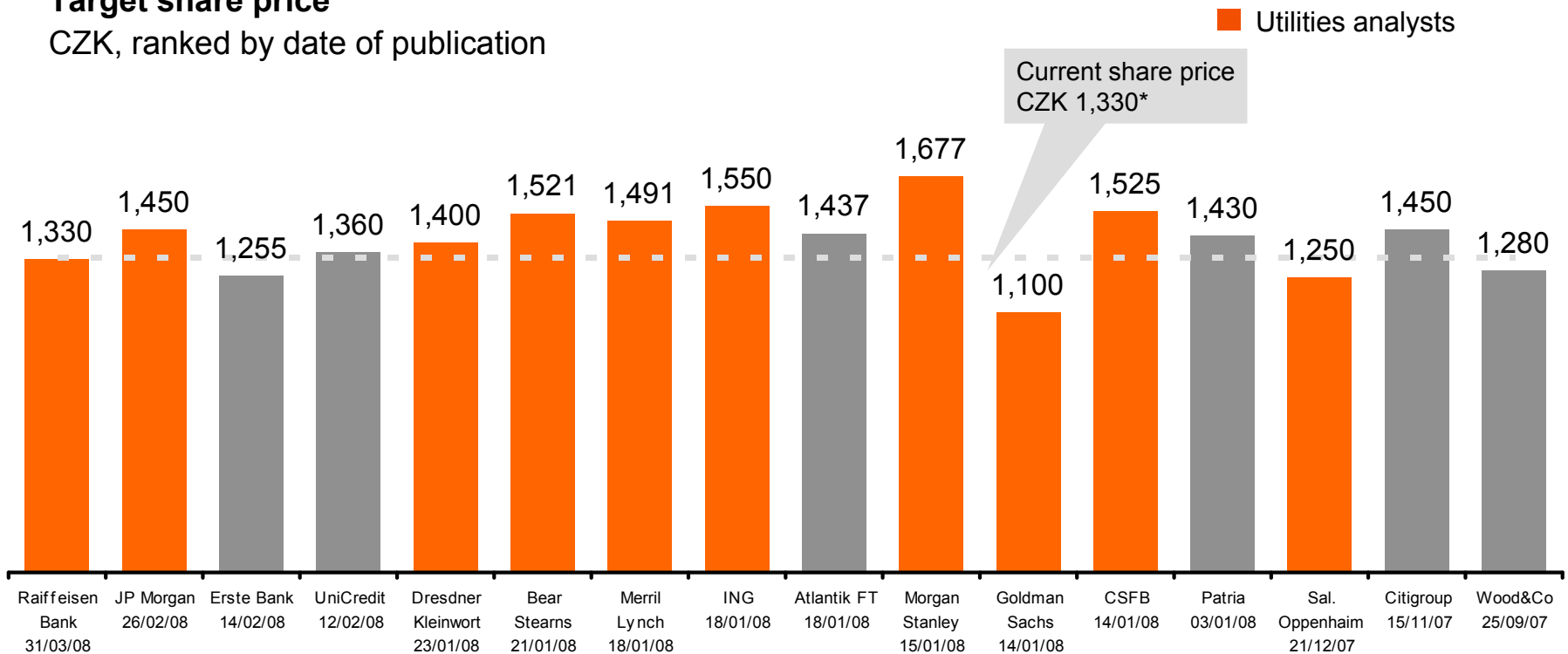
Note: Please note that starting 2004 data reflect full consolidation of Severoceske doly; also the current structure of segments is applied from 2004 only



ANALYSTS MAINTAIN POSITIVE VIEW ON CEZ GROUP PERFORMANCE

Target share price

CZK, ranked by date of publication



Recommendation:



* May 31, 2008

Note: Some of the analysts use different rating for recommendations and/or apply different meaning to target price



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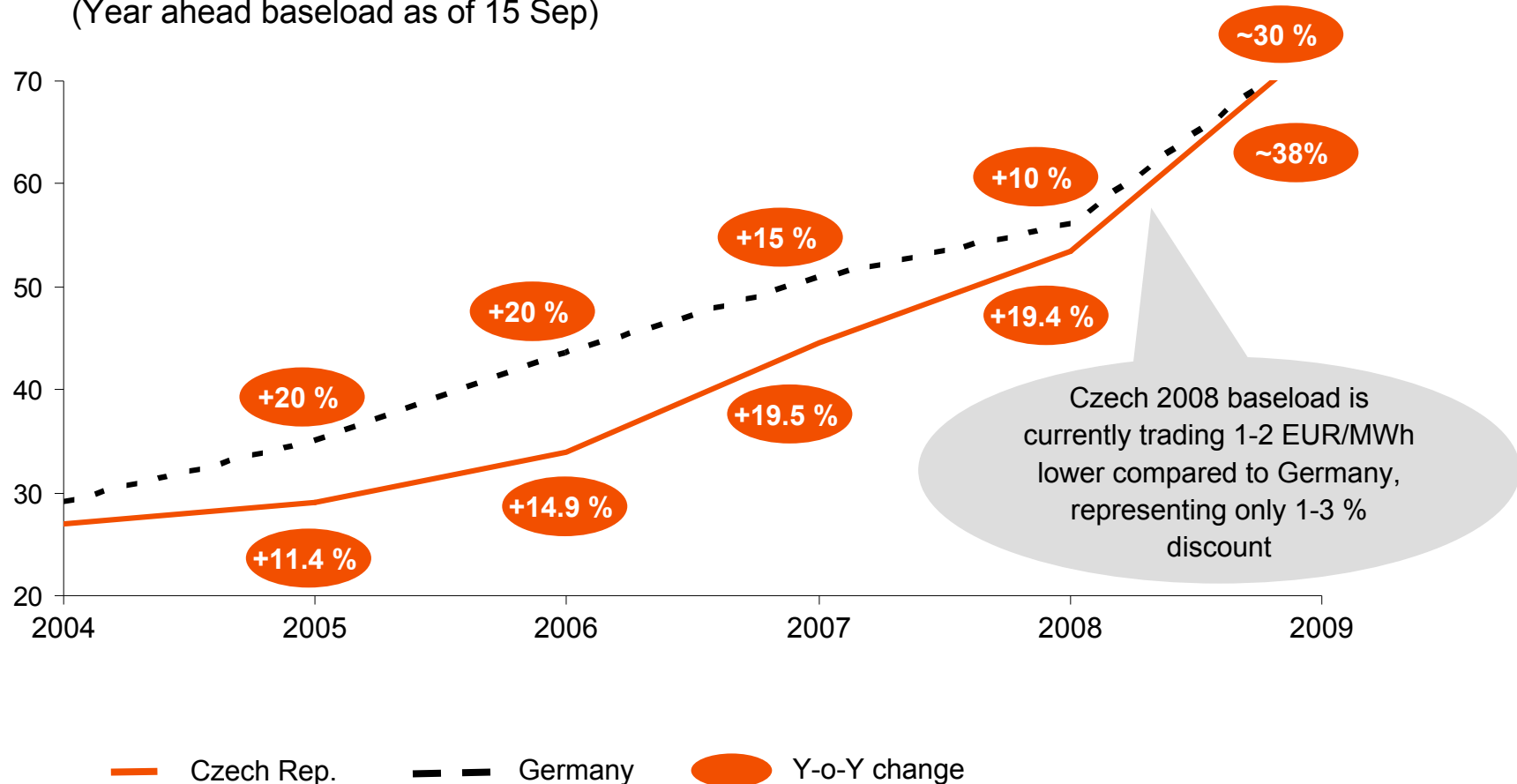
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POWER PRICES IN THE CZECH REPUBLIC CONVERGED WITH GERMANY

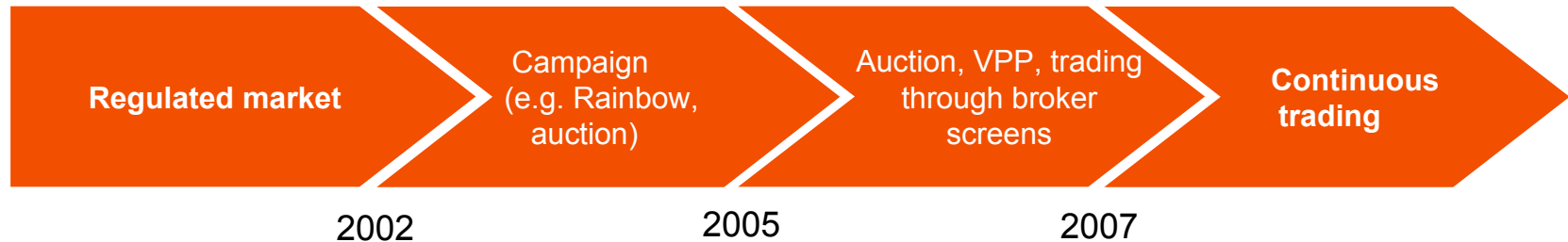
Wholesale power price (EUR/MWh)

(Year ahead baseload as of 15 Sep)





CZECH MARKET WENT THROUGH TRANSFORMATION FROM REGULATED TO CONTINUOUS TRADING – START OF PXE



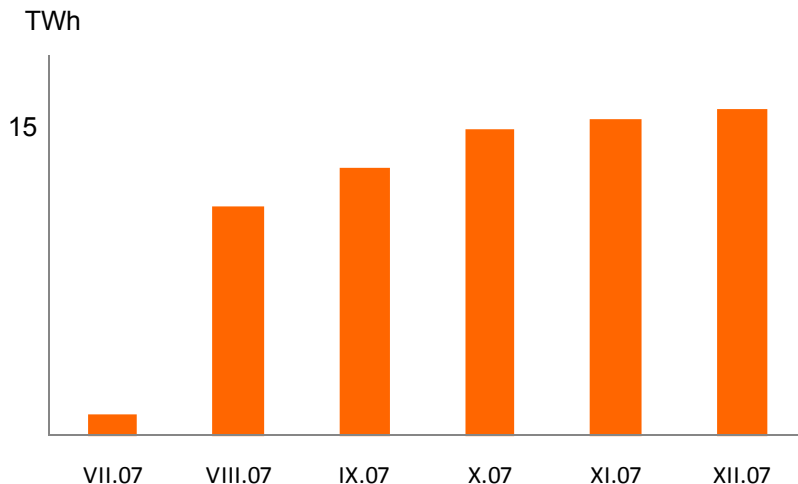
Basic characteristics of price setting mechanism in given period

- Market regulation – all prices set by price decision made by MPO CR, MF CR, then ERU
- Market wasn't unbundled – published prices both for distribution and for power
- Rainbow campaign – one annual campaign for a whole product range
- Sale of white energy – possibility to shape diagram, but limiting spot market in CR
- Later on establishment of virtual power plant auctions and baseload auctions
- Start of electronic broker platforms
- PXE – main trading platform
- Other transparent trading platforms - OTC brokers
- Permanent liquidity
- Functional spot market



CEZ FULLFILLED ITS COMMITMENT AND SOLD ALL FREE PRODUCTION ON PRAGUE ENERGY EXCHANGE (PXE)

Cumulative volume of 2008 baseload contracts sold by CEZ, a. s. since the launch of trading on PXE

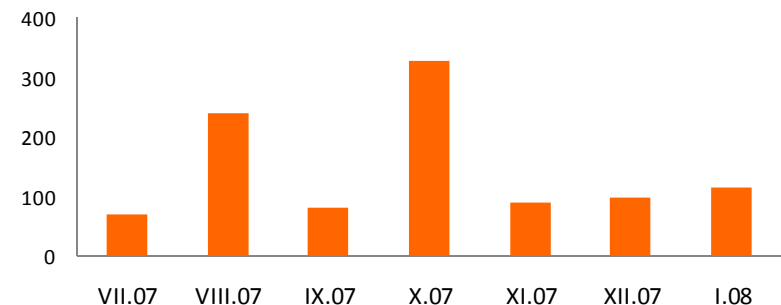


- CEZ, a. s., sold more than **15 TWh** of own production for 2008 on PXE as part of annual contracting

Development on PXE

- PXE is fully functional, there is an ongoing continuous trading, spot trading is being implemented
- Products M1, M2, Q1, Y1 have the highest liquidity
- Liquidity of products Q3, Q4, M4-6 is somewhat lower
- Activity of traders is increasing
- Entrance of international financial houses is expected

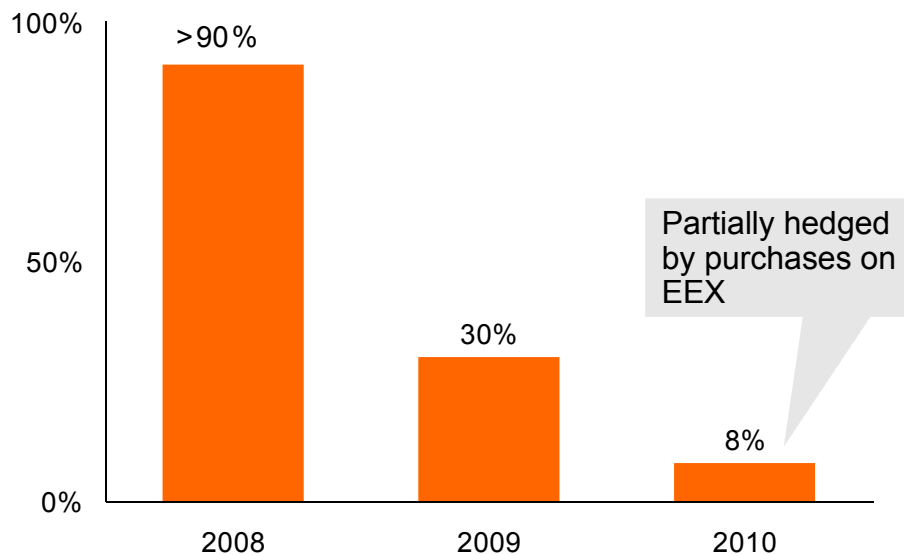
Development of number of trades on PXE





LAUNCH OF CONTINUAL TRADING ENABLED CEZ TO HEDGE ITS POSITION FOR SEVERAL YEARS AHEAD

Share of hedged production from CEZ, a. s. power plants



Expected production*
(TWh)

62

60 - 62

60 - 62

Average realised baseload
price (Eur/MWh)**

52

57

57

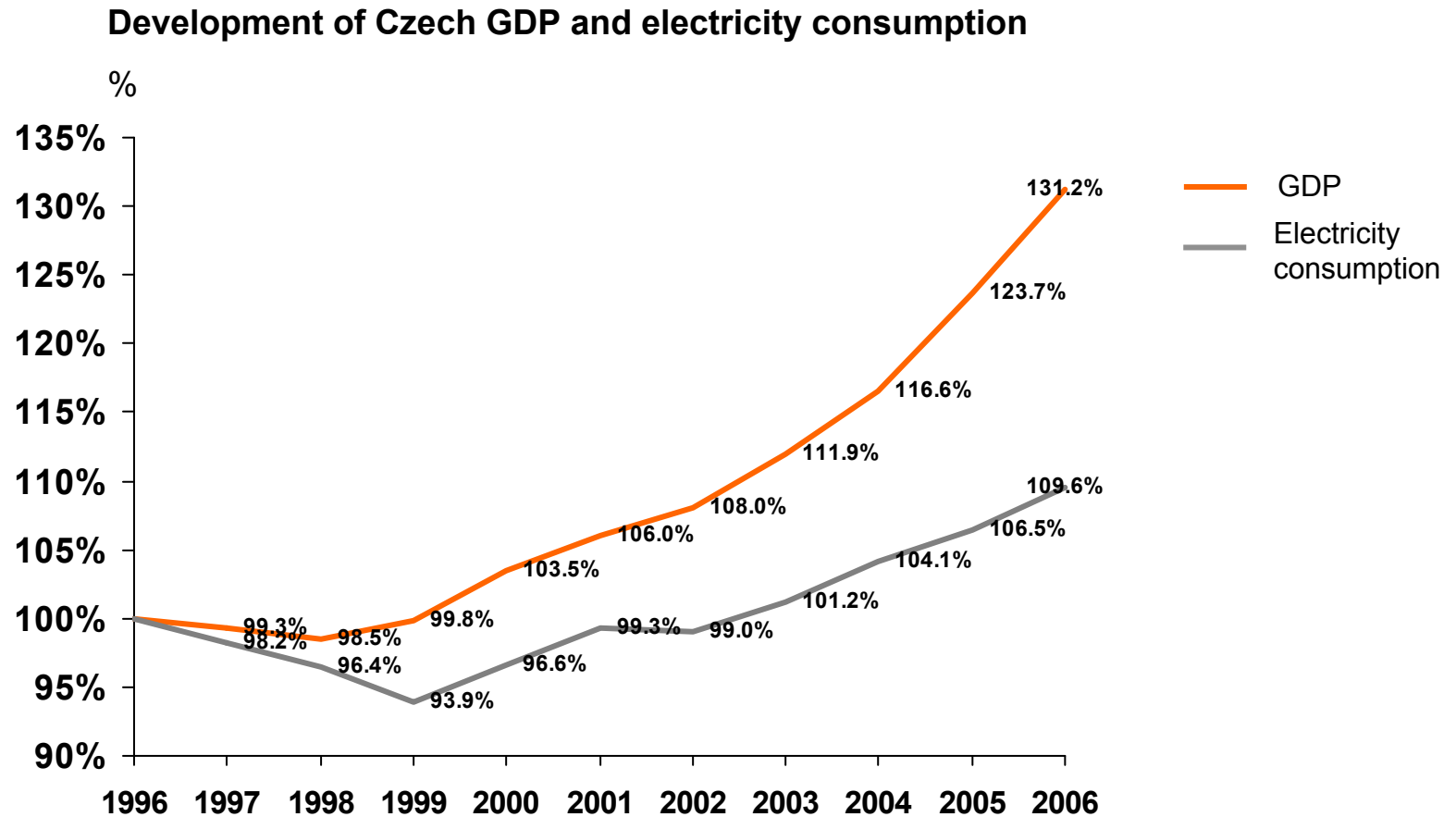
- Thanks to existence of the exchange CEZ implemented a strategy of multi-year forward sales following the example of foreign companies
- Hedging for 2009 is done largely through sales of two-year (08/09) compound product
- Hedged position for 2010 was realised through multi-year contracts for end customers

* Without own consumption

** Overall average realised price, which includes not only baseload but also seasonal products is approximately 8% higher



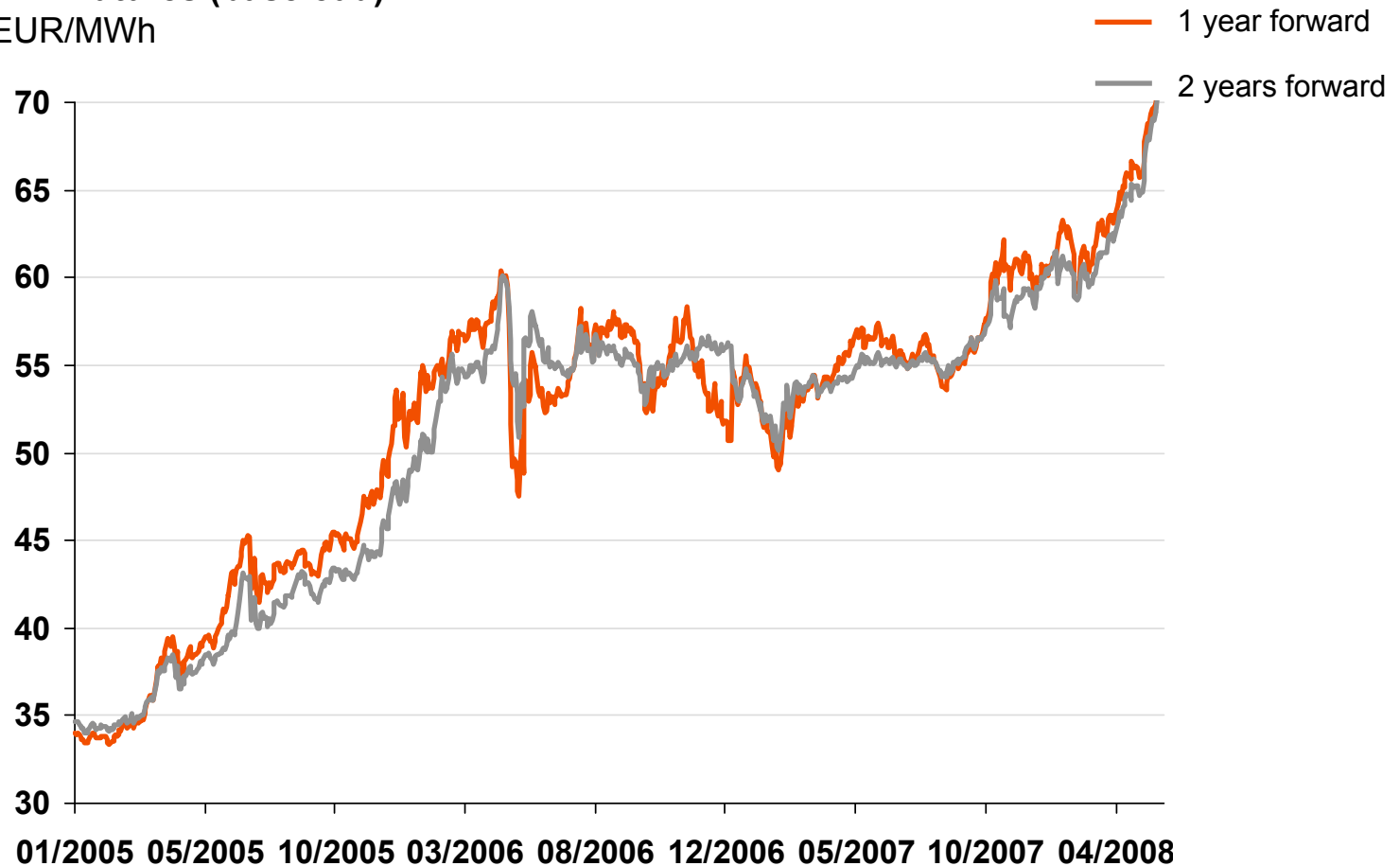
DESPITE INCREASING POWER PRICES POWER CONSUMPTION GROWS IN LINE WITH GDP





FUTURE DEVELOPMENT WILL BE DRIVEN BY GERMAN POWER PRICES, WHICH ARE THE BENCHMARK FOR THE REGION

EEX Futures (baseload)
EUR/MWh



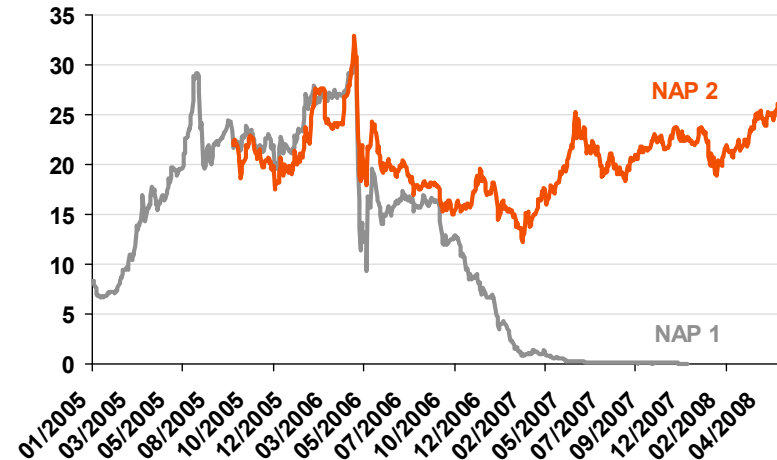


GERMAN PRICES ARE DRIVEN BY GROWING OIL PRICES, CO₂ ALLOWANCES AND SUPPLY DEMAND SQUEEZE

Brent oil
USD / bl



CO₂ allowances
EUR/t

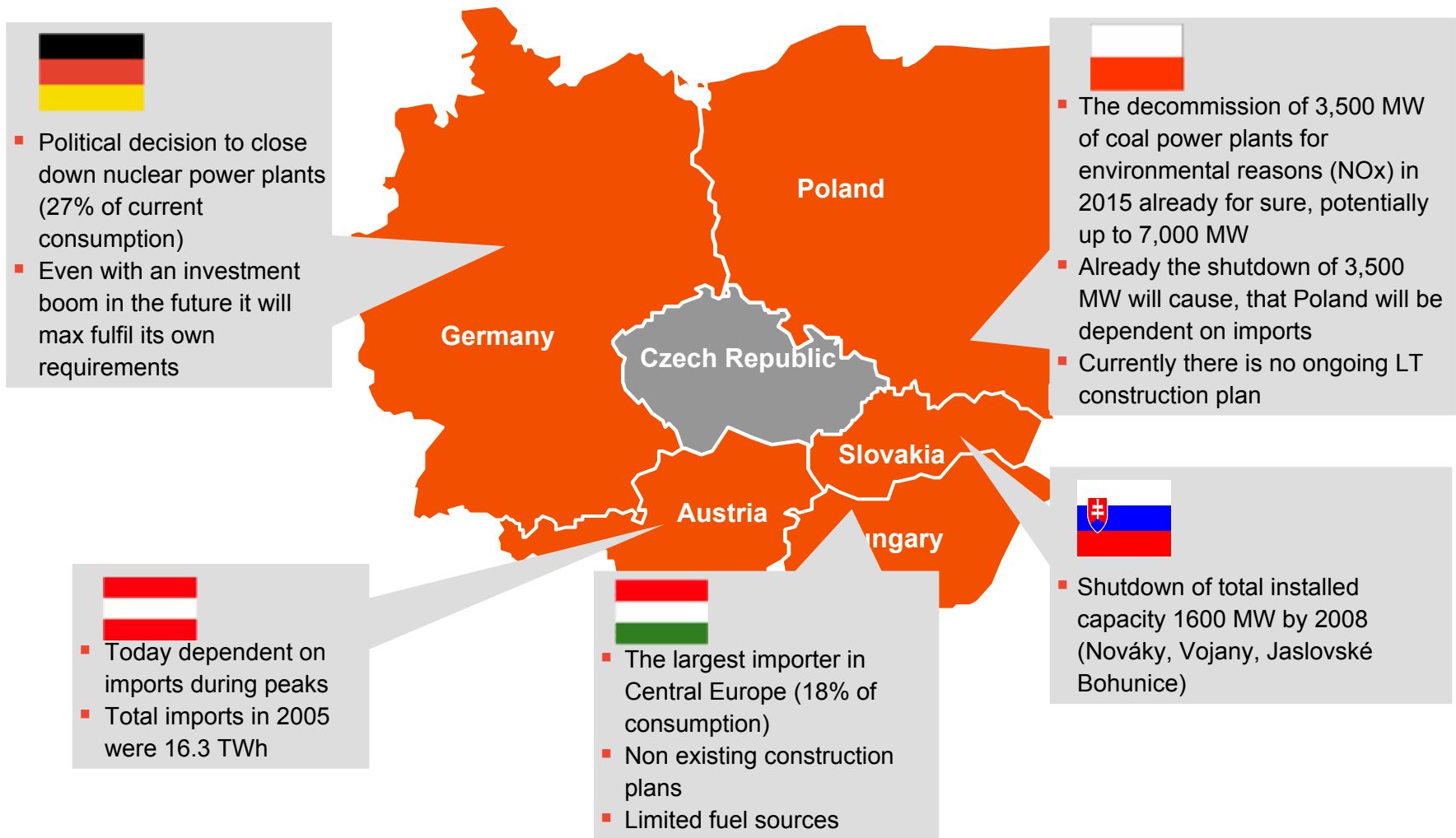


Additional factor
Supply / Demand
Squeeze

- CO₂ allowances were distributed to emitters for free in volume believed to be lower than required
- Market price of CO₂ allowances reflects the extra costs of emissions saving (fuel switching, new technologies, ...)
- Market price of CO₂ de facto represents additional variable (opportunity) cost

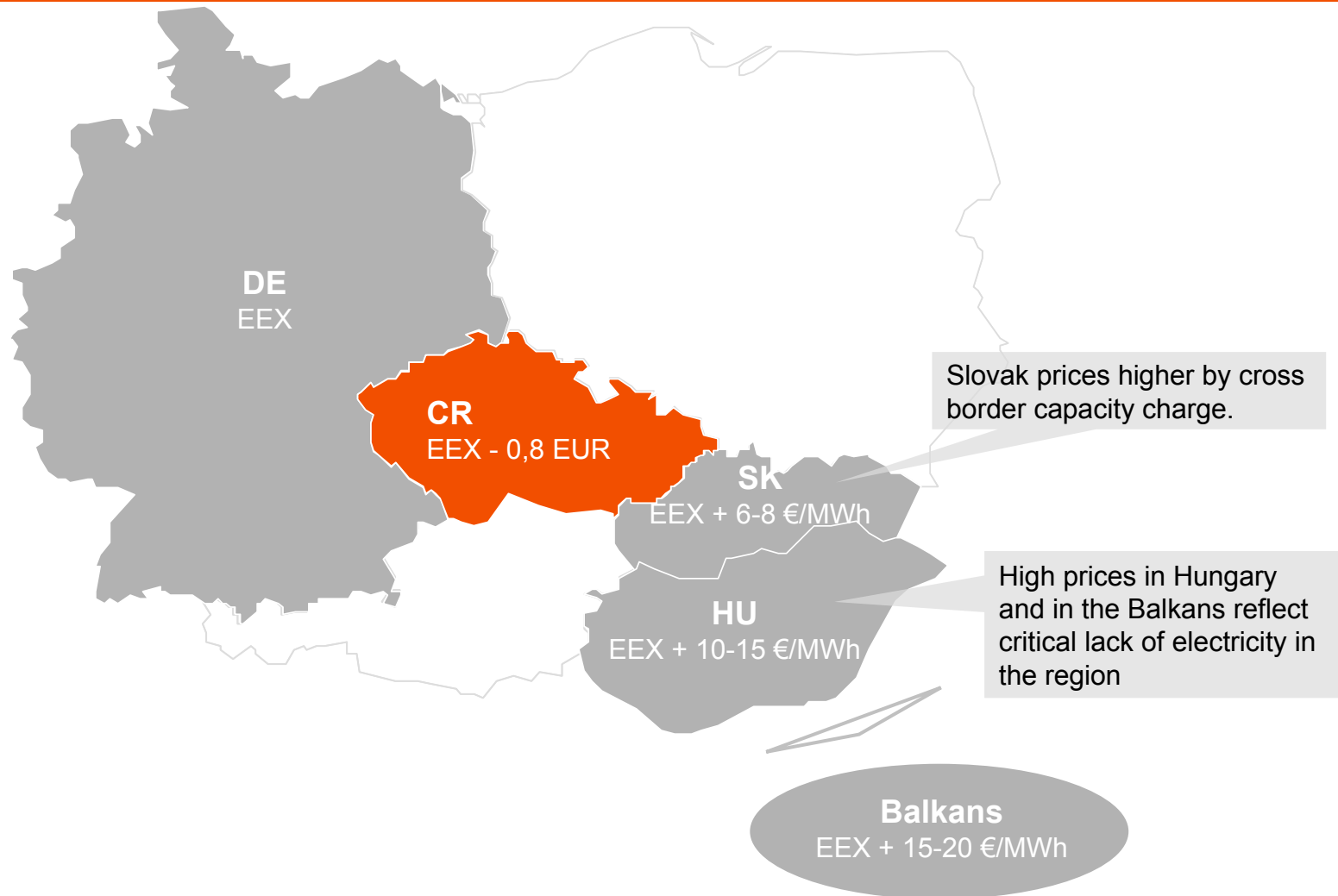


SUPPLY-DEMAND BALANCE IS GETTING TIGHTER : CR IS THE LAST COUNTRY IN THE REGION WITH AN EXISTING GENERATION SURPLUS





SHORTAGE OF SUPPLY IS PUSHING PRICES EAST OF CZECH REPUBLIC ABOVE GERMAN LEVELS

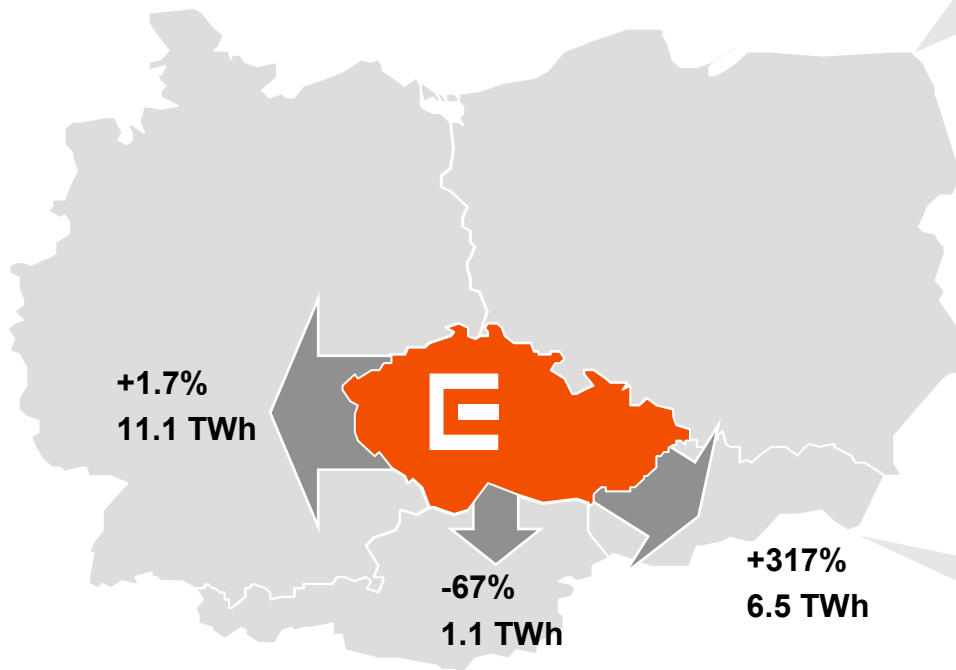




AND LEADS TO SHIFT OF EXPORTS FROM CR TO THE EAST – SLOVAKIA HAS BECAME NET IMPORTER ALREADY IN 2007

Balance of cross-border trade in 2007

(y-o-y change in %, balance in TWh)



Poland closed exports due to the risk of collapse of the grid and shortage of reliable generation supply

Electricity exports we directed mainly to Germany and Slovakia, y-o-y increases to Slovakia were much higher than to Germany

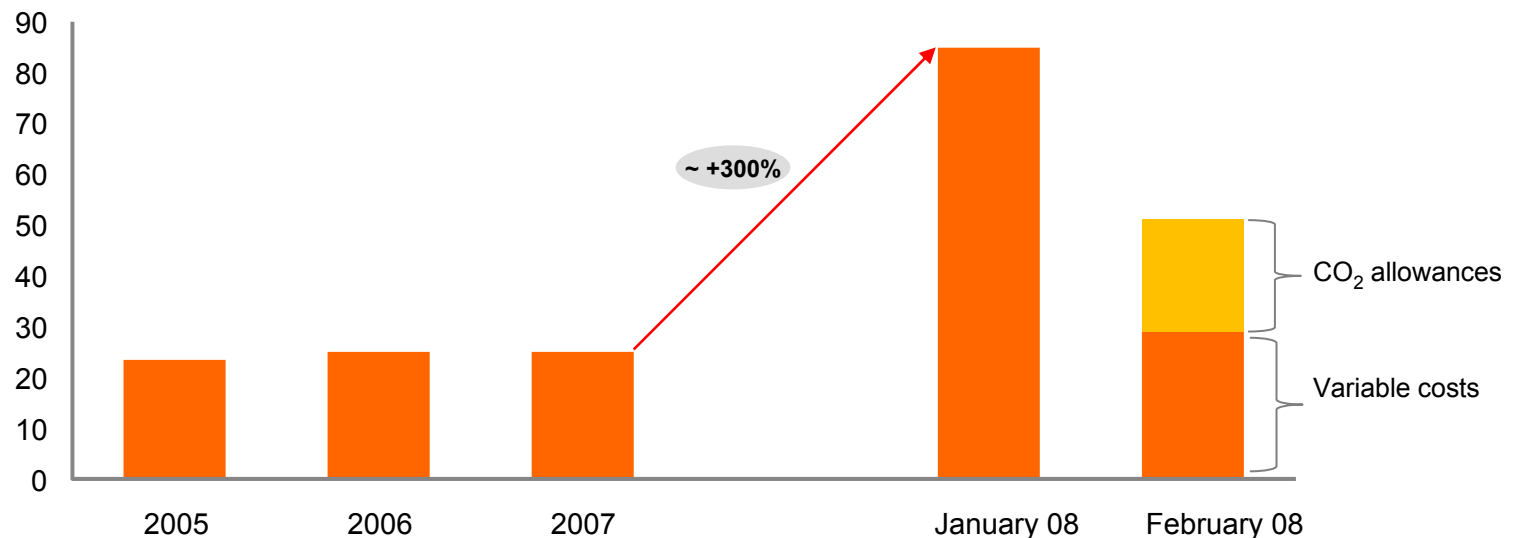
In 2007 Slovakia reported a deficit of 3.5 TWh, i.e. approximately 12 % of domestic consumption



WITH MOVE TO NAP II ELECTRICITY PRICES IN POLAND INCREASED TO A MARKET LEVEL

Development of electricity prices in Poland

€/MWh, Day-ahead market



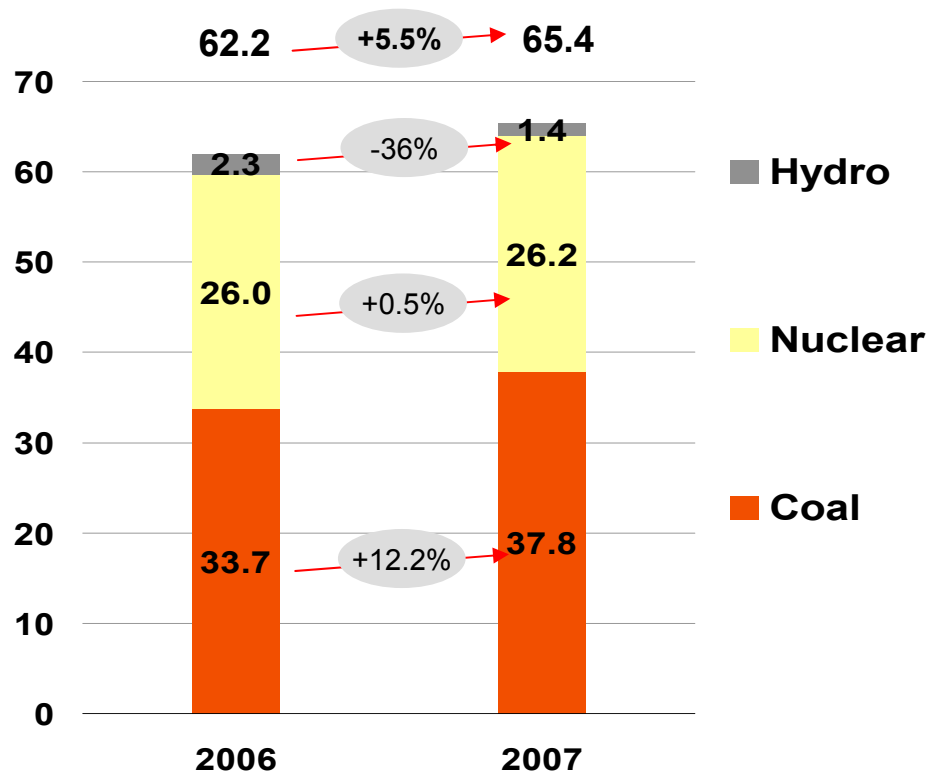
- For several past years Polish power prices did not reflect the costs of CO₂ allowances
- Power prices dramatically increased in the beginning of 2008 and then stabilised on the level above 50 €/MWh. They now reflect not only the variable costs of fuel but also price of CO₂ allowances



GENERATION VOLUME OF CEZ IN THE CZECH REPUBLIC REACHED HISTORICAL HIGH OF 65.4 TWh IN 2007

Generation of CEZ, a. s. (gross)

(TWh)



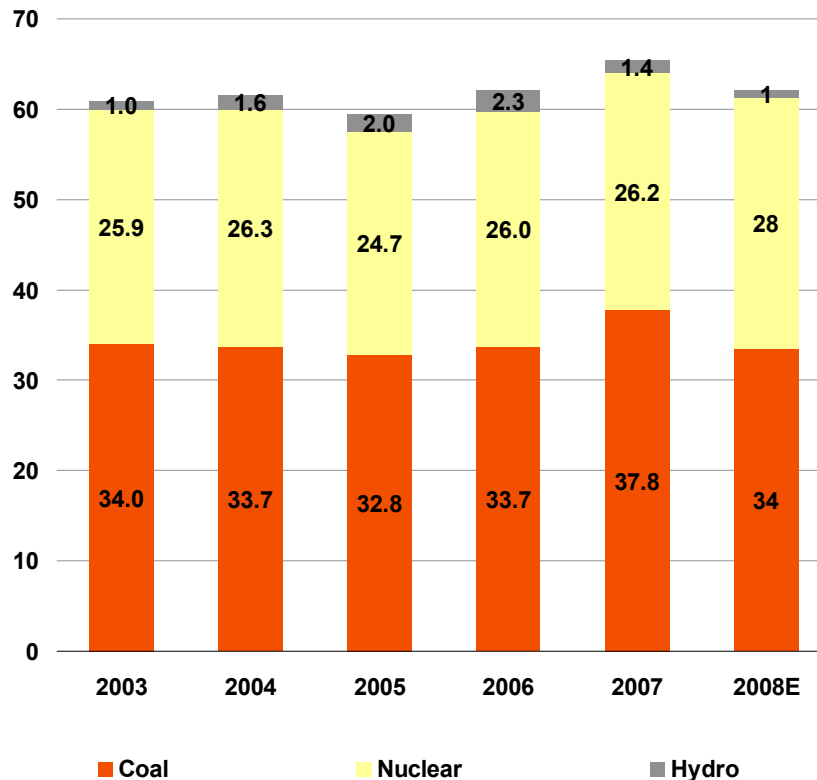
- Despite very warm winter domestic demand increased by 0.6 % (1.5 % on temperature adjusted basis)
- CEZ took advantage of close to zero price of CO2 allowances and increased generation in coal power plants by 12.2%
- Generation in nuclear power plants reached increased by 0.5% despite additional refueling outage of Temelin's 1st unit in Q1 2007



IN 2008 CEZ EXPECT TO INCREASE GENERATION FROM NUCLEAR POWER PLANTS BY 7% TO 28 TWh

CEZ, a. s. generation volume (gross)

(TWh)

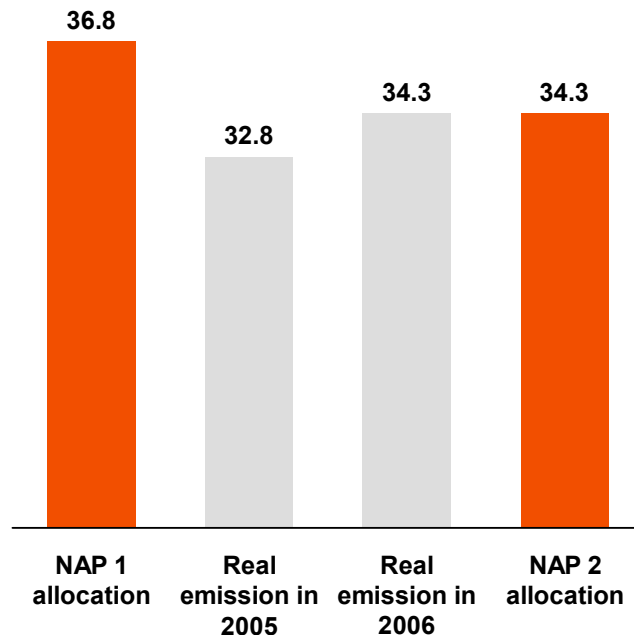


- In 2008 generation volume budgeted to reach the approximately same level as in 2006
- Generation in nuclear power plants should increase by 7% to 26TWh



NAP 2 ALLOCATION IS SUFFICIENT TO COVER CEZ GENERATION NEEDS

CO₂ Emissions of CEZ, a.s.
Mil. Tons



Key measures taken to earn additional margin from saving of CO₂ allowances

Trading

- Priority dispatch of units with low CO₂ emissions
- Reduction of export

Plant maintenance

- Increased availability of nuclear plants
- Increased focus on plant efficiency
- Increased renewable generation

Measuring Management

- Implementation of more accurate measurement systems
- Opportunity cost of CO₂ emission considered in all decisions

- Polish generators bring additional 4.6 mil. tons of CO₂ allowances while their consumption was around 4.2 mil. tons in NAP1



JI/CDM PROGRAM OF CEZ GROUP

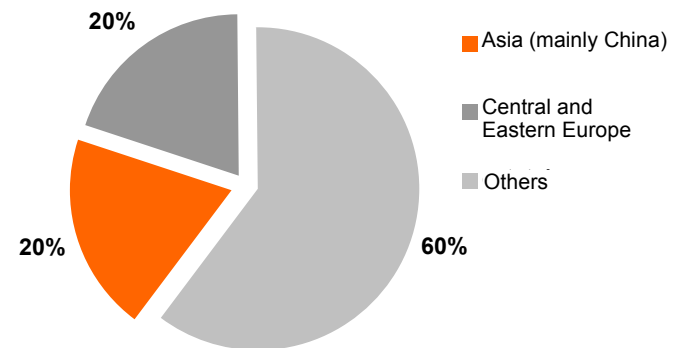
JI (Joint Implementation), CDM (Clean Development Mechanism) – mechanisms of Kyoto protocol, which enable investments into projects for reduction of green house gases and their import to ETS for utilization instead of CO₂ allowances

- Until 2012 CEZ Group can import to EU ETS approximately 21 m of CER credits from JI/CDM
- So far CEZ contracted more than 10 m of credits with deliveries in 2008-2012
 - Directly from CDM projects
 - **Example** : wind farm or project of biomass power plant in China
 - On secondary markets

Next steps in development of JI/CDM program of CEZ Group: direct investments into projects

- To import at least 10 m of CER credits by 2012
- Current pipeline includes projects with volume > 15 m CO₂ credits
- Expected composition: > 70 % energy projects (renewable energy, fire damp, energy savings)

Expected geographical composition
JI/CDM portfolio of direct investments



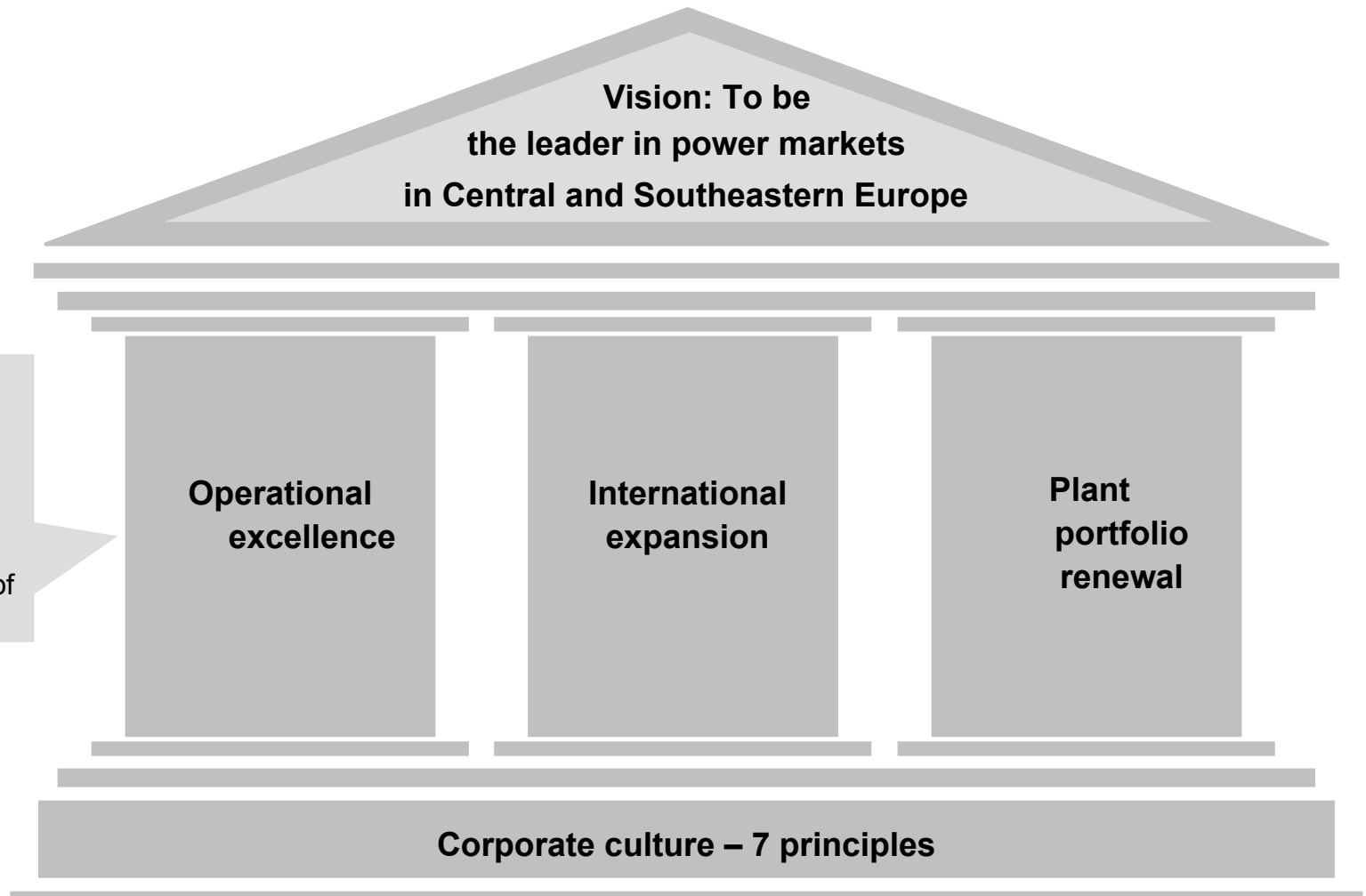


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CEZ GROUP HAS LAUNCHED FOUR KEY STRATEGIC INITIATIVES TO ACHIEVE ITS VISION



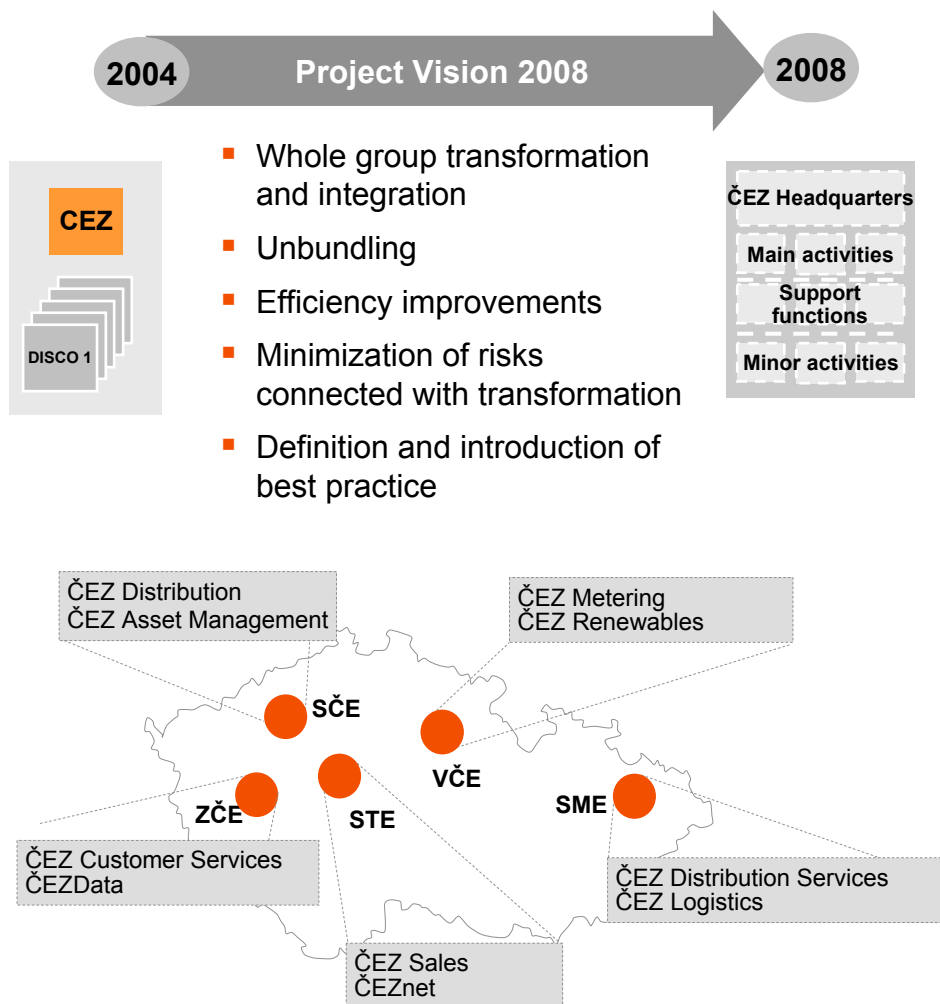


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PROJECT VISION 2008: CEZ GROUP TRANSFORMATION INTO AN INTEGRATED, PROCESS ORIENTED AND HIGHLY EFFICIENT ORGANIZATION WITH SEPARATED DISTRIBUTION AND OTHER ACTIVITIES



- Main executed transformation steps:
 - Set up of 10 new companies.
 - More than 60 big transactions (outsourcing, contributions, mergers).
 - Asset transfer in value of app. CZK 77 bn
 - Transfer of more than 6 500 employees.
 - Set up of necessary information systems.
 - Transfer of related customer data.

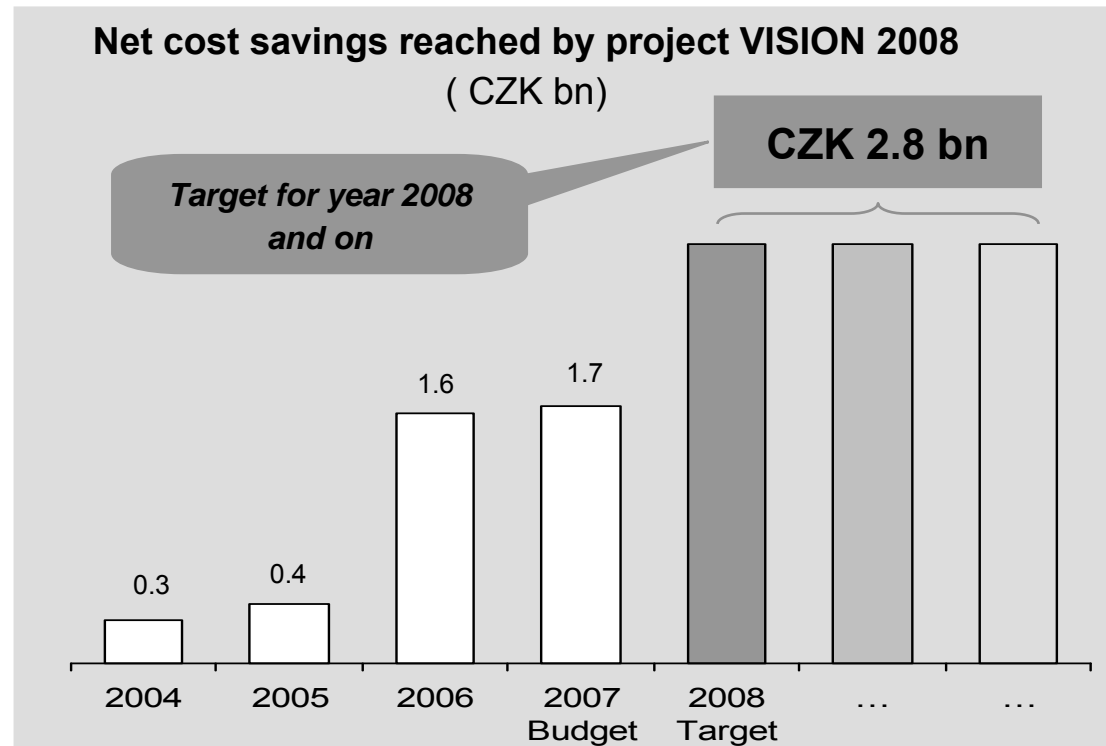


PROJECT VISION 2008 CREATED CONDITIONS FOR FURTHER CEZ GROUP EFFICIENCY IMPROVEMENTS, INCLUDING REACHING ANNUAL COST SAVING OF CZK 2.8 BN

- Establishment of new transparent structure of processes and companies in the Group.
- Unbundling requirements fulfilled one year ahead of requirement.
- Initiated new improvements in customer services.

**Continuous
service quality
improvements**

+





PROJECTS UNDER UMBRELLA OF “OPERATIONAL EXCELLENCE” WILL BRING FURTHER EFFICIENCY IMPROVEMENTS

Key projects within “OPERATIONAL EXCELLENCE” initiative

Nr.,	Project	
1	Transformation of ICT	Cost effective function of internal ICT suppliers
2	Lean Company	Process improvements in CEZ Group, particularly at headquarters
3	Customer	To become the company with the best customer services in the Czech Republic by 2009
4	Best Practice in Distribution	To optimize processes to the level of the best European companies by 2012
5	Integration of Foreign Equity Participations	Full integration of foreign equity participations to CEZ Group
6	Safely 15 TERA Temelín	Increase of production to 15 TWh by 2010 (technical innovations, limiting of unplanned shutdowns, shortening of re-fuelling outages)
7	16 TERA Dukovany	Increase of production by 2013 (technical innovations, shortening of re-fuelling outages)

Total benefits for CEZ Group in the following five years at the amount of CZK 19 bn compared to the base year of 2006, will enable us to keep costs under control in an inflationary environment

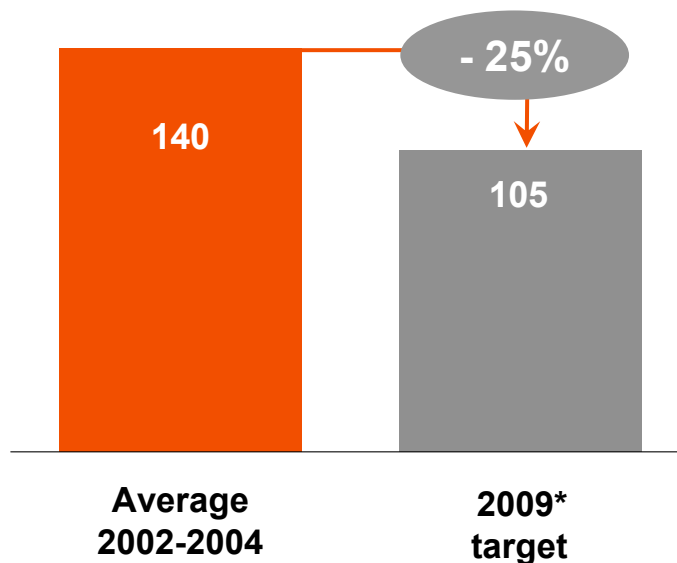


CEZ WILL REDUCE GENERATION REPAIRS AND MAINTENANCE COSTS BY 25% BY 2009



CEZ targets to reduce average repairs and maintenance cost

EUR m



Key tasks to achieve target

- Introduction of adaptive R&M to reduce workload by 50%
- Centralization of preparation R&M to save 20% personnel costs
- Centralization of R&M procurement to reduce related costs by 25%
- Decrease number of suppliers by 70%
- Divestiture of redundant R&M subsidiaries

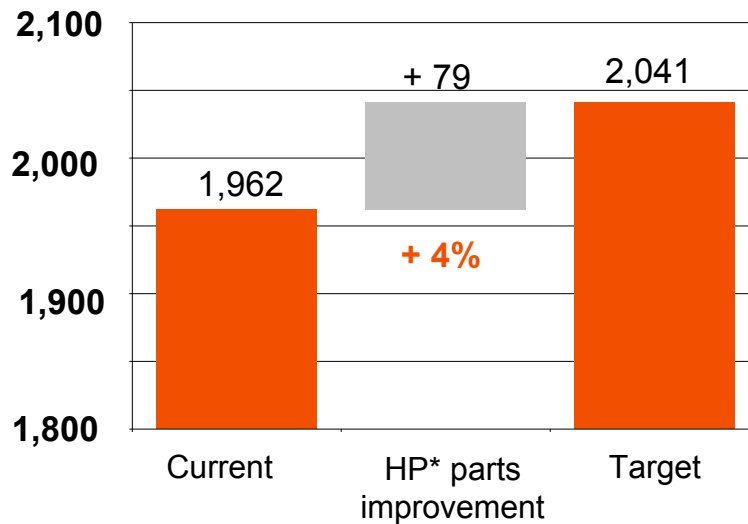
* Assuming „normalized“ R&M workload, prices not adjusted for inflation

Note: exchange rate CZK/EUR = 28.5



NUCLEAR CAPACITY WILL INCREASE BY 9.5% BY 2012 IN DUKOVANY AND IN TEMELIN BY 4% BY 2008

Temelin capacity increase
MW



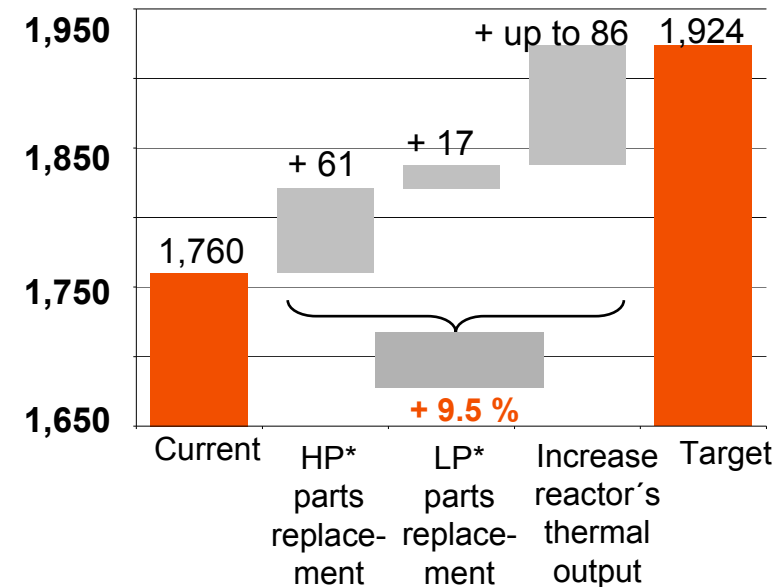
Additional production of 0.6 TWh

Status:

- Project contracted; to be completed in summer 2007
- 30 MW – 2nd unit, 1st unit – in progress

* HP – High Pressure, LP – Low Pressure

Dukovany capacity increase
MW



Additional production of 1.3 TWh

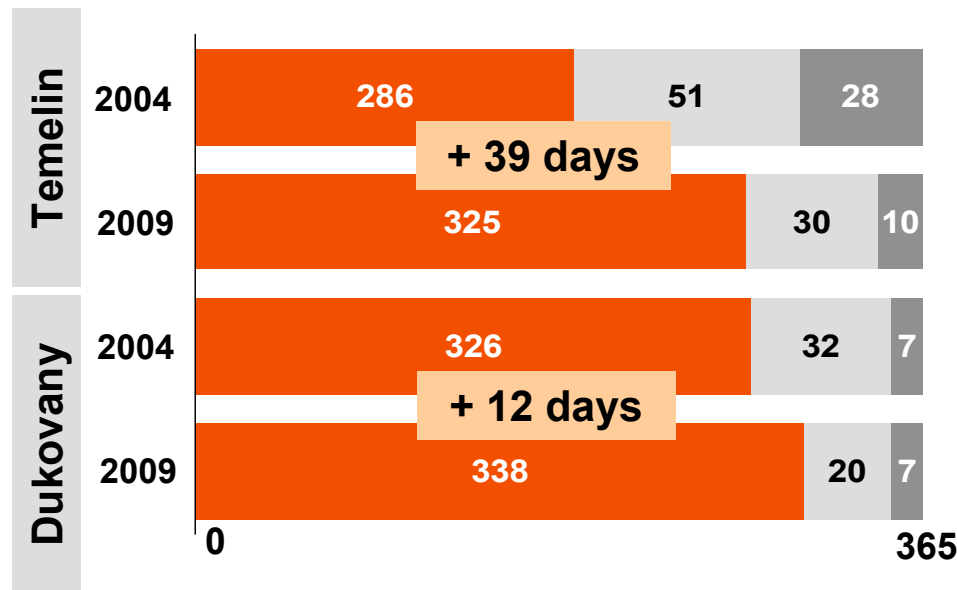
- First projects already implemented and running – 2 out of 4 units
- Another unit to be upgraded in 10/2007 and the last one in 5/2008



REDUCTION OF REFUELING OUTAGES IN NUCLEAR PLANTS WILL PROVIDE ADDITIONAL 2.3 TWh



DAYS



- Generation
- Refuelling
- Other outages

- Additional **21 days** of generation in Temelin and **12 days** in Dukovany by 2009 as a result of refueling outages reduction
- Additional 18 days of generation in Temelin due to other outages reduction

Additional production of ~ **2.3 TWh** (assuming current capacity)



IN ORDER TO STABILIZE THE OPERATION OF NUCLEAR POWER PLANT TEMELIN WE INITIATED A PROGRAM “SAFELY 15 TERA” WHICH IS TARGETING TO SAFELY REACH GENERATION OF 15 TWH IN MEDIUM TERM HORIZON

■ What we are still not satisfied with

- Extension of outages (fuel and repeated repairs).
- Necessary rod drop tests .
- Number of operating events.

■ Negatives it brings

- Impact on production and economy of CEZ Group.
- Large media attention and media pressure.
- Political impact, international aspects.
- Virtual Temelin – media picture does not correspond with real conditions of the power plant.

■ Tool

- Project „Safely 15 TERA“
 - Technical adjustments
 - Organizational adjustments
 - Development of safety culture

■ Principles

- Safely
- In a controlled way
- Economically
- In a transparent manner

■ Goal

- Safely reach expected electricity generation of 15 TWh in a medium term horizon.

Medium term horizon (3 – 5 years)

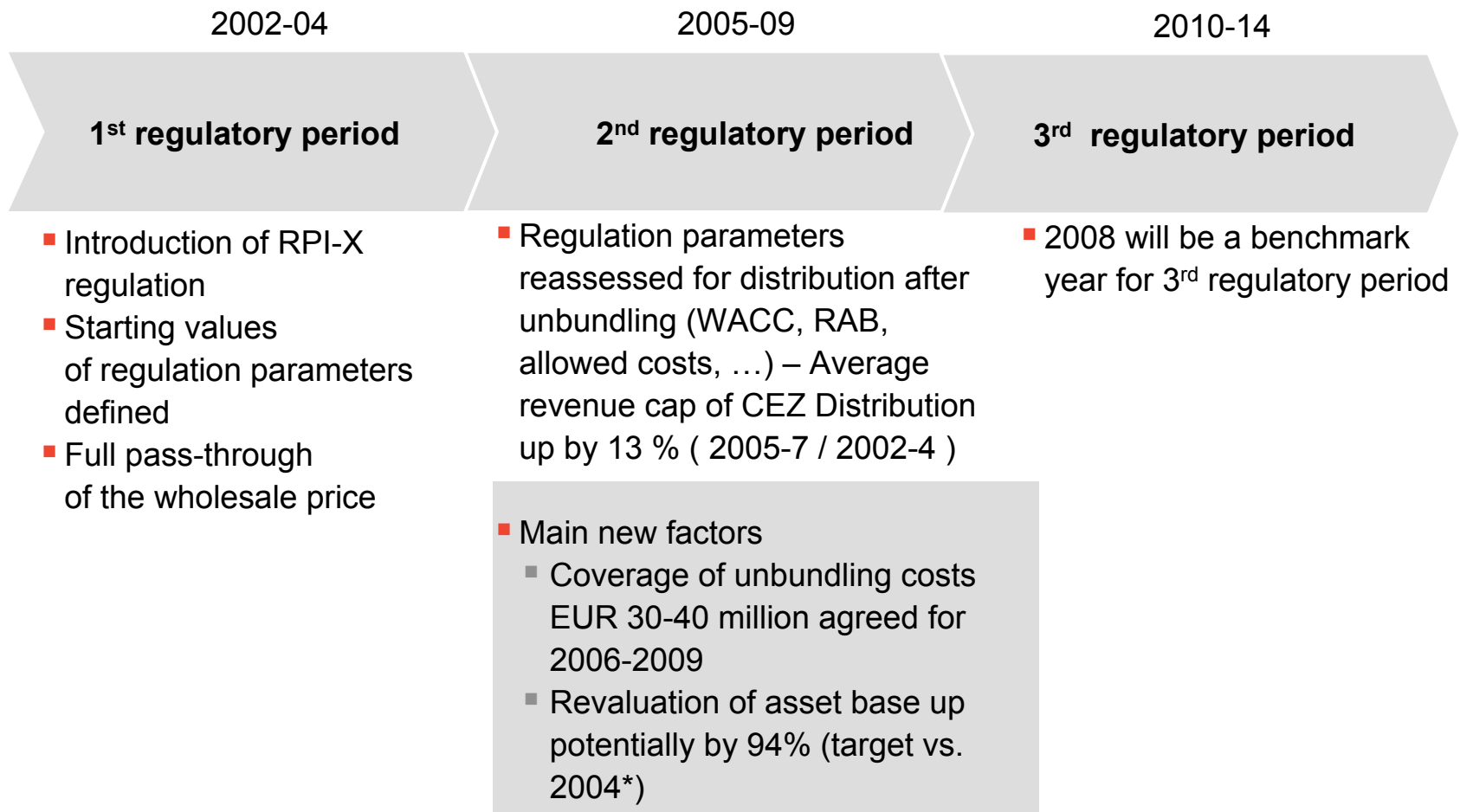


PROJECT WILL AMONG OTHERS INCLUDE PERSONNEL CHANGES IN THE POWER PLANT MANAGEMENT AND EMPHASIS ON KNOWLEDGE TRANSFER FROM NUCLEAR POWER PLANT DUKOVANY

Technical adjustments	Organizational adjustments	Development of safety culture
<ul style="list-style-type: none">▪ New strategy of fuel cycle (spent fuel storage, development projects and licensing program, etc.)▪ Technical innovations program (HP rotor, diesel generator, room 820, etc.)▪ Effective coordination and outage optimization	<ul style="list-style-type: none">▪ Personnel changes at plant's management▪ Transfer of some units to direct subordination of the NPP director▪ Organizational changes in Generation division, set up of Asset Management and Central Engineering units.	<ul style="list-style-type: none">▪ Long term program based on similar experience of Dukovany NPP.▪ Consistent enforcement of proven principles of nuclear community



REGULATORY ENVIRONMENT IN THE CZECH REPUBLIC IS FAIR AND TRANSPARENT



* Detailed description on the following slide - chart RAB development



CEZ GROUP CONTINUES INCREASING SALES MARGIN WHILE PROTECTING MARKET SHARE

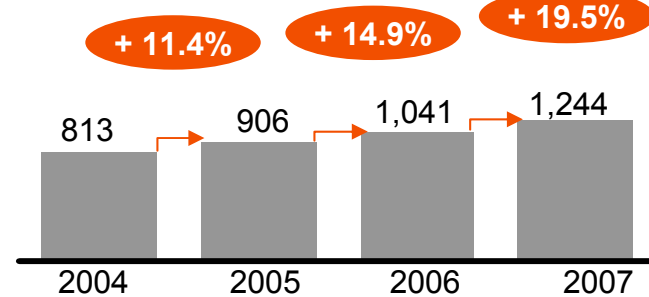


Distribution regions of CEZ Group

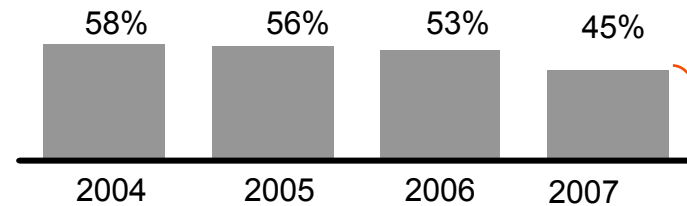


Mass-market customers still served with low margin – **upside potential**

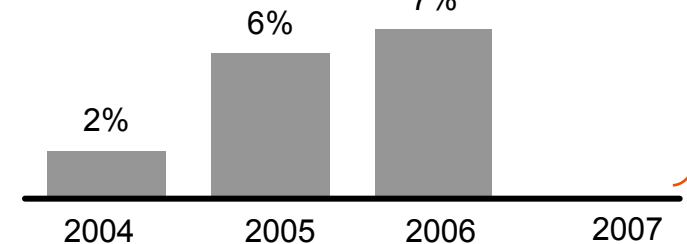
Domestic wholesale baseload CZK/MWh



Market share in power supply Percent of MWh



Average supply margin Percent



Target:

maintain profitability (no need to keep market share at any cost)



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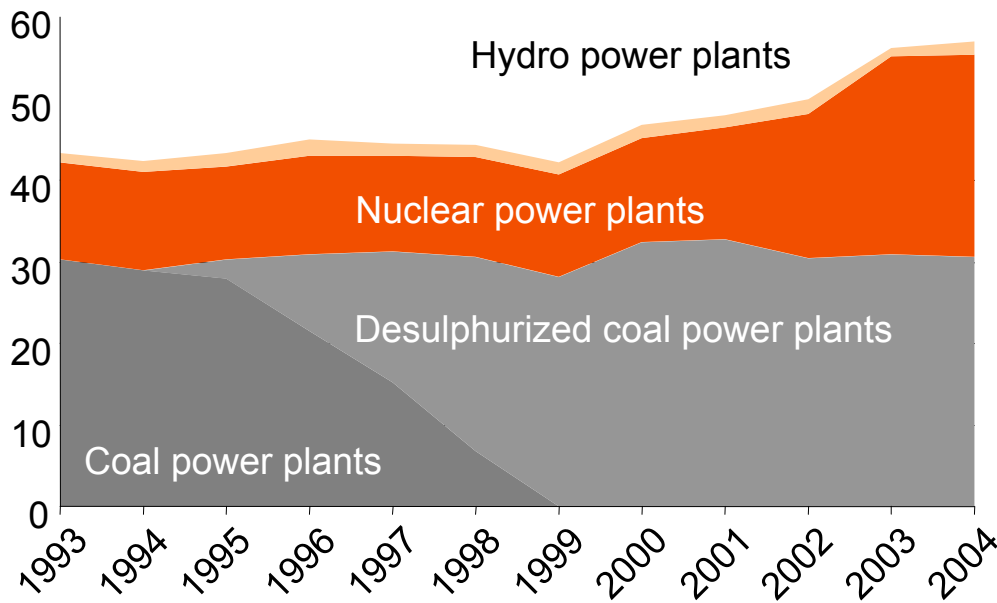


CEZ OPERATES THE ONLY CLEAN GENERATION FLEET IN CEE



Generation structure of CEZ Group

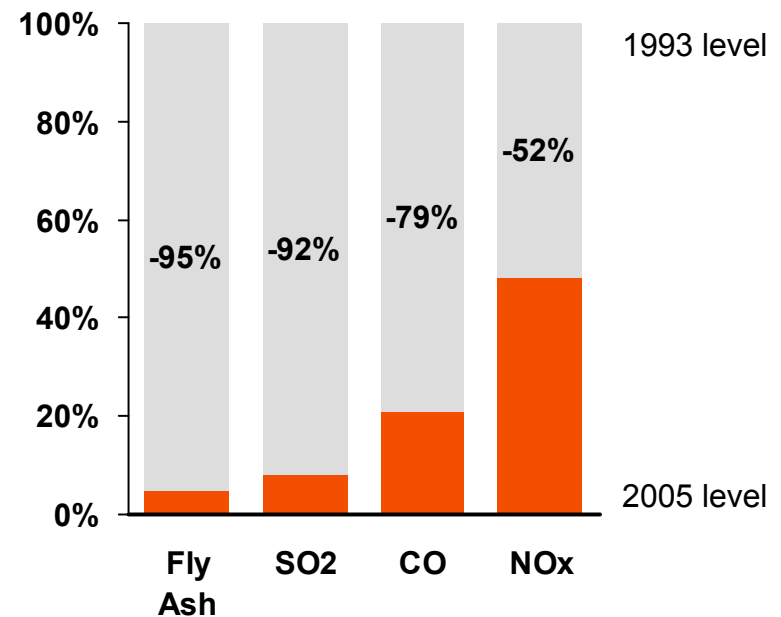
TWh



CEZ invested EUR 1.5 billion into desulphurization of its plants between 1993-99

CEZ Group emission change 2005/1993

Percent

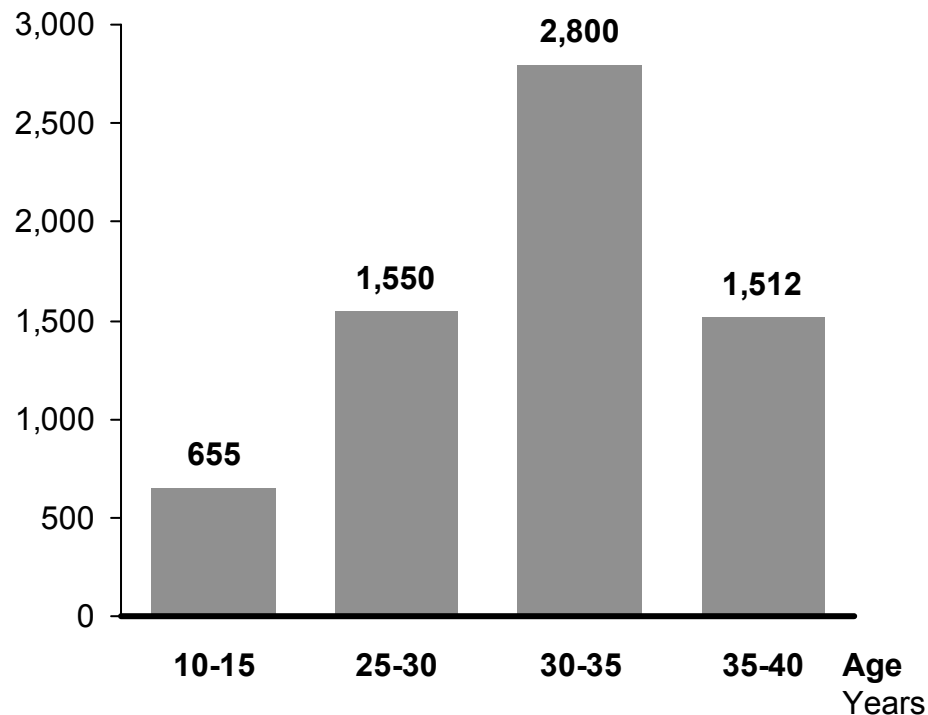




PORTION OF CEZ POWER PLANTS IS NEARING THE END OF ITS LIFETIME



Age structure of CEZ thermal blocks MW







- Portion of CEZ thermal capacity approaches end of its life time in 2010-20
- Desulphurization equipment to reach end of its lifetime in 2015-2020
- The emission limits on SO_x, NO_x will get again much stricter starting 2016

Thermal capacities must be renewed by new plants additions on refurbishment of existing equipment



THIS CREATES AN OPPORTUNITY TO CHANGE THE COMPOSITION OF GENERATION PORTFOLIO

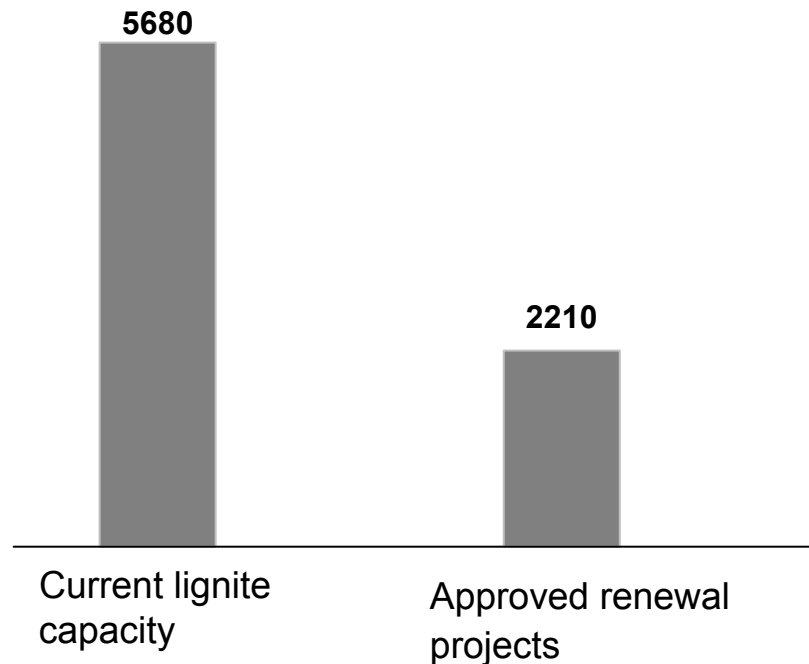


	Coal	Nuclear	Gas	Renewables
Environmental impact	<ul style="list-style-type: none">Acceptable emissions if modern technology adopted	<ul style="list-style-type: none">No emissionsNuclear risk	<ul style="list-style-type: none">Low emissions	<ul style="list-style-type: none">Limited/no emissionsNo resources depletion
Competitive advantages	<ul style="list-style-type: none">Low cost of domestic lignite	<ul style="list-style-type: none">Public support in Czech Republic is high	<ul style="list-style-type: none">Flexibility, relatively low investment costPrice setting technology in Europe	<ul style="list-style-type: none">Public support
Risks/constraints	<ul style="list-style-type: none">Lignite availabilityCO₂ regulation/price	<ul style="list-style-type: none">Political oppositionHigh up-front investment	<ul style="list-style-type: none">High/volatile gas price	<ul style="list-style-type: none">Subsidy scheme not stable
				
	<ul style="list-style-type: none">Availability of fuel limits the use of this technology in the future	<ul style="list-style-type: none">Considered the best solution for the future	<ul style="list-style-type: none">Hedge against tough CO₂ regulation post 2012	<ul style="list-style-type: none">Complementary role (e.g., combined combustion of coal and biomass)



CEZ DECIDED TO INVEST ONLY TO CAREFULLY SELECTED LIGNITE PROJECTS

Lignite capacity (MW)



Projects approved

Complex retrofit of Tusimice II

- 4 x 200 MWe
- Increase of net efficiency from 33 % to 38 %
- Extension of lifetime until 2035
- Start of renewal on June 2th, 2007
- Planned start of operations in October 2010

New power plant Ledvice

- Supercritical unit 660 MWe
- Start (preparatory works at worksite) in November 2007
- Completion in December 2012

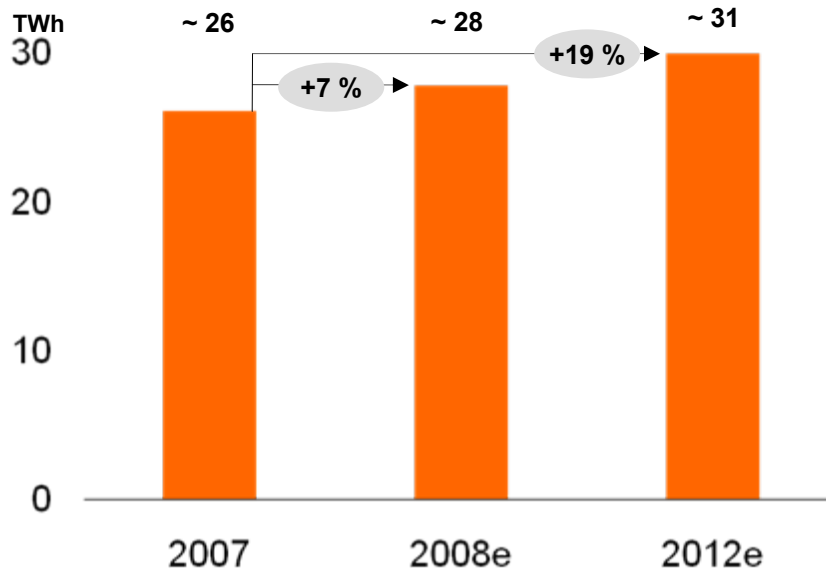
Complex retrofit of Prunerov II

- 3 x 250 MWe
- Main components contracted
- start in March 2011
- completion March 2013



CEZ EXPECTS TO INCREASE GENERATION FROM NUCLEAR POWER PLANTS BY 7% IN 2008

CEZ, a. s. generation from nuclear power plants (gross)



Participation in further projects:

- **Romania** (Cernavodă) – participation in tender for strategic partnership for construction and financing of units 3 and 4

Further increase in availability will be brought by projects

- 15 TERA ETE
- 16 TERA EDU

with deadline for implementation in 2012



CEZ GROUP DECIDED TO BUILD NEW GAS FIRED POWER PLANTS IN THE WHOLE REGION WHERE IT IS PRESENT



■ Czech Republic

- **Počerady**, approximately 880 MW, expected to be operational in 2013
- **Úžín**, one CCGT unit (size depending on construction permit), expected to be operational in 2014

- **Slovakia**, 800 + 160 MW (joint venture with MOL)

- **Hungary**, 800 MW (joint venture with MOL)

- **Romania**, tender for gas fired power plants Galati and Borzesti

- **Bulgaria**, 880 MW in Varna location

Note: Other projects are under consideration.



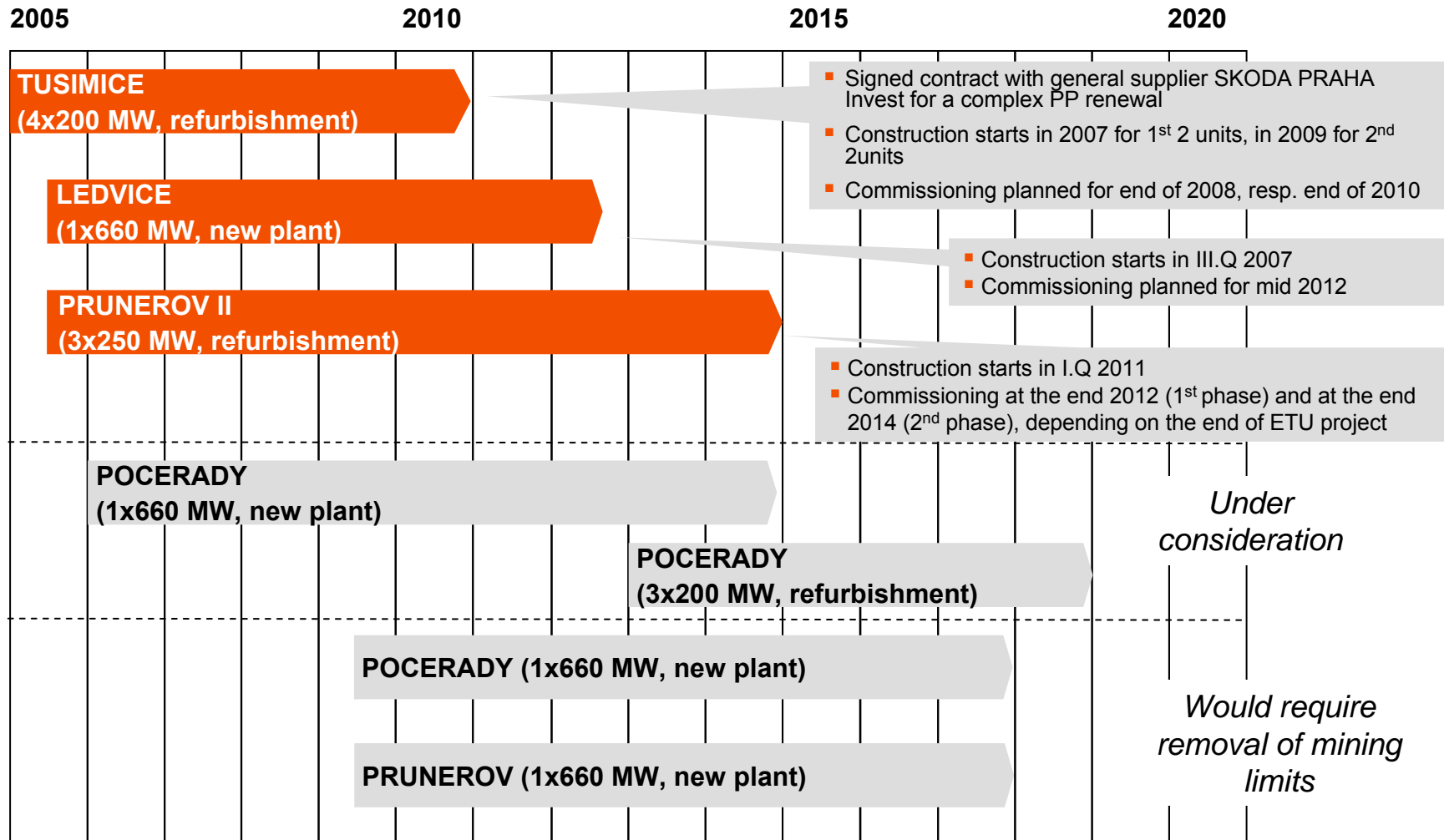
CEZ TARGETS 1,000 MW OF WIND CAPACITY BY 2020, OF WHICH 500 MW IN CR

- **Wind farm near Dukovany nuclear power plant**
 - 20-24 MW (10-12 turbines) located in land register of Rešice and Horní Dubňany, expected construction in 2011
- **Wind farm Tavíkovice - Čermákovice (surroundings of Dukovany nuclear power plant)**
 - 32-48 MW (16 turbines with capacity 2-3 MW), expected construction in 2011
- **Wind farm Stříbro**
 - 26-39 MW (13 turbines with capacity 2-3 MW), expected construction in 2012
- **Wind farm Dlouhé Pole**
 - Up to 66 MW (33 turbines)
 - We are negotiating with Ministry of Defense due to military radars and we are measuring the strength of wind
- **Other projects**
 - Several projects larger than 10 MW (5 and more turbines in one location)
 - More than 10 projects up to 4 MW (1-2 turbines in one location)
 - Possible acquisition of existing wind farm projects
- **Targets**
 - To reach 100 MW in wind power plants in 2012, which represents annual electricity generation of 200-250 GWh
 - In the Czech Republic to reach installed capacity in wind of 500 MW by 2020





CEZ DECIDED TO INVEST ONLY INTO CAREFULLY SELECTED LIGNITE PROJECTS

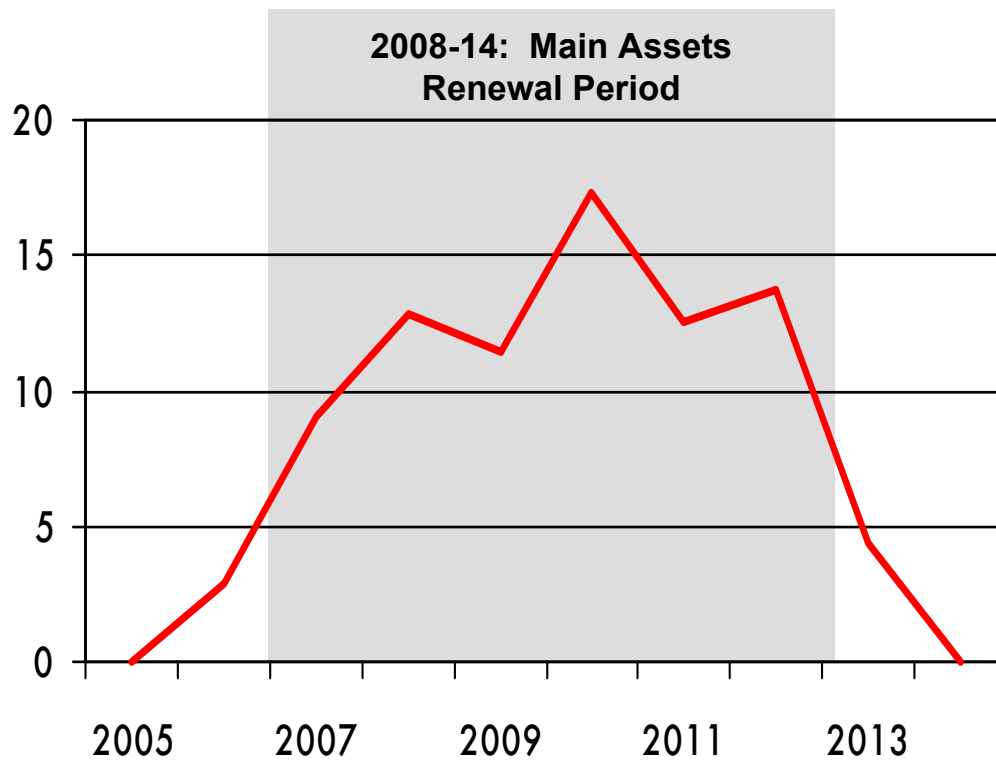




CAPEX FOR LIGNITE PLANTS RENEWAL WILL REACH CZK 100 BN AND BRING 14-25% EFFICIENCY UPLIFT



Expected CAPEX – conservative scenario CZK bn



* Unit size will be optimised

Projects overview

- Highly efficient and environmentally friendly
- Highly profitable
- Secured fuel – low risk

Retrofits

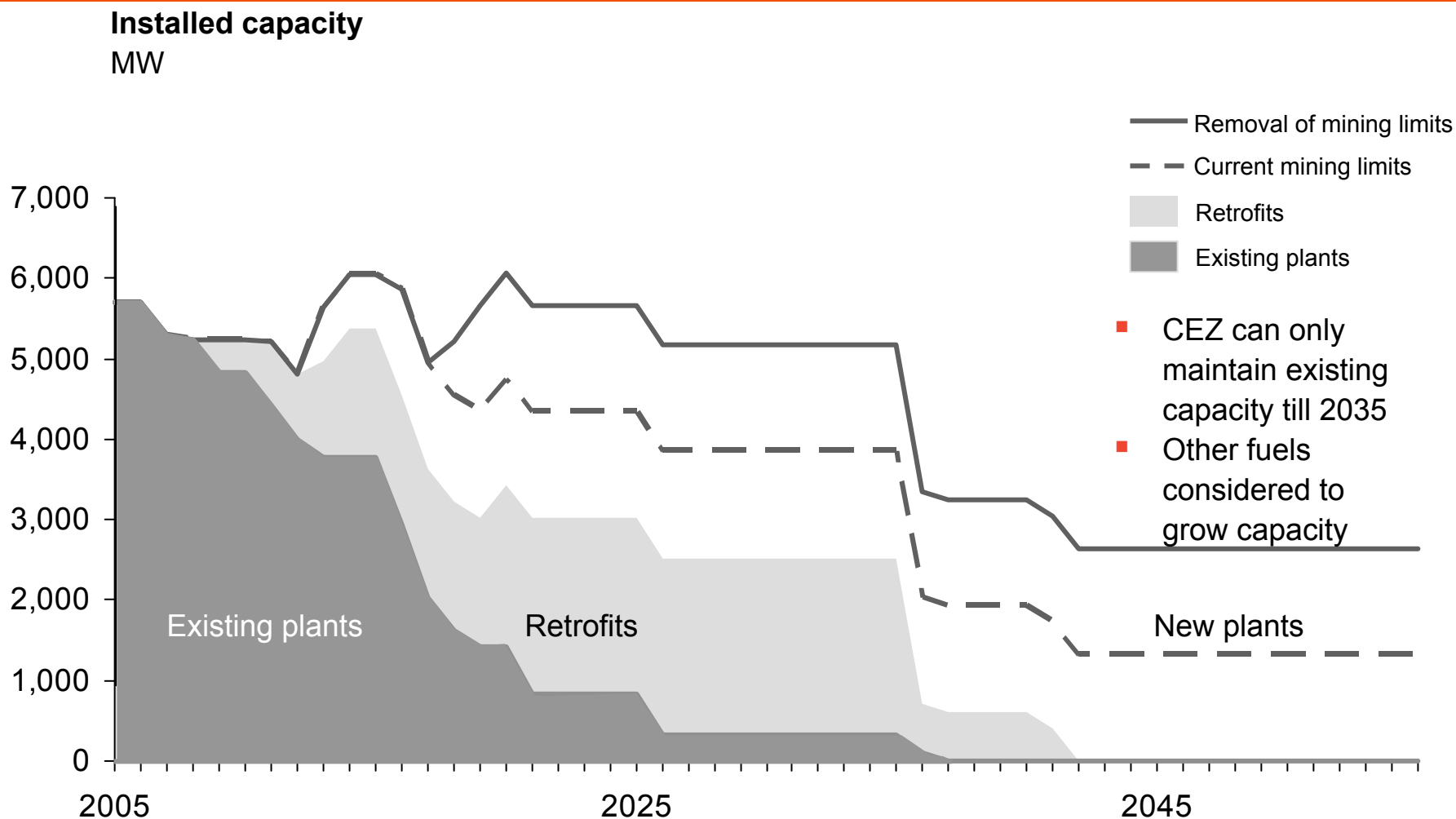
- Gross efficiency improvement from 36% to 41%
- Less CO₂ production
 - Tušimice II 4 x 200 MW
 - Prunéřov II 3 x 250* MW

New units

- Gross efficiency 45%
- Less CO₂ production
 - Ledvice 1 x 660 MW



EXPECTED DEVELOPMENT OF ČEZ'S BROWN COAL INSTALLED CAPACITIES





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CEZ GROUP WANTS TO GROW BOTH IN GENERATION AND DISTRIBUTION/SUPPLY



Realized acquisitions

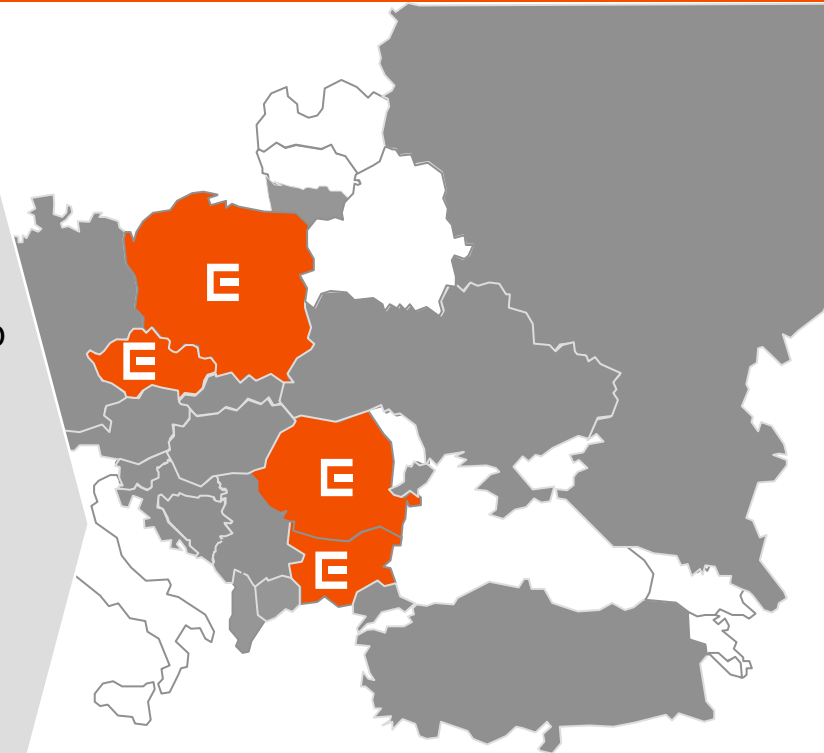
- Bulgaria (distribution) – 1.9 million cust.
- Romania (distribution) – 1.4 million cust.
- Poland (generation) – 830 MW
- Bulgaria (generation) – 1,260 MW

Tender participations

- **Romania, Cernavoda** - tender for strategic partnership to construction nuclear power plant
- **Romania, Borzești, Galati** – tenders for new units, modernization of current 535 MW plant
- **Albania** – distribution company

Structured deals under negotiations

- **Rep. Srpska, B&H** ~ Gacko project (300MW existing, 660 MW new)
- **Hungary, Slovakia** – Strategic alliance with MOL signed
- **Russia, Moscow** ~ 660MW CCGT green field project
- **Turkey** - Negotiations on cooperation with Akenerji
- **Slovakia** – MOU signed with U.S. Steel with intention to build up to 400MW plant



■ Current energy assets

■ Opportunities



CEZ GROUP IS BEST POSITIONED TO SUCCEED IN THE REGION OF CENTRAL AND SOUTHEASTERN EUROPE



- **Focus on one region**
- **Intimate knowledge of the region**
- **Very well accepted** due to close cultural/historical ties and electricity industry transformation experience
- **First-hand experience** with transformation of power markets
- **Natural hedge and synergies** to current position of CEZ Group providing significant synergies/risk mitigation
- **Management capacity** available from restructuring in the Czech Republic



EVEN THOUGH CEZ GROUP HAS AMBITIOUS EXPANSION PLANS, IT IS VERY PRUDENT IN ITS M&A DECISIONS



Key criteria for M&A decisions

- Target attractive on standalone basis (market position, asset quality)
- Return above CEZ cost of capital plus country and project risk
- Positive contribution to CEZ Group value
- Credit rating targeting

M&A process

- Always along a global advisor with target country ties
- Valuation prepared by advisor cross-checked by internal valuation team
- Multiple scenarios
- Transaction team includes post merger management team
- Valuation model becomes budget for the PMM team



DESPITE INCREASED COMPETITION CEZ IS NOT WILLING TO PRICE ASSETS AT LEVELS IT CANNOT JUSTIFY



Bulgaria

- **TPP Varna** settled at the beginning of October 2006

Hungary

- Joint venture agreement with **MOL** signed in December 2008

Slovakia

- MOU signed with **U.S.Steel** about possibility to build a power plant with an installed capacity up to 400MW
- Joint venture agreement with **MOL** signed in December 2008

Poland

- **Elcho** (238MW) and **Skawina** (592 MW) settled in the end of May 2006
- still pursuing **PAK** (2,338 MW)

Romania

- Tender for strategic partner for **Cernavoda** nuclear power plant
- in tender for strategic partner in **Borzesti** (greenfield) and **Galati** (535MW) power plants projects
- **Electrica Muntenia Sud** (1.1 million of customers) – awarded to Enel at a price above EUR 1,000 per customer
- waiting for start of privatization of generation complexes **Turceni** (2,310MW), **Rovinari** (1,320MW) and **Craiova** (610MW) and **remaining distribution companies** (3.3m cust.)

Bosnia and Hercegovina

- monitoring development projects with EPBiH and EPHZHB and expressed interest
- *4 thermo power plants (1,770 MW)*





CEZ IS LOOKING AT SEVERAL PROMISING GREENFIELD/BROWNFIELD PROJECTS IN SERBIA, KOSOVO AND REPUBLIKA SRPSKA



Slovenia

- Monitoring potential cooperation with HSE
- if govt. starts privatization CEZ will consider its participation

Ukraine

- monitoring the market and analyzing other opportunities and synergies

Rep. Srpska (in Bosnia and Hercegovina)

- JV with EPRS for Gacko project set up
 - Implementation agreement signed in 05/2007, expect to start working on the **Gacko** project already this year

Turkey

- MOU signed with Akenerji about possible cooperation in energy sector

Serbia

- interested in finishing **Kolubara B** project
- monitoring the market, analyzing opportunities

Kosovo

- established company **New Kosovo Energy LLC**
- shortlisted for Kosovo C development (jointly with AES) – 2100 MW

Russia

- Construction of **new CCGT** power plant in **Moscow** region (600MW), investment agreement should be signed till the end of 2007
- Signed a cooperation agreement with Russian companies RAO JES and TGK-4 about assessing a possibility of setting up a JV to construct new energy sources (420MW gas + 500MW lignite)





STRATEGIC ALLIANCE WITH MOL: PRINCIPLES OF CEZ – MOL JOINT VENTURE

- JV 50:50 in equity interest, voting rights and other benefits
- Operations targeted for 4 countries of CSEE – Hungary, Slovakia, Croatia and Slovenia
- The initial projects in Hungary and Slovakia - 800 MW CCGT in Dufi (Százhalombatta) and 800 MW CCGT + 160 MW TPP expansion in Bratislava
- MOL contributes current heat plants and related infrastructure into JV
- JV investment of appr. 1.4 billion EUR (for initial projects)
- Gas supply contract from MOL, off-take contract for refineries – steam, electricity
- Dual fuel capability (gas, liquid residuals)



STRATEGIC ALLIANCE WITH MOL: RELATED FINANCIAL TRANSACTION

- Purchase 7% of the common stock of MOL by CEZ for strengthening of the strategic alliance
- CEZ sells to MOL an American call option with strike price 20,000 HUF:
 - Option can be exercised within 3 years from the date of signing
 - Call price covers spread between strike and purchase price and guarantees CEZ capital cost coverage until the option expires or is exercised
- Purchase of stake in MOL, net of the option premium received upfront will result in cash outlay of ca EUR 560 ml. in Q1 2008



STRATEGIC ALLIANCE WITH MOL: EXPECTED TIMETABLE

ESTABLISHMENT OF CEZ – MOL JV

- | | |
|---|---------------------|
| ▪ Signing of JV and share deal agreements | Today |
| ▪ Purchase of MOL shares | Jan 2008 |
| ▪ Setting up JV companies and management team | Jan – Apr 2008 |
| ▪ Asset contribution by MOL to JV | Jan 2008 – Mar 2009 |
| ▪ JV fully operational with current assets | Mar 2009 |

DEVELOPMENT OF FIRST PROJECTS

- | | |
|--|---------------------|
| ▪ CCGT Feasibility studies | Jan – Aug 2008 |
| ▪ CCGT construction permit | 2008 – 2010 |
| ▪ CCGT supplier selection and contract signing | Apr 2008 – Feb 2010 |
| ▪ CCGT commissioning | 2013 – 2014 |



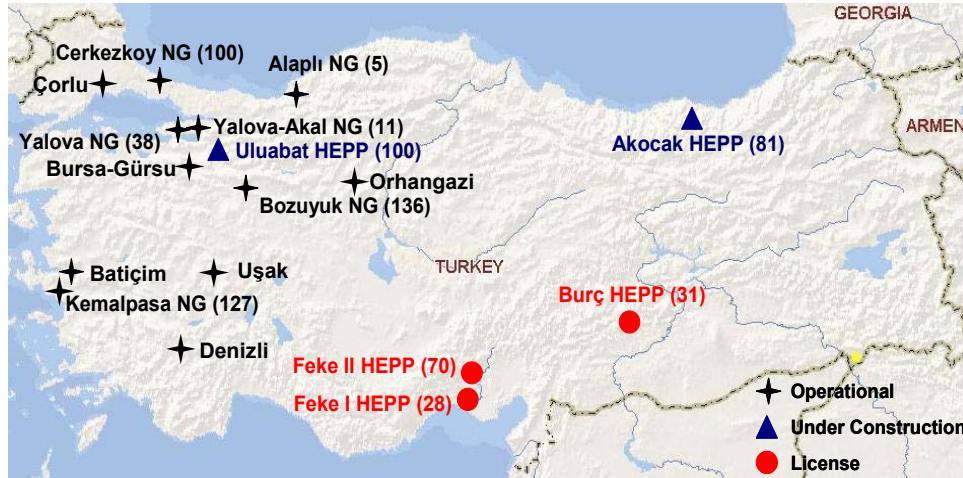
NEGOTIATIONS WITH AKENERJI: RATIONALE FOR PURSUING OPPORTUNITIES IN TURKEY

- Turkey is with its 80m inhabitants comparable in size with the whole Central Europe
- In 2006 electricity demand reached 170 TWh (almost three times as much as in the Czech Republic)
- Dynamically growing economy, fast urbanization, currently very low per capita consumption of electricity (a quarter of EU average)
- Annual growth of electricity demand reaches 8 – 9 % while in European countries the growth is around 2 – 3 %
- By 2020 it will be necessary to build power plants with the installed capacity of 50,000 MW to match growing demand
- Demand is also driven by quickly growing population in Turkey



NEGOTIATIONS WITH AKENERJİ:

BASIC INFORMATION ABOUT AKENERJİ ELEKTRİK ÜRETİM



USD m	2005	2006	1H2007
Sales	300	304	156
EBITDA	-14	1	11
EBIT	-55	-40	-10
Net income	-59	-42	-1

Electricity sales (TWh)	3.2	3.2	1.4
-------------------------	-----	-----	-----

- Produces 2% of Turkey's electricity generation. It is the largest company among private generation companies with 10% market share.
- Operates 12 natural gas-fired power plants with 541 MW installed capacity located in the industrialized western part of Turkey
- Develops projects to build hydro and wind power plants, which should increase production base to 961 MW: 179 MW in hydro under construction, investments for 223.7 MW in hydro are under way, license for 16 MW in wind



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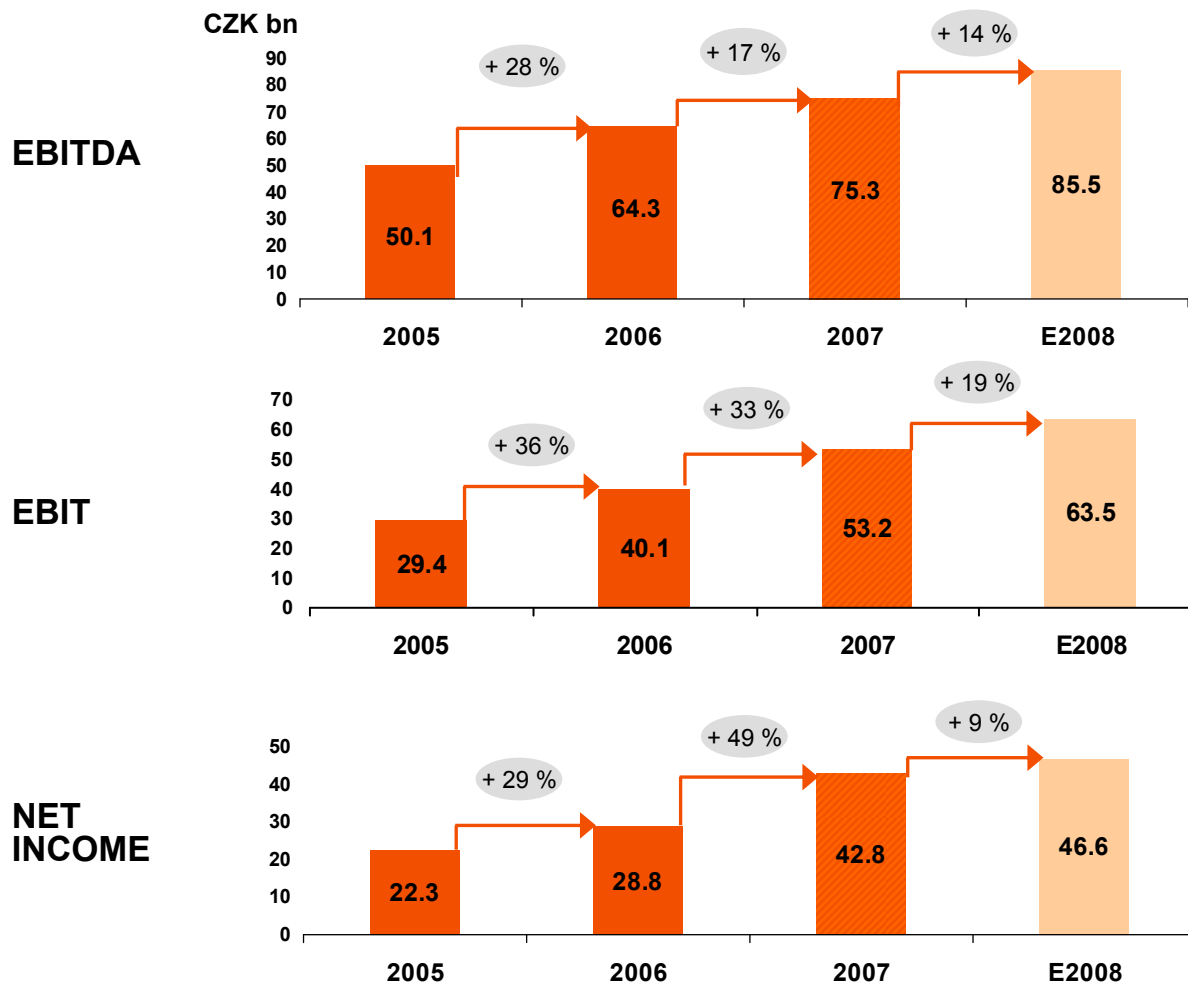


MAIN RESULTS OF Q1 2008 AND GUIDANCE FOR 2008

- **EBITDA** increased by 25 % to CZK 27.2 bn, an increase of CZK 5.5 bn y-o-y
- **EBIT** increased by 33 % to CZK 21.7 bn, an increase of CZK 5.4 bn y-o-y
- **Net income** increased by 21 % to CZK 15.7 bn, an increase of CZK 2.7 bn y-o-y
- **ROE** increased from 15.4 % to 23.0 %
- **CEZ Group expects EBITDA for 2008 at CZK 85.5 bn (14 % increase y-o-y), and net income at CZK 46.6 bn (9 % increase y-o-y)**



CEZ MAINTAINS ITS FULL YEAR GUIDANCE AT ORIGINAL LEVEL DESPITE STRENGTHENING OF CZECH KORUNA AND EXTENTION OF TEMELIN SHUT DOWN



Key drivers:

- Increased production in nuclear and hydro power plants
- Optimization of repairs and maintenance costs and of other operating costs
- Successful price hedging
- Increase of wholesale electricity prices
- Comparison with 2007 is distorted by extraordinary items: change in valuation and rectification of volume of non-invoiced electricity, change in income tax rate influencing deferred tax calculation



GROSS MARGIN FROM GENERATION, TRADING, SUPPLY AND ELECTRICITY DISTRIBUTION INCREASED BY 20 % TO CZK 34.4 BN

CZK m	Q1 2007	Q1 2008	Change 08-07	Index 08/07
Operating revenues	44,124	48,605	4,481	110%
Sales of electricity	40,967	43,433	2,466	106%
Heat sales and other revenues	2,620	3,284	664	125%
Electricity derivatives, net	537	1,888	1,351	352%
Variable operating costs	-15,435	-14,207	1,228	92%
Fuel	-4,061	-3,995	66	98%
Purchased power and related services	-11,867	-10,253	1,614	86%
Emission rights, net	493	41	-452	8%
Gross margin (simplified)	28,689	34,398	5,710	120%

Key changes

- Increase in generation to 18.8 TWh (+2 %) and improvement in generation mix (generation from nuclear plants +1,5 TWh, + 24 %; generation from coal power plants -1,3 TWh, -11 %)
- Increase in wholesale electricity prices, minimizing of impact of Czech koruna appreciation
- Increase in volume of electricity distributed to final customers by 0.7 TWh (+5 %), +0.5 TWh in Central Europe, +0.2 TWh in South East Europe; increase in distribution tariffs mainly in Romania
- Contribution of foreign acquisitions is reduced by strengthening of Czech koruna (especially against Romanian currency)
- Y-o-y comparison is influenced by release of provision for emission rights at the amount of CZK 0.4 bn in Q1 2007



CEZ GROUP MANAGES TO KEEP ITS OPERATING COSTS UNDER CONTROL

CZK m	Q1 2007	Q1 2008	Change 08-07	Index 08/07
SUM of selected operating costs	-6,948	-7,152	-203	103%
Salaries and wages	-3,536	-3,674	-138	104%
Repairs and maintenance	-705	-663	42	94%
Materials and supplies	-1,471	-1,070	402	73%
Others	-1,236	-1,745	-509	141%
EBITDA	21,741	27,246	5 504	125%
Depreciation	-5,423	-5,525	-102	102%

- Operating costs increased by 3% year on year (excluding depreciation, emission rights and purchase of fuel and electricity)
- Increase in salaries and wages reached only 4%: increase in salaries is compensated by decrease of number of employees by 1,543 (-5 %) to 29,529 people
- Growth in materials and supplies and in other operating costs is lower than inflation
- Decline in materials and supplies and increase in others is caused by change in structure of orders of SKODA PRAHA (services are purchased including material)



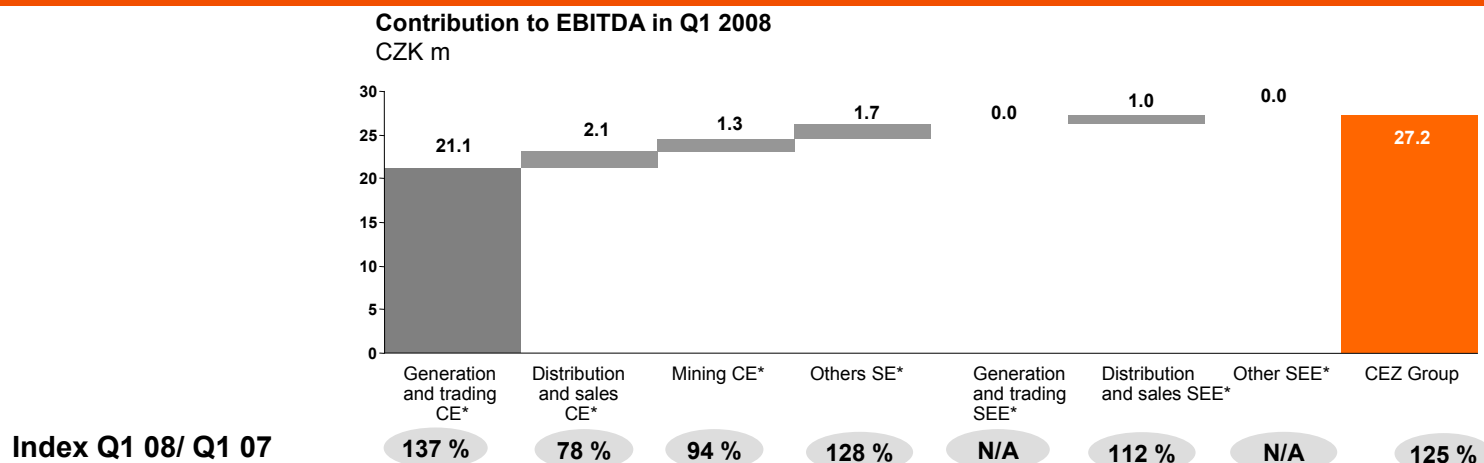
OTHER EXPENSES AND INCOME INCREASED BY CZK 1.8 BN

CZK m	Q1 2007	Q1 2008	Change 08-07	Index 08/07
Other expenses / income	-89	-1,878	-1,789	> 500%
Interest on debt, net of capitalized interest	-595	-662	-67	111%
Interest on nuclear and other provisions	-481	-513	-32	107%
Interest income	267	366	99	137%
FX gains/losses and derivatives	15	-965	-980	x
CO2 allowances derivatives	199	-161	-360	x
Gain/loss on sale of subsidiaries/associate	0	10	10	x
Income from associates	19	-10	-29	x
Others	487	57	-430	12%
Income before income taxes	16,229	19,843	3,614	122%
Income taxes	-3,252	-4,117	-865	127%
Net income	12,977	15,726	2,749	121%

- Increase in interest expense compared to 2007 is caused by higher average debt, which is result of realization of share buyback. On the other hand average refinancing rates decreased compared to 2007 thanks to redemption of bonds with high coupon rates and thanks to more effective management of working capital
- Increase in FX losses compared to 2007 is a result of appreciation of Czech koruna in Q1 2008. These FX losses were partially compensated by revenues realized from FX hedging strategy in the medium term, which are being accumulated in equity and in the future will be released to operating revenues.
- Additionally part of FX losses and losses from financial derivatives is compensated by lower operating and investing outflows denominated in foreign currencies
- Other financial expenses and income are influenced by sale of short term papers in 2007 as part of divestment program of small subsidiaries with activities outside core business activity of CEZ Group



SEGMENTAL CONTRIBUTIONS TO EBITDA



- **Generation and trading CE*:** Y-o-y increase by 37 % is driven by increase in wholesale electricity prices in the Czech Republic and by higher volume of electricity generation from nuclear power plants at the expense of coal plants. Total electricity generation reached 18.2 TWh.
- **Distribution and sales CE*:** EBITDA decreased by 22.2 %. Decrease is caused by higher prices of purchased electricity and by change of valuation of power invoiced to retail. These methodical influences will be neutral for the whole year. In purchase diagram there is higher price difference between cheaper baseload and more expensive other products, i.e. winter months with higher share of other purchases are more expensive. Additionally mechanics of valuation of purchased power for retail changed based on updated tariff statistics, which better correspond with evolution of revenues through the year (year 2007 was not restated and change in valuation was done in Q4).
- **Mining CE*:** EBITDA of Severoceske doly is lower by 6 %. Decline is driven by higher operational costs, especially costs of repairs and maintenance due to faster progress of works. Volume of coal sales was lower in Q1 2008 compared to the same period in 2007 by 317 thousands tones (by 0.5 %).
- **Distribution and sales SEE**:** EBITDA increase by 12% in Q1 2008 y-o-y. Increase is driven by 4% growth in volume of distributed electricity and by 8% increase in supply to final customers. In addition to higher volumes, financial results in Romania were positively influenced by trend visible already since second half of 2007, specifically by higher distribution tariffs and lower purchase price of electricity for supply to final customers.

* CE = segment Central Europe (Czech Republic, Slovakia, Poland, Hungary, Netherlands, Germany)

** SEE = segment South-eastern Europe (Bulgaria, Romania, Kosovo, Serbia, Russia, Bosnia & Herzegovina, Ukraine)



AGENDA

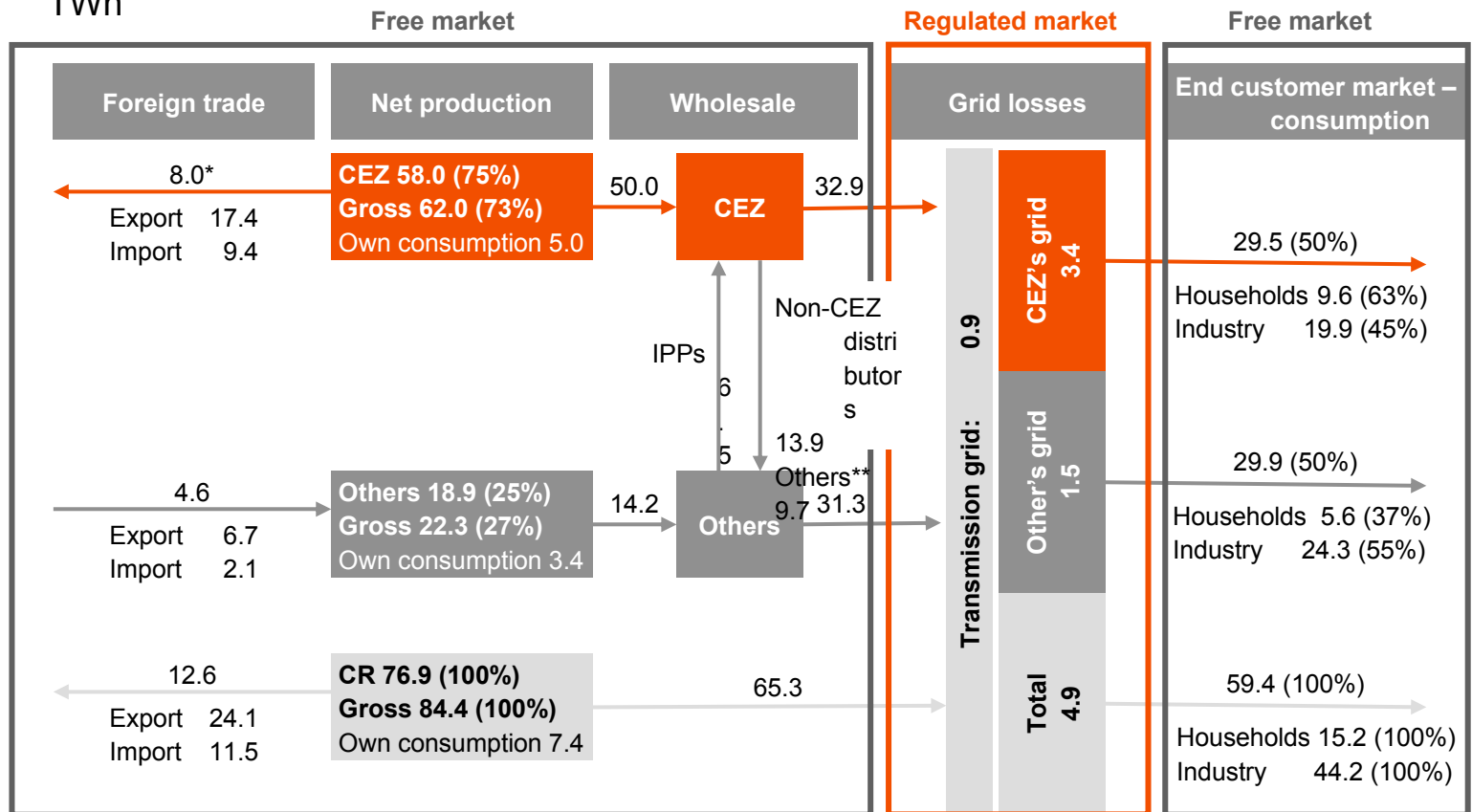
▪ Summary for investors	2
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CEZ IS A KEY PLAYER IN ALL SEGMENTS OF THE LIBERALIZED CZECH ELECTRICITY MARKET

Czech electricity market in 2006

TWh



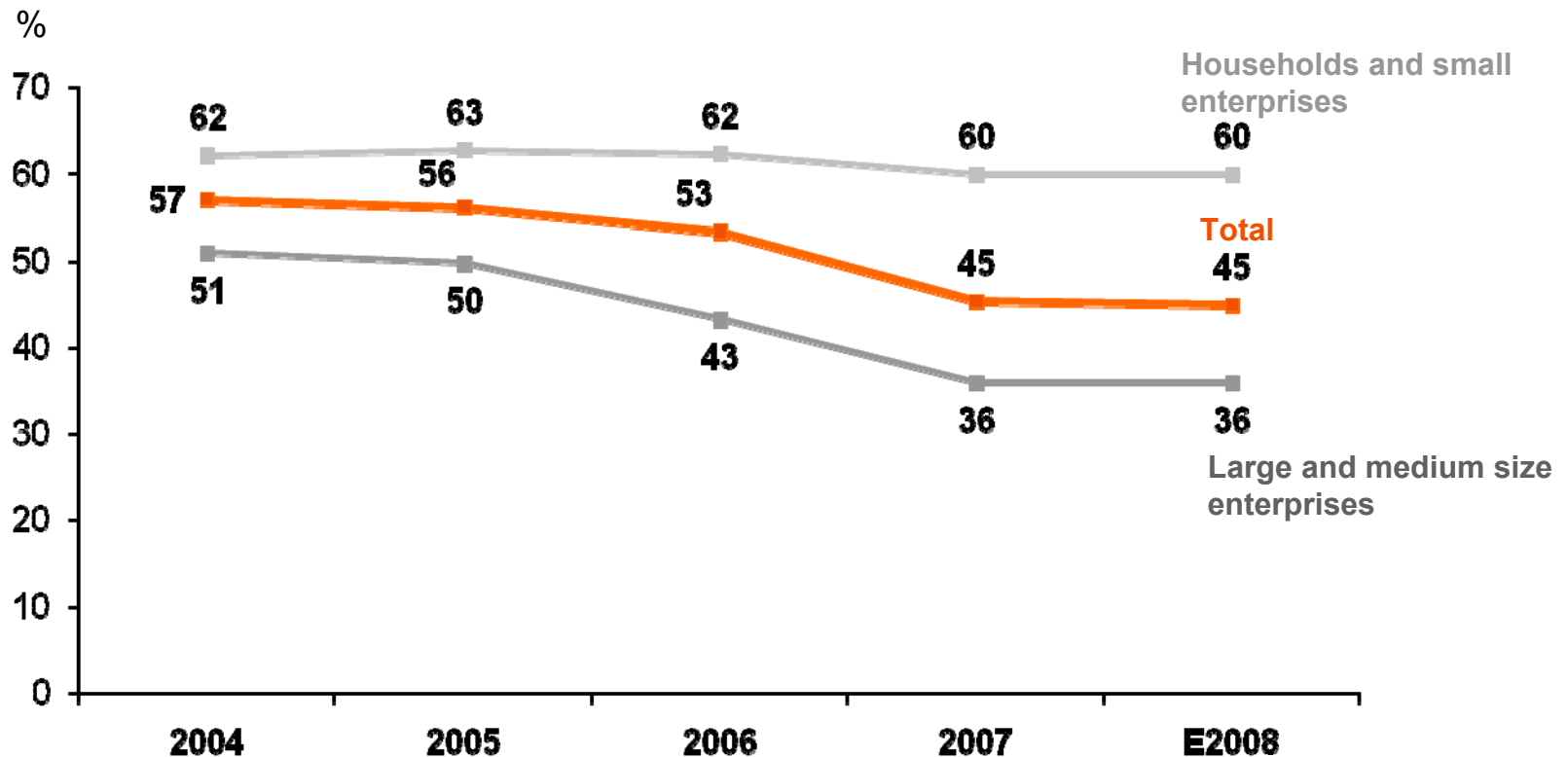
* Includes sales to domestic traders for export, excludes trading on the foreign liquid markets which do not impact volume

** Includes domestic power exchange trading, sales to grid operator to cover grid losses, direct sales to domestic traders for domestic consumption and other domestic sales



CEZ STABILISED ITS FINAL CUSTOMERS' MARKET SHARE AT THE LEVEL OF 45 %

Share of ČEZ Prodej on market for final customers



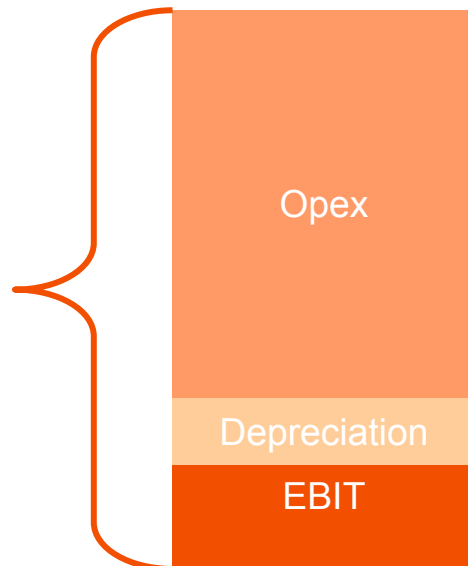
- Loss of market share did not have a negative impact on margins as these are very low in the most competitive market segment



PRINCIPLES OF REGULATION IN THE CZECH REPUBLIC ARE IDENTICAL TO THE REST OF EUROPE

Revenue Cap

- Set by the regulatory office
- Revised annually based on formula and key parameters valid through regulatory period



- Indexed to a mixture of PPI (65% weight) and wage growth index (35%)
- Adjusted for efficiency factor x (2.085%)
- Includes all tax deductible OPEX in relation to distribution plus compensation of costs related to unbundling and outsourcing and by regulator was compensated in allowed costs
- Backwards adjustments to reflect changes in distributed volume, in purchased power from renewables, etc.

- Indexed to PPI

- $RAB \times WACC_{\text{nominal, pre-tax}}$

$WACC_{\text{nominal, pre-tax}} - 7.731\%^*$

- Set for a full regulatory period
- | | |
|-----------------------------|--------|
| Risk free rate – | 4.18% |
| Beta _{unlevered} – | 0.35 |
| Risk premium – | 6.32% |
| D/(D+E) – | 30.00% |

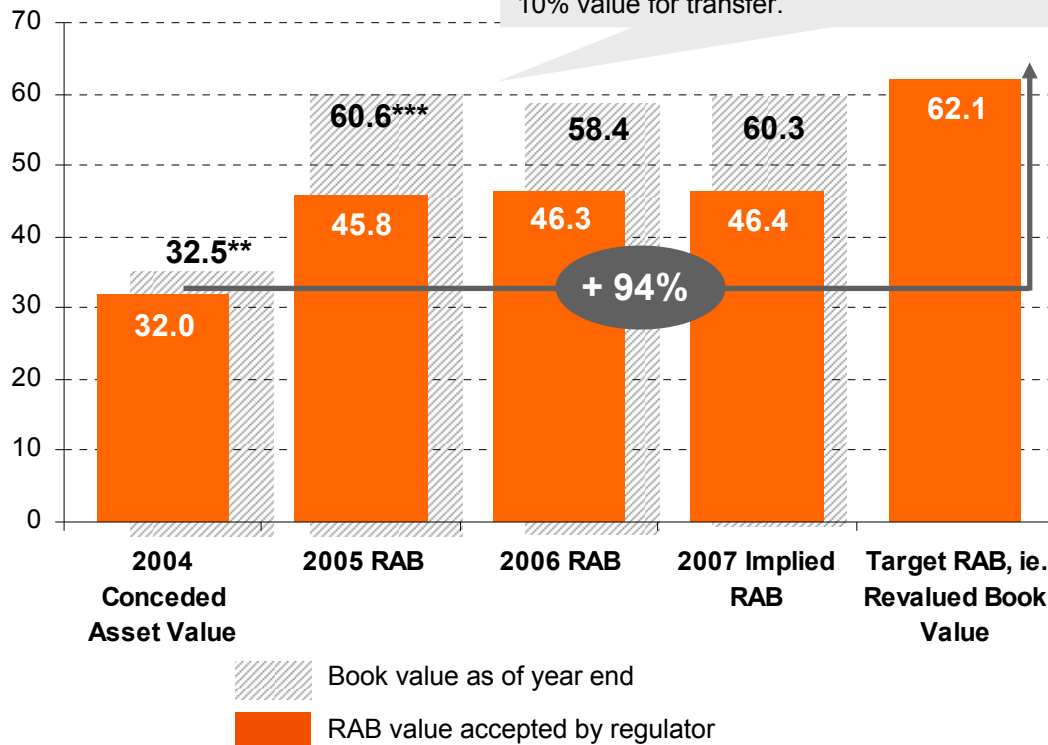
RAB (Regulatory Asset Base)

- Annually adjusted for changes
- To increase by 94% (from 2004 level) in the next several years



RAB IS BEING REVALUED TO REFLECT MARKET VALUE

RAB* development CZK bn



- RAB revaluation is a result of assets revaluation conducted as a part of assets transfer within Vision 2008 on the basis of requirement stipulated by commercial law
- Revaluation carried out for all transferred assets
- Part of assets formerly used in distribution moved to support companies and outsourcing and by regulator was compensated in allowed costs
- One off items increasing profit by CZK 450 mil granted by regulator from 2006 and also 56 mil in 2007 and 329 mil in 2008 - partial compensation of depreciation revaluation

* Adjusted to reflect assets transfer to support companies

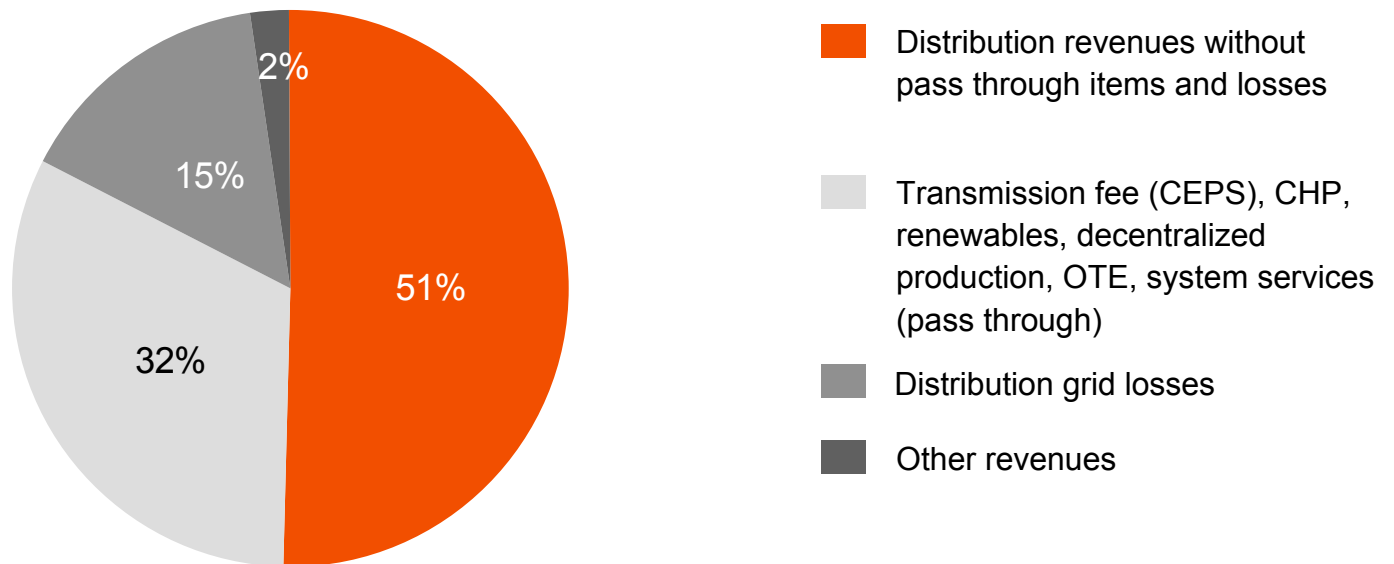
**Historical value of assets contributed into CEZ Distribuce

***Revalued asset value to the last asset contribution date 01/ 2006



APPROXIMATELY 32% OF CEZ DISTRIBUTION REVENUES ARE PASS-THROUGH SERVICES

BREAKDOWN OF DISTRIBUTION REVENUES (2008)





REVIEW OF BULGARIAN REGULATORY ENVIRONMENT

Regulatory Framework

- Regulated by SEWRC (State Energy and Water Regulatory Commission)
- The regulatory formula for distribution
 - Revenue cap = Costs + Regulatory return on RAB + Depreciation
 - Regulatory rate of return (WACC nominal, pre-tax) –16% for 1st regulatory period
 - CPI adjustment used for part of costs (OPEX) in 1st regulatory period
 - Losses in 1st regulatory period set by regulator – 21.5%
 - Efficiency factor shall be introduced in 2nd regulatory period
 - Investment plan – approved by Regulator on yearly basis

Regulatory period

- 1st regulatory period 1.10. 2005 – 30.6. 2008
- 2nd regulatory period 1.7. 2008 – 31.6. 2012

Unbundling

- Deadline – December 31, 2006
- Successfully completed in time

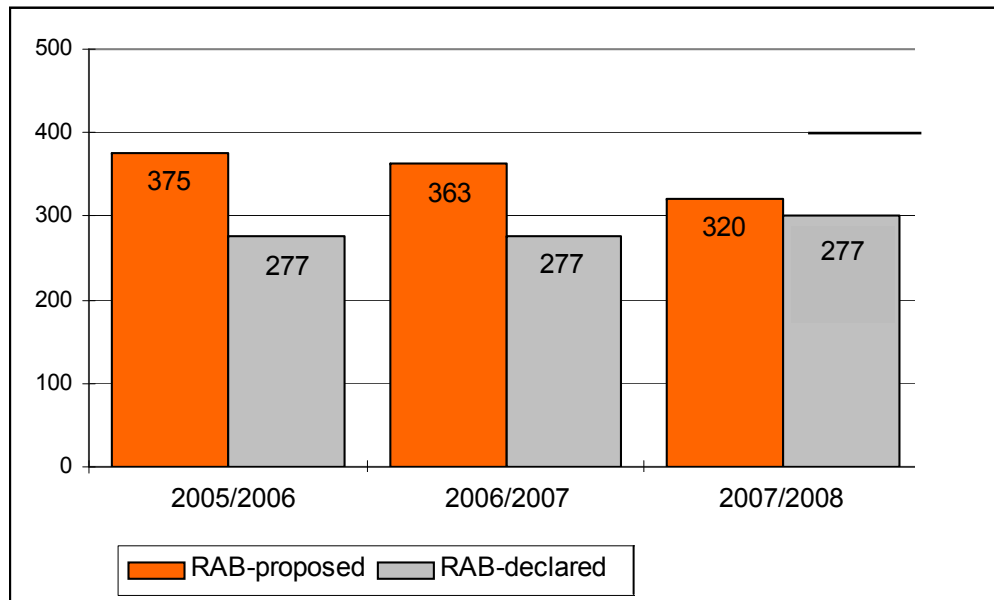
Liberalization

- All consumers excluding households have the right to become eligible (app. 60 % of the market), but the effective market degree is neglectable. Regulated tariffs are lower than the market price thus the customer doesn't have any incentive to go eligible.
- Starting July 2007 the market will be fully liberalized according to the legislation (However a transition period for households and small businesses is discussed as the market is not fully prepared)



BULGARIAN NEW REGULATORY RULES IN PLACE SINCE OCTOBER 2005 ARE BELOW OUR ORIGINAL PROPOSAL BUT STILL ABOVE VALUATION CASE

I. Regulatory period (10/2005 -6/2008) EUR m (distribution and sales together)



- In 2005/2006 end user prices increased on average by 7.1% compared to 2005/2004
- In 2006/2007 end user prices increased on average by 0.7 % compared to 2006/2005
- In 2007/2008 end user prices increased on average by 14.3% compared to 2006/2007
- Electricity purchase price from NEK and renewables in 2006/2007 rose faster than the end-user price (both regulated, but each on a different basis) , impacting the expected y-o-y results

- Significant reduction of regulated Capex (72% vs. CEZ proposal)
- Similar reduction for all three groups in Bulgaria (EVN, E.ON and CEZ)
- Reduced Capex threatens safety of distribution network and meeting EU norms in the long run
- Distributors filed a complaint against the decision.
- Assumed ROIC is still above original valuation case (savings from losses reduction, synergy effect, efficiency improvements)

- For **sales to captive customers** (still regulated), the tariff determination principles are the same as for distribution tariffs



REVIEW OF ROMANIAN REGULATORY ENVIRONMENT – ELECTRICITY DISTRIBUTION

Regulatory Framework

- Regulated by ANRE (Autoritatea Nationala de Reglementare in domeniul Energiei)
- Price cap (tariff basket) methodology
- Revenue = Controllable OPEX + non-controllable OPEX + Regulatory return on RAB + Depreciation
 - Efficiency factor of 1% applied only to controllable OPEX - annually
 - Losses (technical+commercial) reduction program agreed with ANRE (target 2012 – average of 9.5%); CEZ almost achieved 2012 target now
 - Minimum quality standard in formula
 - Possibility for annual corrections
 - Regulatory return (WACC real, pre-tax) equals
 - 12% in 1st regulatory period
 - 10% in 2nd regulatory period
- Distribution tariff growth capped in real terms at:
 - 18% in the first regulatory period
 - 12% in the second regulatory period

If distribution tariff increase is higher y-o-y than indicated (18;12%) regulator will return the difference in the following year

Regulatory periods

- 1st regulatory period 1.1. 2005 – 31.12. 2007*
- 2nd regulatory period 1.1. 2008 – 31.12. 2012

Unbundling

- Legal deadline according to Electricity law July 1, 2007
- CEZ - first company in Romania achieving legal unbundling on March 15, 2007

Liberalization

- New Electricity law (no.13/2007; harmonized with EU directives) calls for full liberalization by July 2007
- Since July 2005 - 83 % of electricity market opened, protected customers include households and small commercial customers opting out from eligibility
- Effective market degree approx. 55%; 60 active suppliers (end-user suppliers and traders)
- Prolongation of the tariff regulation after the full opening of the market for households and small commercials

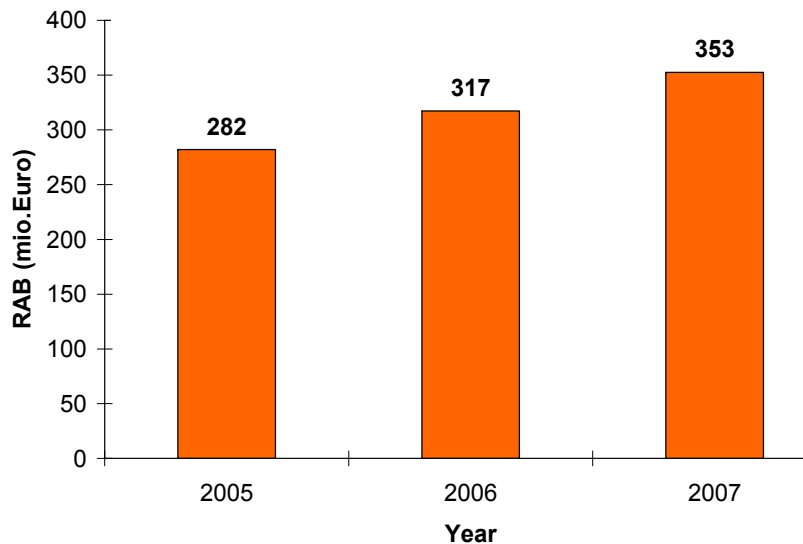
* Regulatory period lasts 5 years except first regulatory period that lasted 3 years



ROMANIAN REGULATORY FRAMEWORK IS SIMILAR TO CZECH AND EU

I. Regulatory period (2005 - 2007)

EUR m*



- Regulatory framework for distribution is price cap type (tariff basket), based on RAB regulated return (12% pre-tax, real terms WACC for first regulatory period – 2005-2007)
- Regulator targets maximum own technical consumption at 9.5% of total consumption by 2012 (EI. Oltenia target was 10.7% in 2006 and 10.5% in 2007)
- Investment plan approved by ANRE in advance before regulatory period
- Electrica Oltenia - the only distribution company having negotiated the maximum distribution tariff growth in 2007

- For **sales to captive customers** (still regulated), the approach is 2.5% margin on top of electricity procurement costs (including wholesale price, transmission, ancillary services, market administration)



NEW EU ENERGY POLICY – PROPOSAL OF NEW MEASURES (1/2)

Proposals of the Commission

- **Ownership unbundling** of transmission and distribution or instituting **Independent System Operator**
- **Cooperation strengthening** of national regulatory offices – ERGEG+, new institution or competence to EC
- **New transparency rules**

Position of CEZ Group

- Effective **application of existing laws** sufficient, support of independent system operators
- **Review powers for European Commission** similar to antitrust laws
- **Adherence to transparency principles** by all market participants with no exceptions, providing **information ex-post**

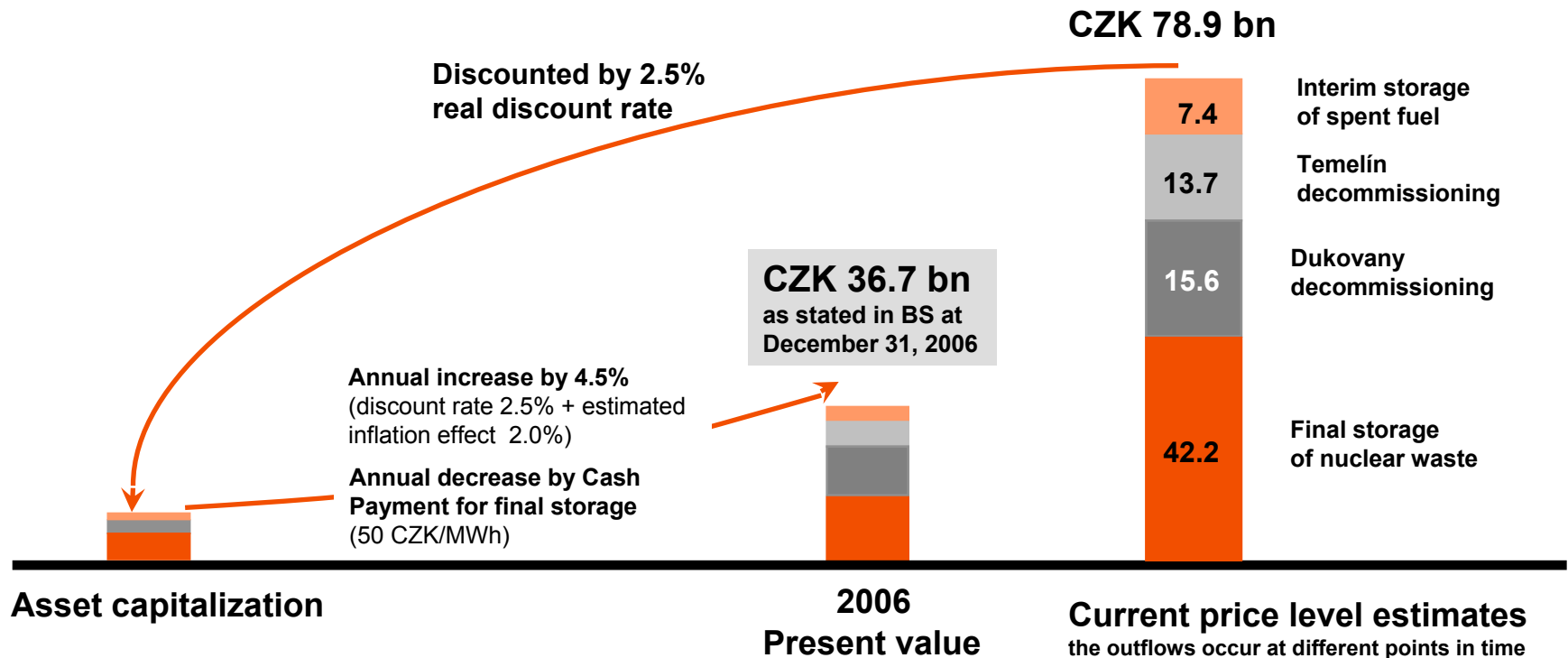


NEW EU ENERGY POLICY – PROPOSAL OF NEW MEASURES (2/2)

- **Priority interconnection plan**
- **European Customer Charter**
- **Correspondent network for questions on energy security**
- **20% share of renewables in the energy mix**
- **Use of coal capacity**
- **High level group on nuclear security**
- **Energy observatory**
- **Necessity of new investments** into infrastructures and connectivity of EU market
- **Improve availability of information** for customers
- **Security of supply – priority**
- **Setting achievable national targets** – share of all CO₂ free technologies
- **Emphasis on CO₂ sequestration and storing** since 2020
- **Support of objective discussion**, participation **of all EU members** required
- **New institutions only once their competence is precisely defined**



NUCLEAR PROVISIONS IFRS STATEMENTS ARE FULLY IN LINE WITH IAS 37



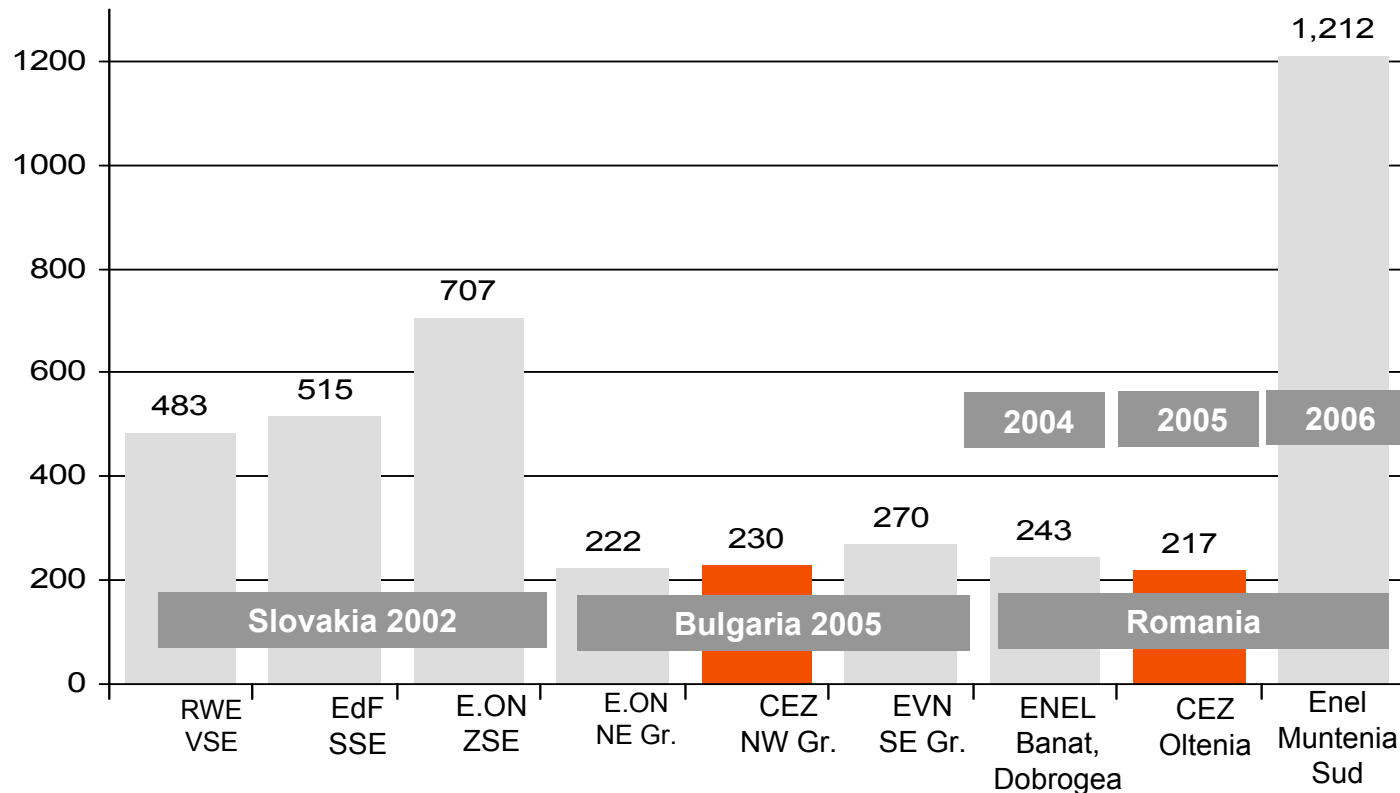


CEZ ACQUIRED FOREIGN COMPANIES AT MUCH MORE FAVOURABLE PRICE THAN OTHER COMPETITORS



Price per customer in privatizations of CEE power distribution companies

EUR/customer





ELCHO IS A BRAND NEW POWER PLANT COMMISSIONED IN 2003

Elektrociepłownia Elcho Sp. z o. o.



Basic figures

<i>million EUR*</i>	2004	2005	2006
Revenues	89.3	88.4	86.5
EBITDA	44.9	44.5	36.5
EBIT	36.2	35.9	28.0
Net profit	42.0	-6.9	19.6
Net debt (debt - cash)	251.4	253.3	260.6

Electricity sales (TWh)	1.4	1.4
Installed capacity (MWe)	238	
Installed capacity (MWt)	500	
Fuel	coal	
Commissioned	2003	
Stake controlled	89%	

*2004-2005 Polish accounting standards,
converted at 3.85 PLN/EUR; 2006
converted at CZK 28.3 / EUR

- Brand new power plant commissioned in 2003
- Meets all environmental limits including those in place since 2008
- Revenues from electricity sales make c. 83% of revenues, remainder is mainly heat
- Production covered by long term power purchase agreements till 2023
- The heat is supplied mainly for residential heating
- Elcho has a long term agreement for coal supplies; the power plant is located close to the supplying mines
- Allocated CO2 cover full anticipated production
- Excellent management team - expertise to be utilized in further expansion
- Proximity to CEZ's 800MW hard coal power plant – Detmarovice (50 km) - possible future synergies, incl. possibility of joint coal supply



SKAWINA IS AN UPGRADED PLANT WITH EXPOSURE TO OPEN MARKET SET TO PROFIT FROM PRICE CONVERGENCE AND INCREASED HEAT OFF-TAKE

Elektrownia Skawina S.A.



Basic figures

<i>million EUR*</i>	2004	2005	2006
Revenues	99.5	104.9	98.6
EBITDA	9.0	5.2	12.8
EBIT	3.8	0.1	9.7
Net profit	3.0	0.1	7.3
Net debt (debt - cash)	9.3	18.9	38.6

Electricity sales** (TWh)	2.4	2.7	2.6
Installed capacity (MWe)		592	
Installed capacity (MWt)		618	
Fuel		coal	
Stake controlled		75%	

- Electricity generation part commissioned in 1961, heating part in 1986
- Almost half of the plant continuously refurbished since 1993; some further investments needed to meet stricter emission limits in 2008
- Potential to increase existing generation from biomass
- Electricity is sold in open market; we anticipate that the Polish open market prices will converge to the German ones in the next 5-7 years
- Potential to increase - up to 20% increase in heat off-take in 2006-2011
- Skawina's CO2 allocation per MW installed capacity among the highest in Poland
- Excellent management team - expertise to be utilized in further expansion
- Proximity to CEZ's 800MW hard coal power plant

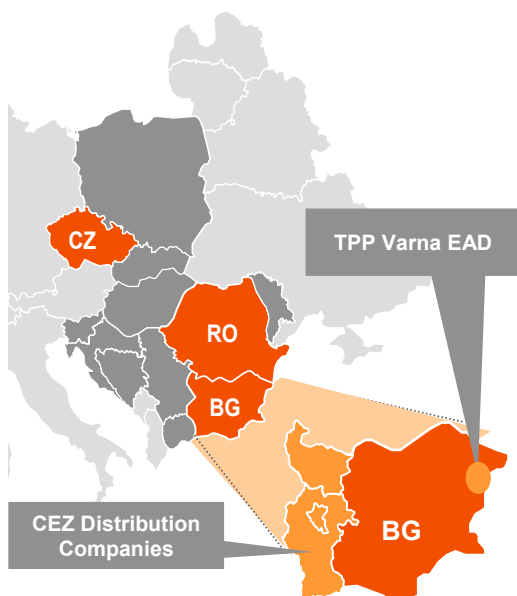
* Polish accounting standards, converted at 3.85 PLN/EUR, year 2006 converted at CZK 28.3 / EUR

** Excluding balanced trading in open markets



TPP VARNA IS THE LARGEST BULGARIAN THERMAL POWER PLANT

TPP Varna EAD



Basic figures

<i>million EUR*</i>	2004	2005	2006
Revenues	69.2	73.3	88.6
EBITDA	8.9	4.9	10
EBIT	3.4	-1.0	3.5
Net profit	2.8	-1.1	3.4
Net debt	2.9	1.0	-102.5

Electricity sales (TWh)	2.2	2.4	2.8
Installed capacity (MWe)	6 x 210		
Fuel	hard coal		
Commissioned	3 units in late 60's, 3 units in late 70's		
Number of employees	900		
Stake acquired	100%		

Transaction Consideration

- Acquisition of 100% shares EUR 206.0m
- New equity subscription (16% increase) EUR 40.0m
- CEZ also committed to contribute an additional EUR 40m in an investment fund that will implement projects in the energy sector .

- Three units commissioned in late 60's, other three a decade later (units 1 to 3 commissioned over the period 1968-1969; units 4 to 6 completed in 1977 - 1979)
- Negotiated extension of deadline for meeting stricter EU emission limits till 2016; estimated EUR 130-160 mil CAPEX to meet the requirements (FGD, deNOx, other)
- Historically dispatched at 25% utilization of net available capacity; utilization will increase significantly after 2007 driven by decommissioning of Kozloduy 3rd and 4th units (880 MW), consumption growth and liberalization of cross-border trade
- During first 5 years after the privatization the plant's fixed cost will be - to a large extend - covered by proceeds from the cold reserve contract between Varna and NEK, covering 3 units of the plant
- Bulgarian wholesale price to converge to European price in 10-15 years driven by liberalization of cross border trading and increasing domestic demand
- Fuel purchased at international prices, currently mainly from Russia and Ukraine, supplied directly from Varna port



IMPLEMENTATION AGREEMENT SIGNED ON CONSTRUCTION OF GACKO II POWER PLANT



- On 16. 5. 2007 the implementation agreement in Gacko was signed:
 - Contribution of current power plant and mine into the joint venture till 31. 3. 2008 – increase of stated capital from ERS side, valuation to 31.12. 2007
 - Completion of stated capital increase based on implementation contract to app. EUR 400 m to 31. 3. 2008 from CEZ side
 - CEZ company share 51 %
- Joint venture company NERS, d.o.o., will invest app. EUR 1.4 bn in years 2007 – 2015
- Investment consists of the following steps:
 - Construction of a new unit Gacko II; installed capacity 600 – 700 MW.
 - Enlargement of lignite mine (tripling of current mining volume between 2007 and 2015).
 - Modernization of existing 300MW unit – complex refurbishment till year 2025, environmental upgrade
- Investment will be financed by a combination of CEZ contribution to joint venture, debt financing and also cash generated by operation of current power plant Gacko I – detailed structure will be defined on the turn of 2007 / 2008.

Stated capital of NERS, d.o.o. is now KM 800,000

KM = convertible mark, local currency in Bosnia and Herzegovina linked to EUR with a fixed exchange rate: 1 KM = 0.51129 EUR



GACKO PROJECT TIMETABLE (BASIC SCENARIO)

Expected timeline of the project



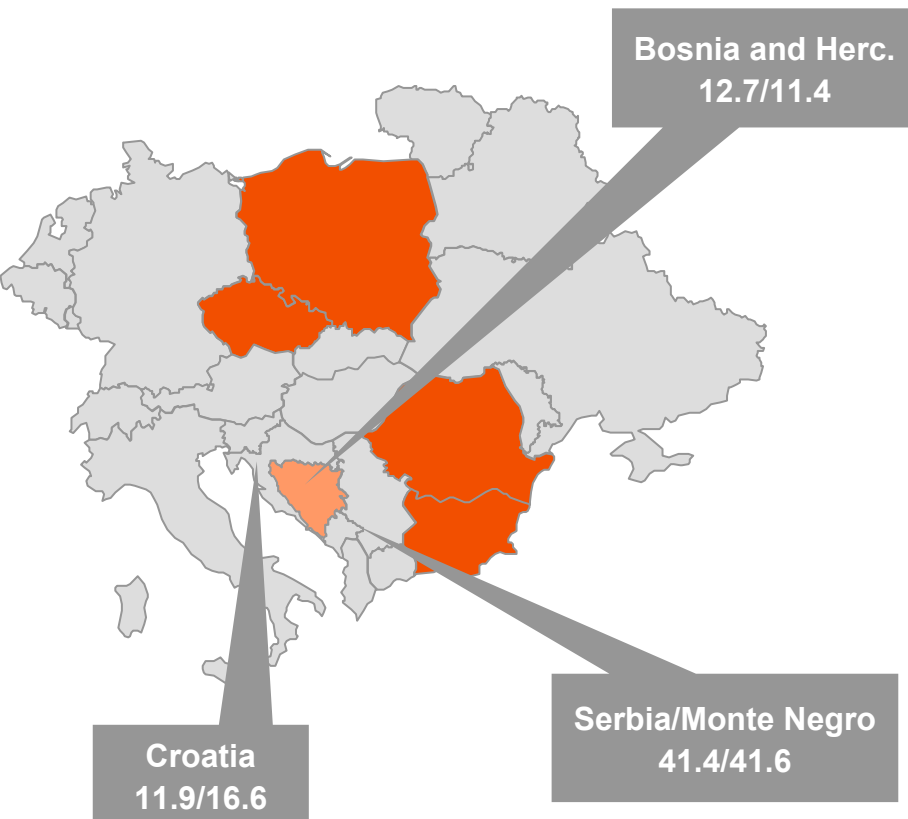
Existing Gacko facility (300 MW)



SELECTED DETAILS ON BOSNIA AND HERCEGOVINA

Power balance in the region (2005)

TWh (production/consumption*)



MW	out of that ERS:	
Installed Capacity:	4,052	1,346
Hydro	2,095	746
Coal	1,957	600

TWh	2004	2005
Generation	12.7	12.7
Hydro	6.0	6.0
Coal	6.7	6.7
Consumption	10.7	11.4
Export	2.0	1.3

	2004	2005*	2006*	2007*
Real GDP growth (%)	6.2	5.0	5.3	5.3
Industrial production growth (%)	12.4	10.0	10.0	10.0

* Economist Intelligence Unit

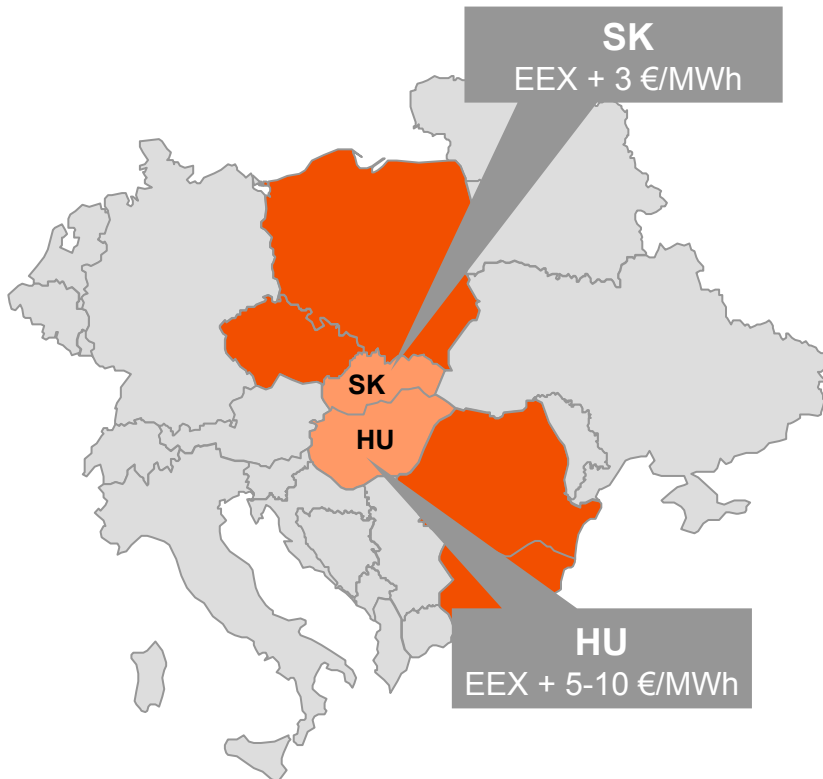
- In May 2006 the energy regulator of Bosnia and Herzegovina (BiH) adopted a decision on power market liberalization.
- According to this the whole market excluding households will be liberalized as of January 2009; households to be liberalized as of January 2015.
- The schedule is conditioned upon on „the circumstances and development of the electricity market in BiH, the electricity markets in the countries of South-East Europe and BiH's inclusion in the single European energy market.”
- The decision above is not reflected in BiH legislation.

* source: UCTE



ELECTRICITY MARKET CHARACTERISTICS IN HUNGARY AND SLOVAKIA

Electricity prices



SLOVAKIA (2006, GW)

	Capacity (GW)	Generation (TWh)
Nuclear	2.4	16.6
Coal	1.4	4.7
Hydro, others	2.4	4.4
Gas/Oil	1.0	3.3
Total	7.3	29.0

- 80% of generation assets owned by Enel
- Hydro and nuclear are highly competitive, representing 70% of country production
- Partial decommissioning of Bohunice nuclear plant is expected to make Slovakia net importer in 2007

HUNGARY (2006)

	Capacity (GW)	Generation (TWh)
Nuclear	1.8	12.7
Coal	1.4	7.9
Hydro, others	0.8	2.3
Gas/Oil	4.4	10.7
Total	8.3	33.4

- generation fragmented – largest MVM owns 24% of capacity
- expensive generation mix – over 50% capacity are inefficient oil/gas plants
- 17% of consumption is being imported



SELECTED HISTORICAL FINANCIALS OF CEZ GROUP CZK

Profit and loss	<i>CZK bn</i>	2003	2004	2005	2006	2007
<u>Revenues</u>		<u>87.3</u>	<u>102.7</u>	<u>125.1</u>	<u>149.1</u>	<u>174.6</u>
Sales of electricity		79.0	92.2	115.9	148.3	162.7
Heat sales and other revenues		8.3	10.5	9.1	11.3	11.8
<u>Operating Expenses</u>		<u>53.7</u>	<u>63.0</u>	<u>74.9</u>	<u>84.8</u>	<u>99.2</u>
Purchased power and related services		21.1	26.5	37.5	43.0	46.3
Fuel		9.2	9.3	9.0	11.6	16.9
Salaries and wages		9.7	11.4	13.4	15.1	16.9
Other		13.7	15.9	15.0	15.1	23.9
<u>EBITDA</u>		<u>33.6</u>	<u>39.6</u>	<u>50.2</u>	<u>64.3</u>	<u>75.3</u>
<i>EBITDA margin</i>		<i>38%</i>	<i>39%</i>	<i>40%</i>	<i>43%</i>	<i>43%</i>
Depreciation		18.5	19.8	20.7	24.3	22.1
<u>EBIT</u>		<u>15.0</u>	<u>19.8</u>	<u>29.4</u>	<u>40.0</u>	<u>53.2</u>
<i>EBIT margin</i>		<i>17%</i>	<i>19%</i>	<i>24%</i>	<i>27%</i>	<i>30%</i>
<u>Net Income</u>		<u>9.6</u>	<u>13.2</u>	<u>21.5</u>	<u>27.7</u>	<u>41.6</u>
Balance sheet	<i>CZK bn</i>	2003	2004	2005	2006	2007
Non current assets		271.9	271.7	280.4	302.0	313.1
Current assets		24.7	27.5	43.8	66.7	57.9
- out of that cash and cash equivalents		5.0	8.9	16.8	30.9	12.4
<u>Total Assets</u>		<u>296.6</u>	<u>299.3</u>	<u>324.2</u>	<u>368.7</u>	<u>370.9</u>
Shareholders equity (excl. minority. int.)		171.1	178.4	191.3	194.9	171.4
Interest bearing debt		38.8	41.8	38.7	48.4	73.3
Other liabilities		86.7	79.0	94.2	125.3	126.3
<u>Total liabilities</u>		<u>296.6</u>	<u>299.3</u>	<u>324.2</u>	<u>368.7</u>	<u>370.9</u>

Note: 2003 and 2004 results were restated to comply with pooling of interests method regarding Severoceske doly, i.e. the restated financials are as if CEZ had held 93% in Severoceske doly throughout the whole period of 2003 - 2005.



SELECTED HISTORICAL FINANCIALS OF CEZ GROUP EUR

Profit and loss	<i>EUR m</i>	2003	2004	2005	2006	2007
<u>Revenues</u>		<u>3,143</u>	<u>3,698</u>	<u>4,506</u>	<u>5,372</u>	<u>6,288</u>
Sales of electricity		2,845	3,320	4,177	5,342	5,862
Heat sales and other revenues		299	378	329	406	426
<u>Operating Expenses</u>		<u>1,934</u>	<u>2,271</u>	<u>2,699</u>	<u>3,055</u>	<u>3,575</u>
Purchased power and related services		760	955	1,350	1,549	1,669
Fuel		330	335	325	419	608
Salaries and wages		349	409	484	543	609
Other		495	571	541	544	861
<u>EBITDA</u>		<u>1,209</u>	<u>1,427</u>	<u>1,807</u>	<u>2,317</u>	<u>2,713</u>
<i>EBITDA margin</i>		<i>38%</i>	<i>39%</i>	<i>40%</i>	<i>43%</i>	<i>43%</i>
Depreciation		667	715	747	875	797
<u>EBIT</u>		<u>542</u>	<u>713</u>	<u>1,060</u>	<u>1,442</u>	<u>1,916</u>
<i>EBIT margin</i>		<i>17%</i>	<i>19%</i>	<i>24%</i>	<i>27%</i>	<i>30%</i>
<u>Net Income</u>		<u>346</u>	<u>476</u>	<u>773</u>	<u>998</u>	<u>1,498</u>

Balance sheet	<i>EUR m</i>	2003	2004	2005	2006	2007
Non current assets		9,794	9,788	10,101	10,878	11,277
Current assets		891	991	1,578	2,401	2,084
- out of that cash and cash equivalents		181	322	605	1,114	448
<u>Total Assets</u>		<u>10,685</u>	<u>10,779</u>	<u>11,679</u>	<u>13,279</u>	<u>13,361</u>
		0	0	0	0	0
Shareholders equity (excl. minority. int.)		6,162	6,428	6,891	7,020	6,172
Interest bearing debt		1,399	1,506	1,395	1,745	2,640
Other liabilities		3,124	2,845	3,392	4,514	4,550
<u>Total liabilities</u>		<u>10,685</u>	<u>10,779</u>	<u>11,679</u>	<u>13,279</u>	<u>13,362</u>

Note: 2003 and 2004 results were restated to comply with pooling of interests method regarding Severoceske doly, i.e. the restated financials are as if CEZ had held 93% in Severoceske doly throughout the whole period of 2003 - 2005.

Exchange rate used:
27.762 CZK/EUR



INVESTOR RELATIONS CONTACTS

CEZ, a. s.

Duhova 2/1444
14 053 Praha 4
Czech Republic

www.cez.cz

Barbara Seidlova

Head of Investor Relations

Phone: +420 211 042 529

Fax: +420 211 042 003

email: barbara.seidlova@cez.cz

Bronislav Cerny

Investor Relations,
Shares and dividends
administration

Phone: +420 211 042 609

Fax: +420 211 042 040

email: bronislav.cerny@cez.cz

Jan Hajek

Investor Relations, Fixed Income

Phone: +420 211 042 687

Fax: +420 211 042 040

email: jan.hajek@cez.cz